

The jobs summit New remedies

for old problems



Italian elections Out of reform, an almighty muddle

digital

'Go to market'

Digital's revival plan for Europe Management, Pege 9



Achtung: Umleitung

Watch your speed on eastern autobahns

FINANCIAL TIMES

MONDAY MARCH 14 1994

stake in Finnish gas supply venture

Europe's Business Newspape

Russian monopoly gas company Gazprom is to take a 25 per cent stake in a joint venture with Neste, the Finnish state energy group, that will lead to a substantial increase in Russian gas exports to Finland. The deal includes a 20-year gas supply contract under which Finnish imports of Russian gas could rise to more than 4bn cubic matres a year from the present level of 2.9bn

Gazprom, the world's largest gas producer has partnerships and joint ventures in Austria, Germany, France and Italy. Page 15

Defence chief quits: Britain's Chief of the Defence Staff, Sir Peter Harding, 60, resigned after allegations of an affair with the Spanish wife of former Tory defence minister Sir Antony Buck



British ministers are expected to consider using army pairols to boost security at Heathrow (above) and other British airports following the third RA mortar attack at Heathrow in five days. Army personnel and equipment were at the London sirport yesterday to help the search for further devices after the latest attack in which four mortars, fired from a heavily camouflaged launcher, failed to explode. Page 14

Israel bans extremist Jewish groups Two anti-Arab Jewish groups were banned and branded as terrorist by Israel in an attempt to bring the Palestine Liberation Organisation back to the suspended Israeli-Palestinian peace talks.

Flotation may value Ashanti at £1.5bn: Preparations for the flotation of gold mining com-pany Ashanti Gold Fields of Ghana are to be stepped up this week in London. The company is expected to be valued at up to £1.5bn (\$2.2bn).

G7 ministers tackle unemployment: Finance and employment ministers from the Group of Seven leading industrial nations gathered in Detroit for a two-day session on tackling unemployment. Page 14; Further reports, Page 4; A misguided focus, Page 13

European Monetary System: The D-Mark last week climbed ebove the Belgian franc to third place in the EMS grid, bolstered by the slow pace of Bundesbank monetary easing and a weaker US dollar. The Portuguese escudo slipped below the Spanish peseta at the bottom end of the grid. The Irish punt remains the stronges currency, but is now only marginally ahead of the Dutch guilder. Currencies, Page 27

EMS: Grid

March 11, 1994



The chart shows the member currencies of the exchange rate mechanism measured against the weakest currency in the system. Most of the curren cies are permitted to fluctuate within 15 per cent of agreed central rates against the other members of the mechanism. The exceptions are the D-Mark and the guilder which move in a 2.25 per cent band.

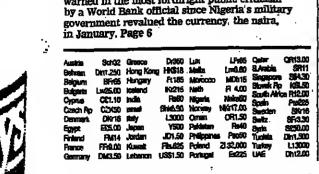
South American free trade area backed: Brazil's proposal to create a South American free trade area has won the backing of Argentina, Paraguay and Uruguay, the country's three partners in Mercosur, the regional common market planned to come into effect next year. Page 5

Henkel hit by rationalisation: The costs of rationalisation measures helped depress Henkel's pre-tax profits by 7 per cent to DM375m (\$218m) last year, the German chemicals, cosmetics and cleaning products group said. Page 17

Buyout planned at Radio Marconi: A group of 40 managers at Radio Marconi, Portugal's intercontinental telecommunications operator, plan a Es30bn (\$170m) management buy-out. Page 17

Profits melt away: The Japanese finance ministry will lose about Y270bn (\$2.5bn) on the sale of 90 tonnes of gold obtained from melting down unsold coins, issued in 1986 and 1987 to commemorate Hirohito's 60 years on the throne, because the price of gold has fallen.

Nigeria's policies 'set to fail': Nigeria's economic policies "are definitely going to fail", Kim Jaycox, World Bank vice-president for Africa, warned in the most forthright public criticism by a World Bank official since Nigeria's military government revalued the currency, the naira,



Russia takes 25% | Christian Democrats slip to worst result in state election for 35 years

SPD set to win Lower Saxony

and Quentin Peel in Bonn

Germany's opposition Social Democratic party (SPD) was coasting to a clear victory in the state election in Lower Saxony last night, with Chancellor Helmut Kohl's Christian Democratic Union slipping to its worst result in the state since 1959.

Lower Saxony's vote is seen as a key indicator of Chancellor Kohl's prospects in 19 elections this year, which culminate with the general election on October 16. That will be preceded by 16 state and local authority elections, an electoral assembly for federal president in Mey and

By Michlyo Nakamoto in Tokyo

Japan has narrowly averted US

trade sanctions over its treat-

ment of Motorola, a leading US

A deal was reached after

intense negotiations, which

removes the immediate threat of

sanctions against Japan over US

access to its cellular phone mar-

ket. But it could create an unfor-

tunate precedent by encouraging

the Japanese government to become closely involved in the affairs of private companies.

Washington, which used the case to signal its dissatisfaction

with Tokyo's progress in opening its markets, was due this week to publish a list of likely targets for

sanctions. The US wanted to put

pressure on Japan to accept

quantifiable indicators of the

US trade representative, bran-dished a Motorola cellphone as

he announced the US finding that

Japan had breached a bilateral

Japanese government to monitor investment by a Japanese group, IDO, in a cellular phone system promoted by Motorola. The gov-

ernment should also allocate

more radio frequency to the US

system. IDO, the Japanese cellu-

lar phone operator, agreed to

quicken the pace of its invest-

The Japanese government also

ment in Motorola'e system.

The agreement calls on the

openness of its markets.

cellular phone company.

European elections in June. The vote yesterday confirms the uphill struggle Mr Kohl faces if he is to win re-election, even though the SPD has yet to gain a decisive lead at a national level. Exit polls on German television predicted the SPD would win

more than 44 per cent in Ger-

many's fourth most populous state. The CDU was forecast to win up to 36.5 per cent. Mr Gerhard Schröder, SPD premier, expressed confidence that he would win an absolute majority in the Hanover-based Lower Saxony state parliament and be able to rule without his coalition

Mr Jürgen Trittin, the leading

low-interest loans from the Japan

Development Bank; to allow IDO

to carry out its investment and to

review the situation at any time

if there was a request from either

In a weekend radio programme,

However, Japanese officials,

who have emphasised the impor-

tance of deregulating domestic

industry, said that such a deel was only possible in a sector where burgaucratic involvement

was still strong because of the need to allocate frequencie

Japan's Ministry of Posts and

Telecommunications had sought initially to leave the dispute in

the hands of the two companies.

However, US pressure, and the

threat of sanctions at a time

when US-Japanese relations have

forced Tokyo to concede.

The deal calls for IDO to bring

forward its investment in a fur-

ther 159 base stations for the

Tecs cellular phones system

which is backed by Motorola, and

complete that investment by the early autumn of 1995. IDO also agreed to reallocate some of its

radio frequency used for a Japa-

The US had threatened sanc-

tions against Japan on the

grounds that a bilateral agree-

ment to provide the US system

with "comparable market access"

·had not been met.

nese rival to Motorola's system.

President Bill Clinton welcomed

the breakthrough.

partner, the Green party.

Cell phone pact

lifts US threat

against Tokyo

Anti-EU feeling rises in Austria...

Green party minister in the outgoing SPD-Green coalition in Hanover, said: "This is the day the 'twilight of the chancellor

began in Bonn.

Yet the result amounts to less of a setback for Mr Kohl than had been feared by some party members. It may be less of a victory for the Social Democrats, who seemed unlikely to improve on the vote won in Lower Saxony in 1990, despite the Bonn governat's obvious unpopularity. The CDU did far worse in both previous local elections – in Hamburg last September, when it fell to 25 per cent support, and Brandenburg in December, when it barely won 20 per cent and fell to third place behind the former Democratic Socialist party (PDS), the former Communists.

The exit polls also suggest that protest parties, including the extreme rightwing Republicans, the non-party Statt Partei, and the now relatively well-established Greens, have not risen to the extent predicted by some political observers.

The Green party, which has been in coalition with the SPD since the last elections in 1990, was likely to win up to 7.5 per

Change reaches the altar

cent, a small improvement on the 5.5 per cent it won in the 1990

The Free Democratic party (FDP), Chancellor Kohl's part-ners in the Bonn coalition, appear to have slipped e little from 6 per cent last time, and may fail to reach the 5 per cent

minimum needed to win seats in the state parliament. The Republicans were likely to win at most 4 per cent, according to the exit poll conducted by ZDF television. The Statt Partei, which caused a small sensation when it won more than 6 per cent in Hamburg last year, was forecast to get no more than 1.5 per

Italy to fund \$1bn retirement scheme at Ilva steel

D8523A

By Robert Graham in Rome

The Italian government has agreed to fund an early retirement programme for 10,450 peo-ple working in fiva, the state-controlled steel group which has been ordered by the European Union to cut production.

According to trade union representatives the deal will cost up to L1,800bn (\$1.08bn) over the next three years.

This is the second time in a fortnight that the government has arranged costly early retire-ment packages to solve problems of industrial restructuring.

The previous agreement cov-ered 6,600 workers et Fiat, Both have been pushed through in edvance of the March 27 general

"It is a costly but effective arrangement," said Mr Luigi Portioli, a union official. "The cost to the public purse will be four times that of Fiat, and et least Ll.800bn will be needed over the next three years to cover all the early retirements envisaged.

Ilva, controlled by lri, the state holding company, gave an under-taking last December to cut production by 1.2m tonnes a year, as part of an EU-wide plan to reduce steel capacity. The cuts affected 12,517 of its total workforce of 45.000, the bulk coming from the Taranto steelworks, Europe's largest steel complex.

Under the weekend agreement early retirement covers most job losses et Taranto as well as at Ilva's Bagnoli plant, closed 18 months ago. At Taranto, many of those obtaining early retirement are workers recruited from the countryside into industrial jobs when the complex was built in the early 1970s.

The deal limits job losses through solidarity contracts work-sharing arrangements on

Some 1,200 jobs are being saved through 4,300 solidarity contracts. A further 1,500 will be transferred to other companies within the group and 1,000 workers will be employed in community work projects.

With the job aspect of Ilva's

One UK government minister missed as "incredibly insular". by the bishop of Birmingham. has already converted to Catholicism over the issue, and another has announced his intention to Many other branches of the

church. Thirty-three women do so. A claim by the latter, enviwere ordained on Saturday by the bishop of Bristol, the Rt Rev ronment secretary John Gumpriests. Barry Rogerson.
The Vatican warned of a "profound obstacle" to reunion hopes between the Catholic church and the Anglican communion. But Bt Rev Mark Santer, bishop of Bir-Apple assault on Intel, Page 15 mingham, said he hoped tradi-

possible to stay.

tionalists tempted to become

mer, that the Church of England Roman Catholics would find it had turned itself into a "sect" by accepting women priests was dis-Anglican church around the

have women | Continued on Page 14 Picture: Reuter | Italy's electoral reforms, Page 12 world already have women

agreed to monitor IDO's progress in implementing its plans at Right wing split eases threat of S Africa election boycott

The threat of a widespread boycott of April's all-race elec-tions in South Africa was signifi-cantly lessened at the weekend after a split in the rightwing Freedom Alliance.

The split was provoked by the crisis in the black "homeland" of Bophuthatswana, where a Pretoria-appointed administrator

toria appointed administrator yesterday took over from ousted President Lucas Mangope.
General Constand Viljoen, probably the most popular leader of right-wing Afrikaners, said at the weekend he was resigning from the umbrella right-wing group, the Afrikaner Volksfront, to lead a new moderate Afrikaner party into the poll. The party, the party into the poll. The party, the Freedom Front, will field candi-dates including members of the moderate wing of the divided ultra-right Conservative party. Mr Ferdie Hartzenberg, CP leader, and hardline Conservative members of the old white partiament still support a boycott. Gen Viljoen's move marked a

Weerstandsbeweging (Afrikaner Resistance Movement), whose members were involved in gun memoers were involved in gun battles on Friday in the streets of Boghathatswitten's twin capitals, Minabattles and Mafikeng, in which several blacks and right wing whites were killed. There was some confusion last night over whether Gen Villeen

night over whether Gen Viljoen might yet back out of participating in the election after his close ally Mr Rowan Cronje, foreign minister of Bophuthatswana, said the general was reconsidering his position. But the split with the AWB appeared to be permanent.

As a result the paramilitary movement is isolated and increasingly discredited. Gen Viljoen's powerful ally in the Freedom Albance, the Zulu-based lukatha Freedom party, said at the weekend it would not participate in elections. However inkatha's chief negotiator. Mr Frank Molalose, appeared to leave a door open to participation when he said international medietion – the subject of talks with the African National Congress, likely winner of the election – split with the neo-Nazi Afrikaner might yield a positive result.

Gen Viljoen was due to meet Chief Mangosuthu Buthelesi, Inkatha leader, today for discussions which could lead to a shift in the position of one or the other

The Rev Susan Shipp (above),

one of the first woman priests

ordained by the Church of

England, celebrated communion

vesterday in Bristol, as groups

opposed to their ordination warned of further splits in the

Although Inkatha failed to register a list of candidates by the deadline last Friday, technically disqualifying it from participating in the April poll, officials of the ANC said they would remove such obstacles to Inkatha's par-ticipation provided a settlement of the country's constitutional disputes was reached. The third member of the Free-

dom Alliance, the government of Bophuthatswana, in effect ceased to exist at the weekend when a South African administrator, Mr. Tjaart van der Walt, took over from Mr Mangope, who was ousted by a combination of popular protest, a civil servants strike, a security force mutiny and the intervention of South African troops on Friday night.

At least 42 people were killed in last week's rioting as home-land residents demanded the right to participate freely in the

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Managed Funds .

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LONDON - PARIS - FRANKFURT - NEW YORK - TOKYO



Flextech p.l.c.

has acquired

the European programming assets of United Artists European Holdings Limited

for a consideration of £201 million

Flextech was advised by



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March 1994

Clinton

talks with

Scharping

trying to arrange an early meeting in Washington between President Bili Clinton and Mr Rudolf Scharping, the German Social Democratic party leader.

The HS approach to be a present to be the second control of the test of t

The US approach is being nndertaken with the full approval of Chancellor Helmut Kohl, according to officials in

Washington. He is said to

washington. He is said to accept that it is perfectly nor-mal for the US president to meet leaders of the opposition in countries close to the US.

The beavy German election

season, beginning yesterday in

Lower Saxony and culminating at the national level in

October, presents the US with a tricky problem of diplomatic

Mr Clinton and Mr Kohl get on well, as witnessed in their

genial last session in Washing-

ton in January. In July the president will go to Germany after the summit in Naples of

the Group of Seven leading

Beyond personal rapport

US-German co-operation nver

issnes such as Bosnia and Rus-

sia bas become extremely

can read German public upin-ion poils as well as the next

industrial nations.

The US administration is

wants

EU procurement row with US set to flare

By Lionel Barber in Brussels

THE European Commission is heading for a showdown with the US over public procurement after the disclosure that the US has, in the view of Commission officials, revived efforts to woo Germany away from its European partners. Last week the Clinton administration quietly dropped trade sanctions

against Germany, apparently implementing the secret non-aggression

pact which it struck with the Bonn government on telecommunications a year ago. Commission officials said yesterday that the US action appeared aimed at driving a wedge between Germany and the rest of the

The US move could trigger Commission measures against Germany if the Bonn government was shown to have failed to implement EU trade sanctions against the US. These were imposed last year as part of the

long-running transatlantic dispute over public procurement.

The US action was disclosed in the daily Federal Register of US government business last Thursday, and comes ahead of a renewed effort by the Commission and the Clinton administration to resolve outstanding differences on opening public procurement markets.

The two sides have set a deadline of April 15, when leaders are due to assemble in Marrakesh to sign the

Uruguay Round agreement of the General Agreement on Tariffs and

Arguments over fair access to lucrative contracts in road, rail and other public sector projects flared in the early days of the Clinton administration. But the row was defused with reciprocal market-opening measures, supported hy token trade sanctions and the promise of an independent study into trade barriers. Later, however, Mr Mickey Kantor, US trade representative, reached a separate bilateral understanding with Mr Gunter Rexrodt, German ics minister. Under the oral deal. Mr Rexrodt indicated that Germany would not apply Article 29 of the EU's utilities directive which gives a 3 per cent price preference to to ignore an offer if it has less than

50 per cent local content. The German offer challenged the EU decision to impose a \$15m the US. ft also appeared to contra-vene the Treaty of Rome, which awards sole competence to the European Commission on trade policy. A spokesman for Sir Leon Brittan.

chief EU trade negotiator, said the Commission had not initiated infringement proceedings against Germany. If Bonn was not applying the relevant public procurement leg-islation that would be "surprising and disappointing", he said.

Release of Brittan's book throws cat among Euro-pigeons

By Lionel Barber in Brussels and Philip Stephens in London

The UK government faces renewed controversy over Europe today after the prema-ture release of a book hy Sir Leon Brittan, in which the senior British commissioner calls for a wide-ranging over-haul of decision-making in an expanded European Union.

Sir Leon's views run counter to the UK's insistence on special protection for the large member states which has led to deadlock in enlargement talks with Sweden, Finland, Austria and Norway.

His proposals for institutional reform are also likely to stir up Tory Euro-sceptics worried that UK Prime Minister John Major's government may be about to drop its hard-line stand and adopt a more pro-European manifesto ahead of **European Parliament elections**

in June. Mr Major was warned yester-day that retreat from his insistence on maintaining the present voting system after enlargement would provoke new convulsions in the Conservative party.

But with other EU states threatening to block enlarge-ment unless the threshold for a blocking minority within the council was raised from the present 23 votes, British ministers acknowledged the

Both Mr Major and Mr Douglas Hurd, the foreign secretary, have been adamant that the minority veto should not be diluted. The same point has been made to Conservative party managers by Euro-

EU foreign ministers will attempt to rescue the enlargement talks at a meeting tomorrow in Brussels. Spanish demands for access to 7,000 tonnes of Norwegian cod appear likely to be accommodated after reports of a new offer from Oslo; hut hopes of settling the row over powersharing rest on a face-saving compromise which takes

greater account of population. Britain, supported by Spain, is pressing to maintain the present voting arrangements which allow two large nations and a smaller country to block their partners. Germany and other EU memhers want to raise the "blocking minority" threshold to 27 votes. One com-



Sir Leon Brittan: Proposes three-tier voting system

promise under review is to increase the blocking minority to 27 votes, on condition it would not apply if countries represeoting more than 40 per cent of the population wanted to hold up decisions.

Mr Javier Solana, Spanish foreign minister, said in an interview with the El Pais newspaper yesterday: "I hope in the coming days we can find a formula that will satisfy our

legitimate aspirations." Friends of Sir Leon said last week that he was dismayed at the UK government's apparent willingness to jeopardise enlargement, a goal previously judged to be central to

Britain's European policy. The chief EU trade negotiator, who is a candidate to succeed Mr Jacques Deiors as president of the European Commission, argues in his book that institutional reform ls inevitable.

He urges the UK to prepare actively for the entry of the former communist countries of central and eastern Europe in the Union.

Sir Leon proposes the introduction of a three-tier voting system which would balance

the need for accelerated deci-

sion-making without upsetting the balance between the big and smaller member states. The first tier would cover internal market measures, health and safety at work, farm and fisheries policies, as well as the purchase and sale of goods and services any-

where in the EU. These measures would be subject to "low majority" voting, making it harder for countries to muster a blocking

minority.

 A second tier would cover social rules and environment as well as "exceptional trade measures" such as action against low-cost imports. This would make a majority in favour of action harder to get, though still not impossible for a single country to block. A third tier would cover the levying of taxes, all moves to European economic and monetary union, increasing the EU's hudget, and all laws on visas and immigration.

On these matters of "core sovereignty", governments would retain their right to

Sir Leon's book is part of his undeclared campaign to succeed Mr Delors.

Portugal seeks to keep veto

By David Marsh, European Editor

Mr Aníbal Cavaco Silva, the Portuguese prime minister, has held out the possibility of a compromise this week to settle the power-sharing row which could prevent Austria, Finland. Sweden and Norway joining the European Union.

In an interview during a visit to London, Mr Cavaco Silva also urged Britain to rejoin the exchange rate mechanism of the European monetary system it left in September 1992.

He said be told Mr John Major, UK prime minister, in talks on Friday that the UK should rejoin the ERM "to persuade others to move in the right direction" towards economic and monetary union. On the EU votes dispute, which pits Britain against most of its EU partners, Mr Cavaco Silva said he hoped

PM urges compromise on the dispute over power-sharing

under which a minority of states could veto EU decisions in a 16-nation EU.

Most EU members want to raise the so-called "hlocking minority," the threshold for blocking decisions in the EU council of ministers, to 27 votes from 23 at present. Britain and Spain, with some support from Italy, are insisting on keeping the 23-vote hlocking minority unchanged to avoid being more easily out-voted in the enlarged EU.

Unless resolved, the row could scupper plans for the four members of the European Free Trade Association (Efta) to join the EU next year.

Mr Cavaco Silva said a deal could set a combination of

row would agree a formula ahle to block EU decisions. Since the UK government was "keen" on enlarging the EU, he did not think the UK would want the voting disagreement to hold up accession hy the four Efta states.

Mr Cavaco Silva said he had agreed on Friday with Mr Major that entargement towards the Efta states should be agreed without opening a debate on fundamental reform of EU decision-making, which looks like topping the agenda of the conference planned for 1996 to review progress of the Maastricht treaty, "it would be a mistake to open the institu-tional question now," be said. This would not stabilise confi-

dence. Mr Cavaco Silva said it was

growing into a "looser" com-munity as membership increased "Pienty of uncertainty [about the future of the Maastricht process has been created among the citizens of Europe. It is not the time for deepening." The EU's priority was to "consolidate" the advances it had already made in setting up the barrier-free single market and laying the groundwork for Emu, he said.

The Portuguese prime minister said be was relatively optimistic about prospects for further cuts in German interest rates, an essential condition for promoting Europe's recovery from recession.

The attitude of the Bundesbank seems to be different from a few months ago. Perhaps the Bundesbank is not so strong as it was," he said. Mr Cavaco Silva ruled out

EU membership before 2000 hy countries from central and

close, partiy because of the effectiveness of Mr Richard Hnibrooke, the US ambassador in Bonn. In general terms, the Clinton administration is giving as high a priority to Germany in the European context as did its predecessor. On the other hand, the US

Tapie questioned in murder probe

rises in Austria in west Germany

politician and owner of Olymplque-Marseille football cluh, has been questioned by police about the murder of a corruption-fighting woman MP. investigators said yesterday, Reuter reports from Marseil-

He had been named by Mrs Yann Piat, who was shot on

By Patrick Blum in Vienna

Opponents or critics of the

European Union made gains in

three elections to provincial

parliaments in Austria yester-

day, according to projections

from early results in Carin-

thia, Salzburg and Tyrol. The far-right Freedom party

(FPO), led hy Mr Jörg Haider,

alist campalgn, and the

Greens, who oppose EU mem-

bership, increased their share

According to the projections,

the two government coalition parties which strongly favour EU membership lost support, with the conservative People's

Party (OVP) losing its absolute

najority of seats in Tyrol and

Carinthia, and the Social Dem-ocratic Party (SPO) losing

The FPO vote in Carinthia

rose hy abont 4.4 per cent

votes in all three provinces.

of the vote.

waged a strongly nation-

aide in which she said she feared assassination.

Mr Tapie was not immediately available for comment but last week he denied any connection, telling French television; "What now? Why don't you accuse me of heing

from 29 per cent in 1989 to 33.4 per cent this time, though this will not be enough for Mr

Haider to recapture the prov-

ince's governorship which be

lost after making remarks

praising Nazi Germany's

employment policies. The

province has been run by a

OVP-SPO coalition since then.

The maverick Mr Haider has

been ambivalent about the EU.

well in Tyrol, winning over 10

sentation in the provincial

assembly. They campaigned

strongly against the govern-ment's deal with the EU on

transit, a particularly sensi-

The pro-EU Liberal Forum

is projected to have scored less

than 4 per cent of the vote in

dum on EU membersblp in

Austria must hold a referen-

tive issue in Tyrol.

the three provinces.

per cent of the vote and repre

The Greens did particularly

The investigating judge has placed two minor Toulon underworld figures under investigation for suspected murder but made clear be believes there was a wider conspiracy, possibly including pol-

By Christopher Parkes

dealers at the weekend.

pay settlements last week in

the engineering and public ser-

vice sectors, will give support

to the strengthening view

among economists that the

bank's 5.25 per cent discount

lending rate could fall to 4 per

cent or less by the year's end.
"With a February rate of 3.4

per cent we have still not

reached where we ought to be:

below 2 per cent. But we are on

in Frankfurt

ing in the investigation.

Mrs Piat, who began her political career in the extreme-right National Front hefore switching to the Union for French Democracy (UDF), earned a reputation for denouncing alleged links between organised crime, property speculation and politics on the French Riviera.

Police bave also detained four other people with underworld links for question-

country and is aware that Mr Scharping, whom Mr Clinton has never met, could be the next chancellor. Mr Scharping also appears a politician in the Clinton image. US officials are particularly struck by his tough fiscal and budgetary policy proposals, which they see as similar to the deficit reduction plan now in effect in the US.

The SDP leader has bad Anti-EU feeling |Inflation 'to fall'

some recent contact with US officials. He met Mr William Perry, now defence secretary, at a conference in Germany some two months ago.

Mr Clinton will want to
avoid the uncomfortable prece-

dent set. In reverse, in the 1976 US election, when then Chancellor Helmnt Schmidt's public preference for President Gerald Ford created problems for the hilateral relationship when Mr Jimmy Carter became president.

Economists expect the 2 per cent barrier to be breached Inflation in western Germany early next year. is set to fall below 2 per cent, German inflation has fallen according to Mr Hans Tietbelow 2 per cent in only two meyer, Bundesbank president. "Expectations of stability periods in the past 35 years, in the late 1960s, and again will now be visibly fulfilled and confirmed through the

the way," Mr Tietmeyer said.

between 1986 and 1988. Mr Tietmeyer shrugged off continuing decline in the rate recent surges in world capital of price increases," he told market interest rates. The Düsseldorf foreign exchange development stemmed from the US and Japan. "It was nei-ther a typically German nor His confident statement European phenomenon, and which follows anti-inflationary

certainly not a result of developmants in our M3," he said. M3, the bank's favoured measure of money supply growth and potential inflation, ballooned in January with an annualised expansion rate of over 20 per cent. International mar-kets, already rattled by fears of rising US inflation, took fright when the figure was released earlier this month.

Last post for La Suisse

La Suisse, once the most popular daily newspaper in French-speaking Switzerland, brought out its final edition on Sunday after almost 96 years on the streets. Reuter reports from Geneva.

The independent Geneva daily had been hit by financial problems, including a sharp fall in advertising revenue over the past five years. In an emotional closing edi-

tion, marked "Final" in large black letters, the paper's 400 staff pledged to continue their battle to save and relaunch the

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DENMARK

Italian general elections

Focus on the centre ground

By Robert Graham

As Italy's general election enters its final two weeks, attention has switched to the large, undecided vote caused by the collapse of the tradi-tional centrist grouping. Polls published last week

showed that neither of the two main alliances on the right and left were capable of winning an absolute parliameotary majority. This raises the spectre of the centre, composed of the reshuffled remnants of the five parties that have governed post-war Italy, acting as arbiters in the formation of the next government.

The polls, the last permitted before the election on March 27, also suggested that the momentum had slowed behind media magnate Silvio Beriusconi's Forza Italia movement. Mr Beriusconi himself suf-

fered embarrassment over the weekend after bis younger paid L1.3hn (£520,000) to Socialist and Communist local councillors to secure a golf cluh development at Basiglio near Milan. In connection with these payments, Milan magistrates searched the home of Mr Alessandro Moneta, a former mayor of Basiglio and currently southern Italy co-ordina-

tor for Forza Italia. According to a poll conducted hy Directa, the Berlusconi-dominated right-wing alliance would ohtain 295 seats in the 630 lower house against 242 seats for the Progressive Alliance led by the former commu-

nist Party of the Democratic Left (PDS). The Directa poll-hroadly endorsed by another conducted hy Telemontecarlo - todicated that the PDS will get a maximum of 135 seats in the chamher of deputies with Reconstructed Communism, the hardline rump of the old Communist Party winning up to 35 seats. The strength of Reconstructed Communism and its damaging programme propos-als, such as raising taxes on government bonds, are imposing severe strains on the Pro-

gressive Alliance.
The centre parties, composed ainly of the former Christian Democrats reformed under the Popular party (PPI) and refer-endum leader Mr Mario Segni's Pact for Italy, would get 68 The remaining 25 seats would go to the small parties. · Seven former members of ltaly's domestic intelligence service (Sisde) have been sent for trial for allegedly embezzl-

ing L60bn following an investi-

gation by Rome magistrates lasting over nine months.



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US and Russia anxious to begin drawing up maps

Envoys near critical stage in hunt for Bosnian peace

By Judy Dempsey

The US and Russia, now co-ordinating every move in the search for peace in the former Yugoslavia, want to resolve one of the more intractable aspects of a settlement for Bosnia: the mans.

After three days of negotiations in Vienna, Zagreb and Sarajevo, Mr Charlea Redman, the US special envoy, and Mr Vitaly Churkin, his Russian counterpart, are reaching a critical stage in negotiations over Bosnia's future.

US and UN officials said that if the Bosnian Serbs could not be brought on board to join a complex federation of Bosnia's Moslems and Croats, then the Bosnian Serbs would have to decide whether to cede land in return for peace. Otherwise, they added, the Bosnian Serbs could find themselves in a "limbo", with their territory unrecognised by the International community.

intensified over the weekend

The search for a settlement

French Prime Minister Edouard Balladur paid an unannounced visit to French troops serving with United Nations peacekeepers in former Yugoslavia yesterday, Reuter reports from Paris. Mr Balladur went first to

Zagreb, Croatia, and was due northern Bosnia, sides said. He was accompanied by Defence Minister François Leotard on his visit to units which came under Serb fire

Nato, helped forge a defence agreement between Bosnia's Croats and Moslems leading to

nian army. US officials stressed this would not provide the means for a new offensive against the Bosnian Serbs. "Its aim is to stop the fighting between Croats and Moslems. It is also the first step towards creation of a federation in one part of Bosnia," a US official said. After talks in Zagreb, the Croatian capital, Mr Churkin

last week, when artillery rounds hit French positions and a 22-year-old soldier was killed by a sniper. French commanders are

reported to be trate since a request they made for Nato aircraft to strike back at the Serbs was turned down by UN

The Bihac pocket, where about 1,300 French troops are stationed, is a Moslem-inhabited enclave surrounded by Serb troops.

Even Mr Momcilo Krajisnik, speaker of the Bosnian Serbs' self-proclaimed parliament and Serbs were willing to join peace talks or some some kind and Croats within Bosnia. In Sarajevo, Bosnian Serb and Moslems said they had set up a preliminary agreement to

open up to civilian traffic routes in and out of the Bosnian capital. This could be the beginning of the lifting of the siege, and an eventual de-mili-tarisation of the city.

nian President Alija Izetbeg-ovic in Sarajevo yesterday, will today hold talks with Serb leaders in Belgrade, the Serbian capital. US officials said the talks could pava the way for an overall peace settlement for Bosnia and Croatia.

Mr Churkin must establish today whether President Slobodan Milosevic of Serbia is ready to sue for peace, which would lead to the lifting of

Any moves towards peace would require Belgrade persuading the Bosnian Serbs, who bold nearly 70 per cent of Bosnia, to reduce their control to about 49 per cent, while the proposed Bosnian Croat/Moslem federation would include al per cent of the republic's territory.

During Bosnian Croat and Moslem talks hosted by the US in Vienna, maps have not been discussed for the proposed federation as any decisions would have to involve negotiations with the Bosnian Serbs. Sections of the Bosnian Serb

"Milosevic has to decide if he is prepared to weaken those links [with Krajina] in return leadership are loath to cede any land. It would mean breakfor sanctions being lifted; ing the fragile territorial corriequally the Bosnian Serbs

A Bosnian Serb soldier fires a 120mm cannon during heavy weekend fighting near the Moslem-controlled town of Maglai dors linking Serbs living in Krajina, south-western Croatia, to Bosnian Serb territory, and must recognise they have no legitimacy as a self-proclaimed state if they do not negotiate,"

ultimately to Serbia proper. "It is difficult to know if the But the overriding consider ation with regard to the status - and fate - of the Krajina links between Milosevic and the Krajina Serbs are weaker than those between the Bos-Serbs is the extent to which nian Serbs and Krajina," a UN they can be used as pawns by Belgrade in the hunt for a setnegotiator said. tlement with Croatia and Bos-

> The future status Krajina holds is the linchpin for peace between Croatia and Serbia," a

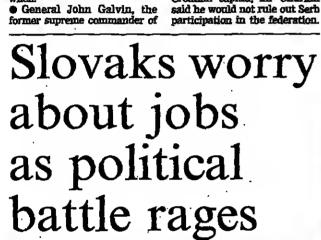
UN peace negotiator said. "Croatia wants full control of its territory, including Krajina. But the Krajina Serbs do not want to live in Croatia, regardless of pressure from Belgrade.

They are the Achilles' heel." Despite this, Bosnian Serbs and Mr Milosevic - continue to hold a strong negotiating position. They can argue that the federation of Bosnian Croats and Moslems will be linked to Crostia through a confedera-

rewarding Croat gains in western Hercegovina, Consequently Serbs in eastern Bosnian cannot link to Serbia proper. "The answer is that the US

wants to maintain a semblance of Bosnia's territorial integrity. But we know that under a new guise, and with haggling over the maps, Bosnia is already being carved up between Zagreb and Belgrade," a UN

tual Greater Croatia and



Mr Vladimir Meciar, Slovakia's there may be renewed pres beleaguered prime minister, begins what is expected to be a long and bitter battle for his political survival today, when he hands in his government's

Mr Meciar, who lost a parlia-mentary vote of no confidence on Filday, has already threatened to close down government by immediately pulling out all his ministers.

.

While in theory a new gov-ernment could be appointed within days, as is clearly the hope of President Michal Kovac, disagreements within opposition and stalling tactics by Mr Meciar and his Movement for a Democratic Slovakia (HZDS) could prolong

Parliament must also approve a date for early elections - something it has not been able to agree on until now. The next general election

is not due before 1996. Mr Meciar - who is aware of conflicting interests within the opposition, which ranges from the strongly

christian KDH

on the right to Patrick Blum communists in on the crisis as the Party of the Democratic Meciar fights Left (SDL) - for survival thrown the cat after losing a pigeons by parliamentary pushing for a parliamentary seems sleep victor of general slec- vote of

tion in June.
This was confidence rejected by par-

liament as impractical, but the opposition then failed to muster enough support for its own motion calling for elections in November. Deputies representing the Hungarian ethnic minority held back support in the hope of winning concessions for more autonomy.

The SDL will now try again on Wednesday with another motion calling for elections in September-October, but it is by no means guaranteed it will win the 90 votes required in the 150-seat parliament. The opposition could muster only 78 votes in support of its noconfidence motion.

The HZDS has also gathered more than the 350,000 signatures required for a petition to force a referendum on holding early elections and dismissing deputies who bave switched party. If the petition is accepted as legitimate, President Kovac must order a referendum within 30 days, but aven so elections are likely to be delayed.
"It could take months before

tha situation is resolved," a senior Slovak official said privately yesterday.

Such political uncertainty could not come at a worse time, with the country facing serious economic difficulties that may require unpopular

The economy remains deeply in recession, unemployment already at 15 per cent of the workforce is rising fast, and

sures for a devaluation.

None of this would make a transitional government very

popular. The problem is compounded by the lack of clear political alternatives. Opposition to Mr Meciar has been as much over his authoritarian style of gov erning as about policies. None of the opposition parties has come up with a distinct political programme for government focusing instead on piecemeal

Slovakia became indepen dent almost against its own wishes on January 1993: hav ing to build most of its institutions from scratch.

It was short of qualified per somel, and its politicians had no experience of running an independent country.

This has made for highly personalised and unpredictable politics, such as attempts to find a third way between capitalism and socialism, that have since been abandoned but did not help the country's interna-

Maanwhile.

eign investthe past two

years' political infighting has alienated an increasing Slovaks According to recent polls, about half sligible voters do not intend to vote or do not

> know what to vote for. fected, though dissatisfaction

> is widespread.
> "They don't care, they're just interested in power," says a young biology student in Brati-slava. A taxi driver berates the and dealing and has no time for the parliament. "It's bad for business," he says.

> Even officials are downhearted. "There's a big gap between what the government think and what the people think," a provincial chief of

police says. Less than two years after victory in the June Low tions, and over a year after independence, Mr Meciar's population around victory in the June 1992 elecularity has declined to arou 15 per cent in opinion polls. The government has been weakened by successive rows and defections, culminating in the recent damaging public confrontation with the presi-

Independence has not brought the prosperity promised by politicians, though it is now accepted as irreversible. People are more worried about jobs and security, but with every new twist in the political crisis, the uncertainty deepens and prospects of economic recovery become more remote

"Whatever happens it's going to take time. It's a mess, and its going to get worse before it gets better," one dip-



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The Chinese observed long ago that the person who returns from a journey is not quite the same person as the one who began it. If so, big changes are coming: airlines will sell over 1.2 billion trips in 1994—equal to about 25% of the world population. And travel may double by 2005. With time, what once was seen as "alien" may be valued as "diversity".



BOEING

G7 leaders in Detroit try to find balance between high wages and unemployment

Lack of training shuts door to poor

By George Graham in Washington

Wheo President Bill Clinton first called for a special confereoce to discuss jobs and unemployment at the Group of Seven summit in Tokyo last summer, the US economy was still recovering only anaemi-cally from the 1990 recession, and unemployment stood at 7

Today, as the conference convenes in Detroit, the jobless despite a change in the method of calculation that makes the figure higher than under the old system.

Comparing the US record with that of Europe, some US commentators have sneered at the purpose of the conference.

ctually, there is no global crisis; there is only a European crisis," scoffed Mr Robert Samuelson in the magazine Newsweek. "We have nothing to learo from the Europeans about job creation, and the lessons they could learn from us are the obvious ones that - for political and social reasons -- they can't adopt."

Clinton administration officials, however, have spent the last week telling anyone who would listen that, on tha contrary, they still have a great deal to learn from them. While the US has indeed had

much more dynamic job creation than the other G7 countries, they note, real wages in the US bave etagnated for years. At the same time, income disparities between the better trained and educated

wideoed dramatically. Whole segments of the poputation have been virtually shut out of the job market, with unemployment approaching 70 per cent in some cases, such as

inner-city hlack teenagers. "Others could learn from US flexibility and dynamism. We could learn from what others have done to facilitate the transition from school to work," said Mr Larry Sum-mers, the treasury undersecretary for international

Looked at over a period of after 26 weeks. decades, the US has consistently created new jobs at a strong pace. The number of non-farm jobs grew by an average of 2.2 per cent a year from

Unemployment, meanwhile, oscillated between 49 per cent and 9.7 per cent in the 1970s and 1980s, much lower than comparable European rates although some workers may give up the search for work quicker than they might in Europe, since US benefits stop

At the start of the 1990s, employment stagnated as recession was followed by a slow recovery which seemed to hring few new jobs in its wake. Last year, net job creatioo picked up to 1.8 per cent more robust, but still weak by the standards of most post-war

A new study hy economists Steveo Davis, John Haltiwan-ger and Scott Schuh at the Census Bureau'e Centre for Economic Studies shows that

the gross creation and destruction of jobs that produces these oet annual figures is far more dramatic.

Looking at data from individual manufacturing plants from 1973 to 1988, they found that in a typical 12-month period 10.3 per cent of jobs disappeared, while another 9.1 per ceot were newly created.

While US workers have been finding jobs, their earnings, adjusted for inflation, have fared worse. Average weekly earnings in the private sector, measured in 1982 dollars, climbed from \$261.92 in 1960 to \$315.38 in 1973. Since then, they have slipped back steadily to only \$255.99 at the end of

Within this overall decline, workers in the highest wages bracket saw their earnings rise by an average of 4.4 per cent in real terms over the last 20 years, while workers in the bottom wage bracket saw a real fall in earnings of 10.3 per

Another Ceosus Bureau study published last week shows that 18 per cent of America's 81m full-time workers earned less than a poverty level wage of \$13,091 a year, compared with only 12 per cent

Some European countries, while they may not have escaped the erosion of real wages, have avoided this increase in inequality.

This does oot just mean that the superior record of job creation in the US has come entirely in low-wage, low-skill sectors such as fast food resgrowth in the 1980s came in professional and managerial ob categories

"The US ecocomy has cot been producing McJobs disproportionately," says Ms Laura Tyson, chair of the White House council of economic advisers. "We have been creating jobs in good job classification categories, but that rate of growth of compensation of those jobs has slowed."

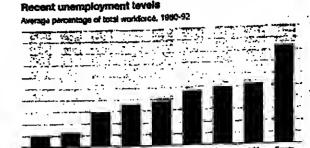
Some of the pressure on earnings has come from the spiralling cost of health insurance, which is provided in most cases by employers who generally pass on around 80 per cect of the costs to their workers in lower wages.

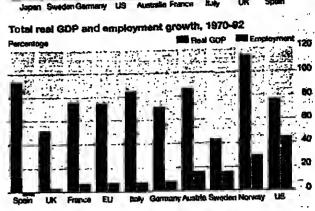
But even measures of total compensation, including health benefits, have grown at a rate the Clinton administration finds disappointing. The question ministers will

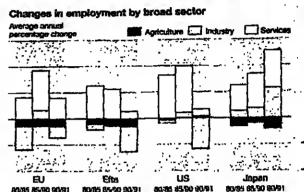
address today and tomorrow is, in the words of Mr Robert Reich, US labour secretary: "Are the citizens of advanced economies condemoed to choose hetween, on the one hand, more jobs which pay less and less, or good jobs but high levels of unemployment accompanying those good jobs?

"I think there's a third choice, and that third choice may be to combine the kind of investments in education and training and apprenticeship that we find in Europe with the dynamic labour mobility and flexibility we find in the US, all encased within macroecocomic policies which encourage growth and jobs.

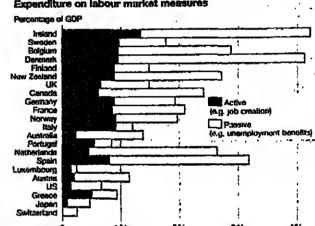
Unemployment; the dimensions of the crisis







Expenditure on labour market measures



US and Europe discover unusual consensus

All agree on need for greater flexibility and better training, writes David Goodhart

emerged - at least between the US and Europe - from the dozens of papers produced by governmeots and think-tanks for the Group of Seven jobs summit, which is to begin in Detroit today, even if there has beeo no new blg idea for solving the developed world's

The three main voices in the debate - the US, the UK and the continental European backed by economists at the Organisation for Ecocomic Co-operation and Development. are all emphasising a combination of greater labour market flexibility, easler enterprise formation, more effective active labour market measures and improvements in education and training.

There is even a broad consensus around one of the central causes of unemployment in the developed world: that a combination of trade with developing countries and technological change has permanently reduced demand for

An unusual consensus has less-skilled labour. Benefit systems and minimum wages pot a floor under unskilled wages in Europe, so the fall in demand has shown in rising unemployment. In the US, oo the other hand, the problem is expressed in falling wages or resort to crime.

80s. How much has the picture improved?

The policy challenge is to move as many people as posstble into high-skill jobs, while ensuring that labour markets are flexible enough to soak up the rest without forcing down incomes too far. By their attendance at the summit, all G7 countries implicitly accept that social engineering to deal with this collapse in demand for unskilled labour, and to cut the time lag between the destruction of old lobs and the creation of new ones, is

In political terms, both freemarket liberals, represented most strongly by the UK government, and social/Christian democrats, represented by continental Europe and the European Commission, can sign to such a combination of ideas. A Democratic administratioo in the US, interested in European welfare and training systems but still wedded to maoy aspects of its own flexible labour market, hovers between the two.

Nearly a thousand joh seekers queue for 30 jobs at a refinery in Chester, Pennsylvania in the early

But the idea of mid-Atlantic coovergence can also be misleading, because the meeting point is far closer to the US than to the European coast. Indeed, the starting point of the most influential analysis is considerably more liberal and competitiveness-conscious than a decade ago.

The emphasis in Europe is on repairing the poor capacity of its economies to create new jobs. In the US, which has produced 2m new jobs in the past 18 months, the emphasis is on producing higher-skilled, higher-paid jobs.

All the main parties to the debate, including the traditionally orthodox OECD, are also careful to avoid advocating USstyle wage differentials, and real wage cuts (in 1972-1992 US average real wages fell by about 10 per ceot). Even the UK government, the strongest admirer of the US model, talks about the balance to be struck betweeo market forces and regulation. The main clusters of ideas on

the Detroit agenda are: Wage and regulatory flexibllity. The OECD has loog advocated that Europe increase its labour cost flexibility and reform its job security provisions. The most surprising recent convert to this orthodoxy has been the European Commission. The Europeao Commission's White Paper on Growth, Competitiveness and

Employment, published at the end of last year, talks about a new solidarity between the employed and the unemployed. and about "remodelled" regulation rather than de-regulation. But it pulls few punches on the problems of European rigidity. It says that many social protection schemes and wage bargaining systems have had a negative impact oo employment, protecting those in work at the expense of job-seekers, and says that there is broad consensus from member states on the ceed for greater flexibility and lower labour costs.

The most concrete policy proposal to create more jobs for the less skilled and increase the "employment-intensity" of the services sector is to increase the burden of conwage labour costs as incomes rise. At present, the proportion falls as incomes rise in most European countries.

The US paper circulated to governments before the summit also stresses that the main policy requirement for Europe and Japan - is to reduce restrictions on wage setting and employment adjustment which reduce the incentives of the unemployed to find jobs and the incentives of employers to create them.

 Training, education and good jobs. The US paper says that, in the right climate of innovation and entrepreneurship, new technology creates

as many jobs as it destroys. But, if all citizens are to qual-Ify for these jobs, the standards of basic education and training must be improved, especially in the US, and the school-towork transition must be better handled.

· Active labour markets and more flexible welfare. The annual cost of unemployment in the EU - including foregooe iocome - is more than Ecu200bn (£151bn) each year, greater than the GDP of Belgium. In recent years, there has been a small shift towards active labour market measures - training, job placement, and so on - but more than twothirds of direct spending on unemployment still goes on

passive measures. The challeoge is to find ways of boosting the incomes of the unskilled in a more economically efficient manner than just leaving them on benefits. The problem is that Europe's eocial eccurity systems were designed on the assumption of full-time employment and have

employment. Individuals find it difficult to move from unemployment into anything other than full-time work because of the steep claw-back of benefits. Disagreements and other views. There are, of course, differences of emphasis between the main participants, with most Europeao couotries playing down cyclical factors and playing up structural factors, while the US still believes that a good part of the

"Countries which pursue structural improvements, withoot taking steps to increase aggregate demand, will see little or no return for their efforts." warms the US paper. Japan, with the best record of

unemployment problem is

linked to low growth.

failed to adapt to the growth of part-time and "atypical" any G7 country on jobs in recent years, also warns in its otherwise orthodox paper against too much emphasis on labour flexibility. "Excessive mobility of workers discouroges inceotives to enhance human resource development by eoterprises." It warns.

One idea - oot on the Detroit agenda - which runs strongly counter to economic orthodoxy is work-sharing. The EU White Paper was ambivalent about it, praising the Netherlands for producing many new jobs, but rejecting "a generalised reduc-tioo in working hours and jobsharing at national level".

Even so, as a prefarable alternative to widespread redundancies for companies in short-term trouble, reduced working time will remain on the broader agenda.

INTERNATIONAL PRESS REVIEW

H.J. JOEL GOLD MINING COMPANY LIMITED

("H J Joel" or "the Company")

Terms of the rights offer

Further to an announcement dated 22 February 1994, H. J. Joel is to proceed with a rights offer of 97 980 267 new ordinary shares of ona cent each to be issued at a price of 290 cents per share on the basis of one new ordinary share for every one ordinary share held in H. J. Joel at the close of business on Friday, 18 March 1994 ("the offer"). The proceeds of the offer, amounting to R284 142 774 (before expanaes), will be used to finance the company's revised development programme and to restructure its balance aheet.

Johannesburg Consolidated Investment Company, Limited ("JCI") and South African National Life Assurance Company ("SANLAM") effectively hold 55.16% and 7.12%, reapectively, of the issued ordinary ahares in H. J. Joel. JCl and SANLAM have undartaken to taka up thair respective entitlements in terms of the offer. Accordingly, the antitlements being offered to JCI and SANLAM will not be underwritten. Subject to certain conditions including, inter alla, the approval of the offer by Tha Johannasburg S'ock Exchanga ("the JSE") and the London Stock Exchanga ("the LSE"), the balance of the offer, being the difference batween the total number of new ahares affered and tha aum of JCI and SANLAM's antitlaments, will be fully underwritten.

Application will be made to the JSE for a listing of the (nil paid) ranouncaable letters of allocatinn and to the LSE for a listing of tha new (nil paid) ordinary shares, and in each case, for the listing of the new (fully paid) shares to be issued pursuant to the offer. The offer is conditional upon such listings being granted and upon registration of the appropriate documentation by the Registrars of Companies in South Africa and the United Kingdom.

A further announcement setting out the salient dates for the offer will be published on Thursday, 17 March 1994.

On behalf of tha Board KW Maxwell

WA Nairn

Johannesburg 14 March 1994

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Madrid

Spain'a Socialist government has found itself in a role it wanted badly to avoid - as the villain of the piece, or as they say in Spanish "the bad guy in the film", over enlargement of the European Union. But by evoking "national interests" it has ensured a broad front of support from the country's

Most editorialists gave less importance to the wrangla with Norway over fishing rights than Spain'a demands for minority blocking votes in the future 16-member EU. The leading Madrid daily El País described Spain'a decision to dlg its els in as "unfortunate, but

At stake was Spaln'a ability to prevent decisions on crucia Issues being imposed on it. The argument boiled down to "a struggla to prevent Europe's centre of gravity being definitively shifted northwarda". It recognised that quandary this represented for Spain's ostensibly pro-European leaders.

"For some negoliators it is hard to resist the pressure and criticism from frianda, partners and allies. But in this instance there is no other way for Spain, which favours enlargement, to defend interests of the first magnitude.

The right-wing daily ASC sald the government's firmness was backed by all political parties. But the government itelf was partly to blame for the "terrible" way it negotiated Spain'e entry eight years ago, leaving tha country "in many sectors defenceless against a decision by Brussels." As for Norwegian cod, it hoped for "a logical outcome which



Chile's new president, Eduardo Frei, waves to supporters after his inauguration

would cater for Spain'e legitimate demands without imposing intolerable conditions on Norway." The conservative Barcelone newspaper La Vanguardia

commented: "Anyone shocked by Spain's attitude should also ha shocked by tha attitude of those coposing its demands." Norway, it conceded, was "perfectly entitled to defend its Interests The difference was that the Norwegians were on the outsida trying to gat In.

Paris

Air France's request for FFr20bn (£2.3bn) in state aid, and the fact that it accounted for half tha losses made by all the world's airlines last year, occupied much space - but provoked relatively littla editorial comment - in the French press.

One exception, however. was La Tribuna, the business daily, which said that some

would find it "scandalous that the French taxpayer was having to dig into his pocket again" to save Air France, and Bull the computer company, and others "would reckon that tha bills presented by tha new bosses of these companies were a bit steep, even indecent, at a time when privata companies were having to take the risk of going to the markets for new money".

The distortion of competition was too flagrant not to be noticed, said La Tribune In language that could have come - and undoubtedly will out of a British Airways press release on tha Air France ald request.

But the real problem, La Tribune said, was thet Air France and Bull had simply always lived sheltered lives, protected from the market and winds of competition. Their recent history was a tale of "money lost, energies wasted and employees disappointed". However, Quest France, produced in Bordeaux but with

the largest circulation in

France, struck a more upbeat note. Mr Christian Blanc, Air France's new boss had a record of solving knotty problems like the Nev Caledonian crisis in the 1980s. and other French companies like Citroen had been able to pull themselves rapidly together. But it said Air France's problem was that it essentially lacked a business culture, and "that will not be settled by a cheque"

Santiago

Weekend papers were glowing in their accounts of the presidential handover, a "fiesta of democracy" in which Eduardo Frei, in the words of La Nación, "arrived In Valparaiso (home to Congress) as a common citizen and returned to Santiago as president".

For the most part, editors forgot their political differences and treated the event as pageant. This was, after all,

as La Epoca pointed out, the first time in nearly 25 years that power had been transferred from ona democratically elected president to another. The last lme was in 1970 when Eduardo Frei'e father handed the presidential sash to Salvador Allenda. The man responsible for

breaking that sequence, General Augusto Pinochet, attended Frei's inauguration In his capacity as commander-in-chiaf of tha armed forces. According to El Mercurio, the general's entrance "was received with loud and prolonged applause". La Epoca noticed that, after the ceremony, tha general did not exit through the front door, but left "via the car parks". There was much praise for Aylwin, though an opinion

his government had not properly administered "what it had received from its (military) predecessor". El Mercurio said that discounting financial scandal at stale copper company Codelco, and a lax attitude towards crime - Aylwin's presidency "had been one of the most auspicious in the

piece in La Tarcera thought

country's history". It hoped President Frei, a fellow Christian Democrat, would show the same "moderation". La Nación was less cautious. in a pieca headlined "Four unforgettable years" it said: The historical merit of Aylwin is that he taught us to live in a democracy once again." Now that Chileans were not fighting for basic political freedoms, they could concentrate on social

Contributions from: David White, Madrid; David Buchan. Parts; David Pilling, Santiago.

ago, it was not like that."

problems, it said. "Four years

White House fights back on Whitewater

Jurek Martin senses that a new strategy is starting to emerge

White House strategy is to get

political and public focus back on the president's domestic

programmes. Last Friday's comfortabla passage by the House of the 1994-95 budget

with only marginal changes to

the administration blueprint was a substantial victory for

the president but received per-

functory media coverage, in

aharp contrast to last year's

budget drama when Mr Clinton

prevailed by just one vote. One option is to try to cut an

early deal with Congress on

health care reform, incorporat-

ing some basic elements of the

Clinton plan, including univer-

sions to more modest versions

advanced by both conservative

This approach is baing

pushed by the less ardent sup-

porters of the Clinton plan and,

therefore, may encounter resis-tance from the First Lady, its

chief architect. The counter

argument is that public sup-

port for the plan is ebbing and failure to cut a deal soon may

mean loss of any chance to

reach early accommodation

crime bill comparable to that approved by the Senate last

year. This would take up a pop-

ular issue and would exploit

some Republican nervousness

about being seen to hold the legislative programme hostage

V the part of the Republican Whitewater assault

troops to overplay their hand. Over the weekend several

prominent Democrats took to attacking the record of Senator Al D'Amato of New York, a

leading Whitewater critic,

whose own ethical history is

sacrifices from the administra-

tion are far from excluded. The

most likely candidate appears

to be Mr Webster Hubbell, now the associate attorney general

and previously Mrs Clinton's

law partner in Arkansas. He has been accused of assorted

ethical improprieties, not all

Altman, deputy treasury secre-

tary, who initiated meetings

with White House officials to

investigations into the failed

savings and loan at the heart of Whitewater. However, late

last week, Mr Lloyd Bentsen,

treasury secretary delivered a pep talk to senior treasury

staff on the imperative of rallying behind Mr Altmau. Beneath this guarded sense

of recovery lies the fear of fur-

revelations. As fas as White-

water itself is concerned, senior officials believe that the

worst that could happen is that

Mr and Mrs Clinton might be

forced into a civil settlement, such as payment of back taxes.

This could be politically

harmful but not fatal to his

political future, especially if

the economic recovery continues. However, so Balkanised

had the White House become

that extensive knowledge both

of Whitewater and of the events of the last nine months.

sometimes portrayed as a cov-

Also vulnerable is Mr Roger

related to Whitewater.

studded with controversy. However, further personnel

7 hite House tacticians sense a tendency on

pass bealth care this year. The second option is to try to

Republicans.

be outlines of a new White House strategy to recover from the debilitating Whitewater affair have begun to emerge over the last few days, according to senior officials preferring to speak off the record.

Prominent will be the emergence of Mrs Hillary Clinton back into the public domain, following more than a week when controversy about her ily financial and land dealings in Arkansas had driven her

Two weekly news magazines will publish interviews with her today in which she confesses to "mis-steps" in White House handling of the affair and an underestimation on her part of media interest in it. A press conference or TV interview, with or without her husband, is also being considered. The White House sense is that Mrs Clinton's "moral authority," both as a policy adviser and role model, has been damaged, but is by no means beyond repair. President Bill Clinton's public schedule, which took him to

ence, will also be stepped up. Officials admit he has been much distracted over the last ten days by Whitewater and particularly want him to turn his attention back to several pressing foreign policy issues, such as relations with China and Russia, Bosnia and, possibly, putting the new Nato "partnership for peace" with eastern Europe on a faster

Detroit yesterday for today's

Group of Seven jobs confer-

Mr Lloyd Cutler, recruited last week as new White House legal counsel, has already emerged as a leading designated spokesman, with the mission to assure both public and press that no crimes were committed and no cover-up undertaken. Yesterday, for example, he appeared on all three TV network Sunday

shows, a rare occurrence. His presence, taken together with the fact that both the Clintons are now consulting more widely with senior staff who had been frozen out of the internal Whitewater deliberations, seems to have lifted some of the demoralised gloom inside the White House that touched a padir when the federal grand jury issued subpoenas to senior staff.

Mr Joel Klein, the deputy counsel who joined the White House last December to fill the late Mr Vincent Foster's shoes, is also given much credit for ensuring no stone was unturned in delivering documents to the grand jury. He is said to have established an excellent working relationship with Mr Robert Fiske, the independent counsel, and this has contributed to what is hoped to be a growing impression in the media that the White House is

W

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holding nothing back.

Mr Cutler said on NBC yesterday bis investigations included "accusations relating to possibla Clinton involvement" in the death of Mr Fos-

ter. He did not eleborate. The media mood itself is currently quite fickle. Absent any new revelations, several publications in the last 48 hours have run self-critical articles about Whitewater reporting overkill. Opinion polls depict a public still less than consumed

A critical element to the

Hopes for global green Mexican fund at meeting today

By George Graham in Washington

Delegates from 80 countries are meeting in Geneva today in an effort to reach agreement on setting up a \$2bn (£1.3bn) Global Environment Facility to help developing countries deal with climate change, water pollution, threats to biodiversity and ozone depletion.

A pilot GEF has been operating since 1991 under the wing of the World Bank and the United Nations Development Programme, but the 1992 Earth Summit in Rio de Janeiro ity and give it new resources. Member countries failed. however, to reach agreement on the rules and structures of the new GEF at a meeting in Colombia, in December, as del-

nations began to question whether the richer industria-

lised countries were cooling on

their promise to provida \$2hn

for the fund. Mr Mohamed el-Ashry, GEF chairman, is optimistic that agreement can be reached in Geneva, but be warns that time is running out for the negotiations. "While all the indications point towards agreement, I also feel this could be the last opportunity

for governments to put a dozen developing countries, together a GEF," be said last

Other participants agree both with his optimism and with his warning that the window of opportunity could close. Developed countries have

reaffirmed their commitment to a target of \$2bn for the facility, divided among them roughly in line with a formula based on their shares in the International Development Association, the soft loan window of the World Bank.

The US, the largest contributor, is offering \$430m, about \$20m less than the IDA formula would require, and France and perhaps Italy have threatened to reduce their contributions in line with the US. Australia and Spain will also give slightly less than the for-

US officials are unapologetic,

however, about what they see

as a substantial contribution in a very difficult budget environment. "It's a little unfair for others to use us as an excuse," a US Treasury official said. Japan, the second largest contributor, is expected to come up with its full share of just over \$400m share, and the

UK with its share of over With contributions from half the total would probably come to about \$1.9bn, which GEF officials bope would be enough to avert a collanse in negotia tions, and which could be topped up later with money from countries not involved in

the talks With the issue of money out of the way, delegates in Geneva must resolve their remaining differences on the new GEF's procedures.

These differences have for the most part been over whether the GRF should be run more along the lines of the UN and its spin-offs - an approach favoured by the developing countries - or like the World Bank and the other Bretton Woods institutions as the developed countries prefer. Perhaps most contentious is

whether the council should be chaired, like the World Bank, the chief executive, or by one of the country representatives, like the UN.

Mr el-Ashry believes that the GEF countries have moved much closer to an agreement "We have gone a long way towards putting together something that can stand the test of efficiency and effectiveness, while at the same time having political acceptability."

political

in Mexico City

Mr Manuel Camacho Solis, the By Angus Foster in Brasilia Mexican government's peace envoy in the southern state of Brazil's proposal to create a Chiapas, has indicated be South American free trade area has won the backing of the country's three partners in might run for national office if the government did not approve democratic reforms Mercosur, the regional comunder discussion for the counmon market planned to come into effect next year. try and failed to comply with the recent peace accord for the Brazil and its partners

rebels in Chiapas.
He thereby resisted rising pressure from bis colleagues in the governing party to rale himself out of the presidential race.

power could be jeopardised if Mr Camacho, a former mayor of Mexico City and an ex-for eign minister, were to realise his velled threat to run as an opposition candidate in the presidential election in

August.
"If there are no advances democracy and if, instead of accord, there is polarisation and if anyone wants to trample on my political rights as citizen, then after I have ful-filled my mission in Chiapas, I will take the necessary political decision to bring democracy and unity to Mexico," Mr Camacho told reporters.

free trade area all" goods, or at least 80 per cent of trade. Unlike Mercosur, the area would aim to create a customs union, although some countries may be invited to ioin Mercosur at a later stace. Mr Denot Medeiros said the

Support for

S American

Argentina, Paraguay and Uru-

guay agreed last week to begin

negotiating the proposal with other countries in the second

half of this year, after final

arrangements for Mercosur are

Mr José Arthur Denot

Medeiros, responsible for Mer-cosur at the Brazilian foreign

ministry, said the idea for the

free trade area, first suggested

last year, is an extension of

Mercosur and designed to

increase trade in the continent:

This should be seen as a fur-

ther trade liberalisation move

to make South America even-

tually ready for some kind of

convergency with an expanded

North American Free Trade

The free trade area is expec-

ted to go into effect over ten

vears from 1995. It will be

defined to cover "substantially

Agreement.

proposal was not designed as a response or competitor to Nafta. Brazil believes the two entities could be complemen-tary and that some countries could be members of both. Chile, expected to be the next invited to join Nafta, would also be an important member of the South American area, he

Brazil's idea has received so far only a lukewarm response from other South American countries. Some were awaiting a formal decision on whether to proceed from the four Mercosur countries.

There have also been occasionally confusing signals from Argenting on its commitment to Mercosur, after disagreement with Brazil over the rate of common external tariffs to be applied. Tariffs on about 85 per cent of goods have already been agreed and the two countries have until June to agree tariffs on the remainder.

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er-up, is not widely spread even in the upper reaches of the executive branch.

LEGAL NOTICES

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The Foreign and Commonwealth Office advises that the Albanian a deadline of 31 March for the submission of claims against the Government of Albania in respect of property expropriated since 1945. Any individual or company with such a claim should organily contact the Embassy at the address below to obtain further information

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Nigerian

policies

'set to

By Michael Holmen.

Nigeria's new economic

Nigeria's new sconomic policies "are definitely going to fail", Mr Kim Jaycox, World Bank vice-president for Africa, warned at the weekend.

In the most forthright public criticism by a World Bank official since Nigeria's military government revalued the cur-

cual since Nigeria's minitary government revalued the currency, the naira, in last January's budget, Mr Jaycox said:
"There is just no way they are going to succeed, and I think that they have got to be

He was speaking at a Wash-

ington news conference to

mark the publication of the

bank's report: Adjustment in

"These are not acceptable

ways of managing an econ-omy," Mr Jaycox said. "They have already tried this is fixed

exchange rate] in Nigeria many times. It has all come to major failure, and so it sur-prises us that they would be

Nigeria was one of six coun-tries credited in the report

with a "large improvement" in

macroeconomic policiee

But the impetus that marked the reform programme fell

away towards the end of the

1980s and, over the last two

doing this again."

between 1987 and 1991.

Africa.

fail'

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Much of this information is simply upavailable elsewhere and will be of real practical everyday use to anyone intending to do business in Russia, as well as legal, financial, accounting and other

The Guide to Registering Companies in Moscow is available exclusively from Financial Izvestia to order your copy, see below.

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ban extremist Jewish groups

Two extremist anti-Arab

Jewish groups were banned and branded as terrorist by Israel yesterday, in a move designed to bring the Palestine Liberation Organisation back to the suspended Isreeli-Palestinian peace talks.

The concession to the PLO came after Mr Yassir Arafat, PLO chairman, said a package of guarantees allowing the Palestinians to return to the peace negotiations may be reached at today'e meeting in Vladivostok between Mr Andrei Kozyrev, Russian foreign minister, and Mr Warren Christopher, US secretary of state. The two countries are co-sponsors of the Middle East peace process.
PLO officials said yesterday under the egreemant Russia and the US would beck a United Nations Security Council resolotion condemning last month's Hebron mosque mas-sacre and providing for the deployment of an international force in the territories to help protect Palestinian lives, Israel would promise to speed up the peace talks on implementing Palestinian self-rule and would complete a military with-drawal from the Gaza Strip

and West Bank area of Jericho

by April 13. In return the PLO

would resume talks in Wash-

ington and Paris next Monday.

The outlawing of Kehane

orthodox Jewish groups which glorify violence against Pales-tinians in the Israeli occupied territories, has been one of the PLO demands for returning to talks. Both groups, which have only a handful of activists, are followers of Rabbi Meir Kehane, a slain Jewish racist who believed violence against Arabs sanctify Jews, reveal God's glory and bring the coming of the Messiah closer.

Kach has been banned from parliamentary politics since

1988 because of its racist electoral platform which demanded prison terms for Arabs and Jews who had sexual relations. Mr Baruch Goldstein, the Jewish settler who massacred 30 Palestinians in e Hebron Mosque last month, was a member of Kach. Mr Michael Ben-Yair, attor-

ney general, compared the two organisations with the Islamic extremist Hamas movement which rejects peace talks and advocates violence against Jews. Mr Ben-Yair said the two groups wanted to create a Jew-ish theocracy in the biblical land of Israel and force the 2m Palestinians living in the terri-

tories to leave.
The cabinet unanimously endorsed the ban after reports from the police and internal security that members of the two organisations were

Clash in Malaysia over state poll call

By Kleran Cooke at Kota Kinabalu, Sabah

A crisis was unfolding in the eastern Malaysian state of Sabah last night, as local lead-ers and the state governor clashed over whether the state assembly could be dissolved and new elections beld. In a bitter state election less than a month ago, the locally

based Parti Bersatu Sabah (PBS), led by Mr Joseph Pairin Kitingan, Sabah's chief minis-ter, narrowly defeated Malay-sia's ruling National Front coalition led by Dr Mahathir Mobamad, the prime minister. At the weekend, three PBS deputies to Sabah's state assembly announced they were joining the National Front. alternative but to dissolve the

assembly and call fresh elec-tions. The chief minister said be had followed the constitution in obtaining the Sabah governor's signature in author ise the dissolution.

At a news conference last night, Mr Pairin distributed what he said were copies of the signed document. But, on national news broadcasts con-trolled by the federal government, the governor denied signing and accused Mr Pairin of "mischievous and unbecoming behaviour."

Dr Mahathir has made no secret of his antagonism towards the PBS and to Mr Pairin in particular. After the PBS election victory, Mr Pairio was forced to wait for 36 hours outside the gates of the Sabah Mr Pairin said he had no governor'e house before being sworn in as chief minister.

Israel moves to US crosses swords with China over human rights

Mr Warren Christopher, US secretary of state, has told Chinese officials that time is running out for China to improve its buman rights behaviour or risk losing its preferential trade status in the US.

His warning came in a week-end of bruising exchanges over human rights. The wrangle threatens a trading relationship worth more than \$40bn (£26.7bm) last year, heavily in

China'e favour.
Chinese leaders dropped diplomatic niceties to tell Mr
Christopher to mind his own ousiness on human rights. Premier Li Peng said it was "futile" to apply pressure over human rights. "China will

never accept the US human rights concept." he declared. Mr Christopher'e mission was in danger of unravelling

Lawrence's

lifts Labor

Ms Carmen Lawrence, the

former premier of Western

Australia who is tipped for

high office in the Australian Labor party, is due in Can-

berra today having won e deci-

sive victory in a Fremantle

Ms Lawrence received 59 per

cent of the votes, a swing of 1

per cent towards the ALP. The

result is seen as a personal tri-

umph for Ms Lawrence given the unpopularity of the Labor

The Fremantle seat was pre-

viously held by Mr John Daw-

. Ms Lawrence is likely to be

given ministerial responsibili-

party in Western Australia.

who has left politics.

ties almost immediately.

by-election at the weekend.

By Nikid Tait in Sydney

victory

after sometimes acrimonious encounters with both Mr Li and Mr Qian Qichen, foreign minister. "I emphasised to China that time is of the essence... as we move into the next critical two months before I have to make my recommen-dation to President Clinton" on cerns, but fears of civil unres the renewal of Most Favoured

Nation trading status, Mr Christopher told reporters. Mr Li warned Mr Christo-pher that the US "will lose its share of the big Chinese mar-ket" if it withdraws China's trading privileges.

The arrest of prominent dissidents before Mr Christopher arrived in Beijing cast a pall over his mission. Detention at the weekend of several foreign

journalists - who were trying to contact dissidents - further clouded the atmosphere. The US wants the release of jailed dissidents, human rights

sion for the International Com-mittee of the Red Cross to visit Chinese prisons, and a less rigid attitude to emigration. China eppeared ready late last year to respond to US con-

over rising prices and signs that dissidents were becoming more active eppear to hava prompted a fresh crackdown. The US business community in Beijing, meanwhile, was openly critical of Washington's approach to China at an Amercan Chamber of Commerce

breakfast meeting yesterday.
"Choices facing our government are historic - either we engage China as a partner in managing regional security. economic growth and ecotative in Beijing of AT&T, the

nomic stability or we become adversaries," said the represen-

Fears prompt price curbs

China, fearful of unrest caused by sharp increases in the cost of living, has taken a step back from its price reforms by authorising price controls on

20 basic items, writes Tony Walker in Beijing. The official Economic Daily yesterday published a State Council (cabinet) decree en-abling local authorities to "make appropriate interference" in the market. Items covered include wheat flour, rice, edible oil, coal and fees for schools and hospitals. China had claimed it had dere-

gulated markets for all but a handful of staple items. The cabinet decision reflects concern over the risks posed to public order by sharp rises in the cost of living. Inflation in China'e 85 largest cities reached 23.3 per cent in January compared with the same

month last year. China has vowed to bring inflation below 10 per cent over the next year or so but is having difficulty calming an over-heating economy that grew by more than 13 per cent last year.

years, many of the benefits of reform have been lost. The single greatest blow was the 1994 budget. General Sami Abacha, Nigeria's new military leader, fixed the exchange rate Japanese drug price of the naira to the US dollar at

By Paul Abrahams in Tokyo

Pharmacentical price cuts announced late last week by Japan's ministry of health and welfare will reduce prices by 6.6 per cent on average.

The cuts are based on a com-

plicated formula related to the level of discounts offered by manufacturers to wholesalers. They are due to be implemented on April 1, further slowing growth of Japan's prescription drugs market. Sankyo, the country's second

largest drugs group, was among those worst hit, suffering an average 8.1 per cent reduction on its eight top selling products, according to brokers Lehman Brothers, Zantac, the world's top-selling product which Sankyo markets for Glaxo of the UK, suffered a 10.3

cuts to average 6.6% per cent price reduction. Sankyo was particularly hit because tha ministry introduced a special 12.2 per cent price cut for Mevalotin, a cho-

lesterol-lowering drug which is Japan's biggest-selling medi-cine, with estimated annual sales last year of Y99.6bn (£630m). Banyu, the subsidiary of Merck, the US group, was also the victim of a 122 per cent special price cut on Lipo-vas, its cholesterol treatment. The special cuts have upset the industry because they are targeted at particularly successful medicines, and are not

based on the usual formula.

Interferons, used to treat hepa-

titis and cancer, were also sub-

ject to special reductions. Sales of cholesterol-lowering drugs

increased more than 20 per

cent last year in Japan.

nearly twice the market rate.
Hopes for the renewal of a
lapsed agreement with the
International Monetary Fund have been dashed, and rescheduling of Nigeria's external debt is unlikely to take place this Arrears on the \$28bn

(£18.7bn) debt exceed \$6bn.

Algerian raid frees militants

Algerian security forces at the weekend sought at least 900 prisoners, mostly Islamic militants, freed by a 150-strong commando in the most daring armed operation in the country's two years of internal violence, writes Francis Ghiles. The raid on the fortified

east of Algiers, supports evi-dence that much of Algeria is

beyond the control of the

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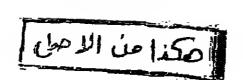
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Major pressed to delay radical legislation

A powerful group of Mr John Major's cabinet colleagues is pressing the prime minister to shelve plans for further radical legislation.

The move looks set to delay indefinitely privatisation of the Post Office and to defer for at least a year other controversial reforms covering deregulation, privatisation and local gov-

Mr Major is being told by the so-called "consolidators" in his cabinet to eschew Thatcherite radicalism in favour of entrenching past shake-ups of the education, health and other public services.

The ministers believe that with the government already committed to difficult legislation next year on social security benefits, pensions and Europe, it cannot afford to take eary risks.

That view runs counter to the instincts of Mr Kenneth Clarke, chancellor of the exchequer, who wants the government to maintain the momentum of change. Mr Clarke is backed by the handful of right-wing protracted struggle over the next few months as the cabinet frames the legislative programme for the parliamentary session starting in autumn.

But after a series of unexpected political rows, defeats in the House of Lords and embarrassing U-turns dur-ing the past few months there is a strong mood in favour of retrenchment on the Tory back benches. The consolidators' group, which includes Mr Douglas Hurd, the foreign

secretary, Lord Wakeham, the leader of the House of Lords, and Mr Richard Ryder, the chief whip, see as their the Post Office.

Several have warned that privatisation of the Royal Mail would invite strong opposition both in the Lords and among Tory MPs because of the potentially damaging implications for rural services and post offices. With the support of other ministers such as Mr Tony Newton, leader of the House of Commons, Mr Michael Howard, home secretary, and Mr William Waldegrave, public services minister, they are also resisting Treasury calls for an "omnibus" privatisation hill.

The Treasury wants to streamline

ing the need for separate legislation before each sale of public assets. But opponents say it would run into cer-tain trouble in the House of Lords.

Other measures facing possible delay are the proposed new privacy legislation, London taxi and hus dere-gulation, liberalisation of the licensing laws and alignment of British Summer Tima with continental Europe. Treasury hopes that the nuclear industry might be privatised in the present parliament (which runs until spring 1997 at the latest) are also being dismissed as unrealistic.

Miners mark 10th strike anniversary

British miners turned out on Saturday for what could be a last official farewell to two strikers who died on picket duty during the year long min-

The annual memorial march for David Jones and Joe Green at South Kirkby, South Yorkshire, on the tenth anniver-sary of the 1984-85 coal strike. is likely to be the last because of the falling numbers of min-

National Union of Mineworkers' president Arthur Scargill led the march through tha former pit village for a final rally at the Frickley Col-liery Football Club.

Mr Scargill paid tribute to the two men who, he said, had paid the "ultimate price" in defence of the miners' indus-

"They will be remembered long after all of us are long

Accountancy bodies set for shake-up

The UK's six leading The UK'S SIX leading accountancy bodies have agreed in principle to a radical restructuring of their operations in a move that could lead to merger, giving more than 200,000 members of the profession the right to call themselves chartered account themseives chartered accoun-

In a public statement expected next week, the six profes-sional bodies plan to announce principles leading to rational-isation. Details of the agree-ment, developed by a sub-com-mittee chaired by Mr David Bishop of KPMG Peat Mar-wick, are still being finalised.

The statement is expected to say that all the bodies accept the need for change, and to set out a series of objectives for the accountancy profession into the next century.

Asylum policy faces challenge

Britain's policy of detaining political asylum seekers while their applications are reviewed is this week facing its stron-

gest challenge.
All but 20 of the 200 detainees in the detention centre at Campsfield, outside Oxford, are on bunger strike, and the pro-test is believed to be spreading to other centres such as Haslar prison near Portsmouth. Over

600 asyium seekere are detained around the country. The hunger strikers, from countries as far apart as Colombia, Zaire and Romania, are demanding to be set free while their cases are examined. Some claim to have been detained for

over a year. Mr Charles Wardle, immigration minister, has said that "a tiny proportion" of asylum seekers are detained, "if they don't comply with restrictions while they are here." The Campsfield detainees say they have been offered no alternative to detention, other than

Britain in brief Crime 'cost retailers £2bn'

Crime cost UK retailers £2.3bn in the year 1992-93, with about 30 per cent perpetrated by shop staff, a report published today by Nene College School

of Business shows. The report, sponsored he Boots, Dixons, Tesco, Enter-tainment UK, Barciaycard and US security systems manufac-turer Sensormatic, is based on reports provided by retailers responsible for almost a quar-

ter of UK retail sales.

The report found that "ordinary theft" by customers, staff and suppliers totalled £1,916m more than the BRC's figure of about £1,400m - with other forms of robbery and crime

accounting for £377m. Employee theft accounted for about £690m, or just over 30 per cent of losses, while customer theft totalled fihn, or 43 per cent.

£2m theft of computer chips

Computer memory chips worth £2.3m were stolen over the weekend from a electronics company in Renfrewsbire,

The raid on the Haven Products factory in Greenock is believed to be the largest in a series of chip thefts throughout Europe in recent months.

The stolen chips came from several manufacturers and were waiting to be used in computer devices such ae

add-on memories. One of Haven's lorgest customers is the IBM computer factory in Greenock and it is destined for IBM products.

Hotel recovery 'inconsistent'

Recovery in the UK hotels business is "patchy and inconsistent", according to a survey yesterday from tonrism consultants Horwath Consulting. Higher-priced botels in London (those charging £56-£85.50 a room) were busier last year than in 1992, with occupancy rising from 53 per cent to 57 per cent, but average room

occupancy in England in 1993

was 48 per cent, the same as in 1992. The overall London occu-

pancy figure was 56 per cent (57 per cent in 1992).

Power prices forced down by competition

Prices in the electricity pool, the wholesale market for power in England and Wales, have hit record lows as National Power and PowerGen, the two largest generators, engage in a fierce battle for

The price falls are an unexpected bonus for several thousand industrial power users, including Imperial Chemical industries, whose bills are related directly to pool prices and who have long complained

Domestic consumers, whose snpplies are protected by long-term hedging contracts, will not benefit unless prices stay at such low levels for some months, which is unlikely. The biggest loser is Nuclear Electric which earns more of its income through selling to the pool than the two largest generators.

In the pool system, genera-tors bid to the National Grid a series of prices for electricity for each of the power stations they operate. The National Grid then chooses which plants will supply electricity the next day. Electricity from the pool is bought by regional electricity companies and large

Ironically, the record low

Meeng

Iter m

sor Stephen Littlechild, industry regulator, threatened to refer National Power and PowerGen to the Monopolies and Mergers Commission after

earlier price rises. Last month he decided against a referral after a deal with National Power and PowerGen in which the generators agreed to keep prices for electricity bought from the pool below 2.4p/Kwh on aver-age in the next two years.

This suggests that the main component of prices, the so-called system marginal price (SMP), should be 2.1p at most. The SMP is the bid price of electricity from the most axpensiva power station needed to meet all demands. Last weekend, March 5 and 6, SMP was 1.1p, the lowest

daily averages since the pool was set up in March 1990. The average for all days this month was 1.5p, compared with a peak 2.6p last May, 2.5p in January and 2.1p in Febru-ary, If the March trend were to continue it would be the lowest for any month since December 1990 when the first power companies were privatised. The previous lowest was 1.8p in August 1991

Market analysts are hesitant to draw any conclusions on long-term prices. Most industry -observers believe prices will prices come at the end of a rise at the start of the new financial year in which Profes financial year next month.



Miners leader Arthur Scargill at Saturday'e march in South Yorkshire marking the 10th

Exam papers sale to Italy claimed

By Clive Cookson

Cardiff Univarsity bas appointed a retired judge, Mr Norman Francis, to investigate allegations that examination papers from its business school were sold in advance to students in Italy last year.

Business School in Parma.

Mr Francis is looking into the links between Cardiff Business School and the European

which Cardiff is the largest part - agreed to validate Parma's business studies degree. Last year the founders of EBS lost control of the business school to a group of parents, at least some of whom were alleged to have Matia connec-

Mr Rhodri Morgan, Labour MP for Cardiff West, who has campaigned for a full judicial investigation, said yesterday In 1992 the University of

Wales - a federal institution of he was concerned that the inquiry by Mr Francis would not be powerful enough to dis-cover tha extent of alleged bribery and corruption.

"If he only takes written evidence, some people particu-larly in Italy will be too frightened to take part," he said. "I have asked the university

to organise oral sessions in Parma and Cardiff." Mr Morgan said there was

claim by Mr Michael Portillo, chief secretary to the Treasury, last month that Britain was one of the few countries where degrees could not be bought.

"In Spain and Italy there's some circumstantial evidence that Portillo may have been right," he said.

Now a shortage of money may be forcing good British universities to offer substandard degrees in other coun-

> of 2.638 employees were involved in research and

Outlook

In the current 1993/94 fiscal year the restructuring measures will increasingly take effect. We expect an increase in profits. Group pre-tax earnings were up 25 % in the first quarter of 1993/94.

DM millions 14.901

9.879 2.724

121

development worldwide.

From the Income Statement Payroli costs Income from Income taxes for the year Upon request, a copy of our Annual Report may be ordered from the Public Relations Department.

Frankfurt am Main, March, 1994 Degussa Aktiengesellschaft The Executive Board

ONN TO EARTH SOLUTIONS

Degussa 92/93: Streamlining Pays Off.

in this difficult environment, Degussa held its ground. Market successes in some Activity Areas. positive developments in foreign markets such as North America and Brazil and the implementation of restructuring measures, in particular, were key factors.

Sales and Earnings

Group sales increased significantly, by 16%, to DM 14.9 billion. This growth is attributable to higher precious metals trading sales and to changes in the composition of the group of companies included in the consolidation. Adjusted for these factors, sales were at the previous year's level.

The Group's pre-tax earnings fell by 14% to DM 172 million. However, due to lower tax expense, Group net income of DM 121 million matched last year's level. The Metals and Pharmaceuticals Sectors' earnings declined, while the Chemicals Sector posted an improved result.

At Degussa AG pre-tax earnings declined more sharply than in the Group, from DM 93 million to DM 32 million. However, as a result of a negative tax liability, the net income of DM 60 million was practically even with the previous year's figure. The entire net income will be distributed to the shareholders. As in the prior year. a dividend of DM 7 per share will be paid. Including

the tax credit of DM 3, this results in a gross dividend of DM 10 per share.

Measures to Improve **Earnings Continued**

Personnel and other costs were cut by DM 200 million in the 1992/93 fiscal year. As savings of a similar amount were achieved in the previous fiscal year, this represents a total annual saving of over DM 400 million.

Leybold Sold

Oerlikon Bührle Holding AG, Zurich/Switzerland, will acquire all the shares of our subsidiary. Leybold AG. Hanau. The transaction is contingent on approval by the German Anti-Trust Department (Bundeskartellamt).

Reduced According to Plan

Capital Expenditure

Group capital expenditure on property, plant and equipment amounted to DM 498 million. This was well below the high level in the preceding years and was lower than depreciation. Over half of the capital expenditure was undertaken abroad.

monetary indebtedness and interest expense declined.

41.5 % to 43.7 %. Net

Number of Employees Reduced

The number of employees declined further. The Group had 32,094 employees on September 30, 1993. This is 4 % fewer than in the previous year. Excluding changes in the group of

	lance Sheet at Septer (Not a disclosure under A	Articles 326 and 328 of the Com	imercial Code
Assets	DM millions	Equity & Liabilities	DM million
Property, plant &		Esued capital	425
equipment	2,810	Revenue reserves &	
Investments	654	profit available for	
Non-current assets	3,464	distribution	
Inventories	1.529	Shareholder's equity	1.78
Liquid assets &		Provisions	2,19
receivables	2.534	Long-term liabilities	1,39
Current assets	<u>4,063</u>	Short-term liabilities	2.15
Total assets	7,527	Total equity & liabilities	7.52

Balance Sheet Ratios Improved

The reduction in capital

expenditure led to a decline in the Group's financing requirement from DM 1.14 billion to DM 0.94 billion. 95 % of the financing requirement was covered internally. In the Group the equity ratio improved slightly from 23.4 % to 23.7 %, while at Degussa AG it increased from

companies included in the consolidation, there was a decline of 8 %.

Market-Driven Approach to R&D

The integration of research and development into the operating Divisions has been successful and research results are being brought to the market faster. Group R&D expenditure amounted to DM 469 million. A total

roads in eastern Germany are virtual huilding sites. Teams of diggers, hulldozers and cranes stretch along the motorways to Leipzig, Dresden, Rostock and Erfurt. More than DM80bn (£3thn) is being spent on upgrading the region's infrastructure. By 1996, it should be bliss to drive in eastern

Germany - but that is of little com-fort to those using the roads today. There are three golden rules for road users to remember, and some local habits to bear in mind.

First, listen to the radio. The local radio stations for Berlin, Brandenburg and all the other eastern states provide the best travel information. Their traffic service people often fly over the motorways in helicopters, relaying news of the latest accident or roadworks. Take them seriously: they will tell you which side roads to take.

The side roads run through small, cobble-stoned villages and towns. The only problem is that, without warning, you are likely to come across a small yellow sign with hlack lettering saying Umleitung, or diversion.

These diversions are a bit like a long German sentence. You have to drive miles for the verb.

If you have time, you can get an extraordinary glimpse of rural eastern Germany: the slow pace of life has no comparison in the west. You will also see a great deal of construction taking place, with former owners, ossies (east

Sydney: the business district

Judy Dempsey takes to the road in eastern Germany

Autobahn etiquette

Germans) and wessies (western Germans), renovating the houses.

The second rule is adhere to the speed limits. West Germans, brought up with no limits and fast cars, must be heavily subsidising the eastern road-building programme from the fines meted out to them.

There are few cameras monitoring speed - except for s few miles outside Berlin and particularly on the two-lane motorway from Berlin via Magdeburg to Wolfburg, the headquarters of Volkswagen. But don't be deceived. The police are überall. Unless you have a hired car, sooner or later a summons will land on your desk.

And the penalties are stiff. You are fined DM1 for every kilometre over the speed limit, and DM1 for every kilometre of the speed limit. If you exceed the maximum 130km per bour, your licence could be confiscated. The third rule is to leave enough

time. Do not believe your colleagues when they say it will take only two hours to reach Rostock, or less than three bours to reach Dresden from Berlin. Stretches of motorway are often reduced to single-lane or narrow double-lane traffic, and even these roads are bumpy. The speed limit is often 60km an hour, sometimes even 40km, and lasts for about 25km. Even if you have a trouble-free drive, it can take an hour to get from the motor-



Jamming: drivers stretch their legs during a traffic bold-up in east Germany

way to the centre of some main cities. A case in point is Leipzig, Saxony, which is set to become one of the most prosperous cities in eastern Germany. As you turn off the E51, or number 9 motorway, towards the centre, you will see that hardly a patch of grass has been left unturned. Investors, with their armies of construction workers, are building shopping cen-

tres, garages and factories. This has attracted an unprecedented amount of

traffic - and Umleitungen. Unless you really know the small side roads and streets into the centre, follow the signs. Whether you should also follow the local driving traditions is another matter. West German drivers are not known for their patience or courtesy. They rarely give way.

They have little time for the ossies driving their two-stroke engine Trabants. If you take pity on a Trabby driver, who has been waiting an era to pull out of a side street, the chances are the BMW driver behind you will hoot loudly, flash the lights, and speed past you at the first oppor-

tunity with a snart.
One of the few former East German laws that have been incorporated into new regulations is that you do not have to stop at traffic lights leading right on to a main road, if there is a little green arrow beside the lights. The trouble is that west Germans still wait at the lights, while the ossies behind quietly fume. Perhaps a boot is in order? Despite all these drawbacks, there

are many positive aspects to driving in eastern Germany. Apart from the scenery - particularly through the lush plains of the northern state of Mecklenhurg-western Pomerania you actually see the progress being made. For example, the roadworks at Zehlendorf, the former border crossing from west Berlin into eastern Germany, have finished. And the stretch of motorway along the E13 just before Dresden is complete

Above all, once you reach your destination, yon'll no longer have to face the drab, communist-style hotels, where receptionists said they were full when they were empty, and waitresses said the restaurants were packed as the loud band played to a few weary travellers. You'll no longer have to wonder about the availability of phones and faxes, in fact, it will almost have been worth setting out

averse to accepting one.

ers all the city buses and fer-

ries - but not the trains - as

well ns some tourist buses,

plus your return fare on the

airport bus. You can buy a

pass when you arrive at the

airport, on the airport bus, or

at various locations around the

Transport around the city is

tightly regulated and efficient.

But you are on your own if you

hit the tourist trail - dozens of

unregulated operators are will-

ing to relieve you of your dol-

lars for a spin around the har-bour or a cuddle with a koala.

Suspected Moslem militants of the holy month of

city and will set you back about A\$20 from the airport for fundamentalist stronghold a trip south of the harbour of Assiut, 320 km south of hridge or tunnel. Taxi drivers Cairo. The milltant Gama'a expect single passengers to sit in the front with them and, responsibility for eight although tipping is not the cusprevious attacks on Nile tom in Australia, they won't be cruisers.

For getting around the city, several travel passes are availprevented the group from holding a mass gathering at able based on the rather conthe dawn prayers marking fusing zone system, as well as the Sydney Pass, which is valid for three, five or seven days of Ramadan. and costs from A\$50. That cov-

> The Polish alrline LOT's first passenger flight tu London for four months left Warsaw yesterday following the

Under ao agreement announced earlier this month. each airline has been allotted nine flights a week during the winter season ending March 26 and up to 15 flights a week. during the summer season. The two carriers will each have 12 flights a week between

Likely weather in the leading business centres

Hong Kong 🛆 18 🛆 20 💍 22 💍 21 💍 21 තීම රූ 11 තීම තීම රූම 色 0 0 0 0 0 0 10 0 12 Zarich 〇17 〇16 〇13 巻18

Tourists attacked in Egypt

fired at a tourist boat on the river Nile yesterday, as security forces took a tight grip on the rest of Egypt as Moslems celebrated the end Ramadan, Reuter reports from Cairo.

No one was injured in the attack on the cruiser, which took place near the Moslem al-Islamiya group has claimed

In Assiut Itself, a stronghold of the Gama'a, security forces the end of the month-long fast

Polish flights

resolution of a flight-allocation feud with British Airways.



the end of March and the peak summer season (June to August) when three additional flights will be added.

The Anglo-Polish dispute erupted last October when Warsaw refused British Airways permission to double its number of flights between the two countries. London retaliated by banning LOT flights to Britain, and Poland replied in kind.

LOT business manager Jan Mich said the airline had lost about \$1 million in ticket revenues during the dispute.

South Africa

The number of visitors travelling to South Africa rose by 10.5 per cent to 618,000 last year despite the risc in violence in the run up to the elections

US aircratt

last week.

Aircraft parts of questionable design and quality are io commoo use in aircraft repair shops approved by the Federal **Aviation Administration** throughout the US according to a government report issued

Kevlar, 1

Helping

Sizing up Sydney

Kate Bevan explains how to get around the city

the convicts who followed him, the modern traveller's point of entry to Sydney is Botany Bay. The runway of Kingsford Smith airport, 8km south of the city's business and tourism centre, juts into the bay.

ike Captain Cook and

Although the journey to Australia is much faster than in Cook's day, getting out of the airport can be slow. The international terminal is overstretched, and luggage may take some time to reach the reclaim hall.

Expect customs officials to ask suspicious questions about everything of an organic or edible oature that might be in your luggage, particularly if you've arrived from Asia although travellers are no longer greeted with flight attendants spraying their aircraft with insecticide.

Many travellers smuggle pots of Marmite through customs for pining British expats, but if these are found they will be confiscated and you will be heavily fined.

Luggage trolleys can only be freed from their ranks with A\$2 coins - so break into a oote oo the aircraft.

The business and tourist areas are concentrated in the oldest part of the city, much of which has views of the harbour bridge and the opera house, although the suburbs sprawl in all directions around the barbour. Most business travellers will stay and work in that central downtown area.

The efficient transit system boasts two bus services from the airport, running from the international terminal via the two domestic terminals into the city. Information leaflets at the airport will help you decide which route to take. The first service, Route 300,

goes to the Central railway sta-

Quay, the central ferry wharf barbour and a line runs to for harbourside suburbs. Route 350 runs via Central station through Kings Cross, east of the business district. Look after your beloogings in Kings Cross at night. The trip on either bus costs A35 (£2.40), or ASS for a return ticket, and should take about 20 minutes. There are also a couple

of privately operated bus services which run to city-ceotre botels and those in the oew tourist complex at Darling Harbour, which is not on the airport bus routes. However, if your destination is outside the central business

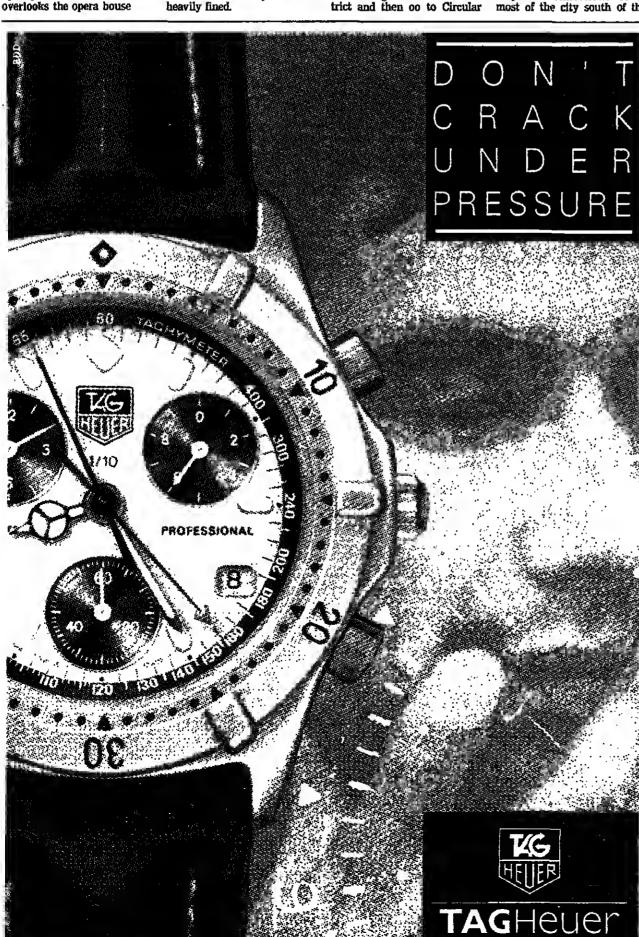
district, you will find yourself dragging luggage oo to conoecting services. Sydney's CityRail connections cover tion through the business dismost of the city south of the

North Sydney, a growing husioess district oorth of the harbour bridge. The best place to make your connection is Central station, where both airport bus services call, or Wynyard statioo, also the main interchange for commuter buses, Otherwise, it is worth using

the cheap ferries to get to harbour-side suburbs. They all start from Circular Quay, which is simple to use and has clear signposting. Bus services to and around the oorth shore from Wynyard

statioo are frequent, but travellers with heavy luggage might consider getting the airport bus to Circular Quay - the nearest point to the water and then getting a taxi across the bridge or through the harbour tunnel

Taxis are plentiful into the





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Good omens for MCA

the combined fee income of members of the Association in 1993 masked an encouraging final quarter for

the industry.
According to Brian O'Rorke,
executive director of the MCA, the return to what he called "pre-recession" income levels to the last three months was a good omen for the coming year". Total fee income in 1993 for the MCA's 34 members, which account for more than consultancy in the UK,

amounted to £868m. Information technology work was again by far the biggest income contributor, with financial and administrative systems and production and services management in second and third places. Overseas earnings, largely thanks to work elsewhere in the European

elsswhere in the European Union, rose by 6 per cent. While last week's figures give cause for optimism, MCA president Keith Burgess, who is managing partner of Andersen Consulting UK, also highlighted e few concerns. Referring to complaints by

companies that consultants are too expensive, he urged nembers "to ensure that all our deliverables are measurable and that improvements to our clients' operations are real and tangible . . . We should learn to quantify results, so notions of imprecise benefits resulting from consultants' work become a thing of the past".

Burgess also made a pointed reference to sole practitioners, whose numbers have swelled in recent years and who by many accounts are providing significant competition at the margin for bigger firms. "Unlike sole practitioners we [MCA members] are able to provide organisations, the development and education of our people and financial back-up to the work we undertake. The contribution of a consulting firm is more than the sum of the individuals who

Tim Dickson

tal Equipment, once second only to International Business Machines as a computer manufacturer, are brutally clear. It is losing money, its sales are declining, and it is supporting a cost structure several percentage points higher than the market can

Across the world, Digital is seek-ing its salvation through cost cut-ting, successful sales of its "Alpha" chip, the world's fastest microgrocessor, and market acceptance of the company's approach to "client-server" systems, which customers are beginning to favour over older,

But in Europe the company's hopes are pinned on a specific plan which involves a fundamental shift in its approach to distributors, soft-ware houses and systems integrators, the "business partners" who sell Digital computers directly to customers, adding value in the form of special software and services.

Digital's problems are particu-larly acute in Europe which now provides about 50 per cent of its global revenues. In a frank report in the company's European newsletter last month Ed Lucente, corporate vice president for sales and marketing, warned top managers that Digital faced its toughest third and fourth quarters: this after two years with only one quarter in profit. He said: "We are being outgumed in

The plan to put this right has been put to place by Vincenzo Dam-iani, a 53-year-old former IBM senior executive who became the company's president at the beginning of the year. It will involve substantial

restructuring. Some 6,000 of the restructuring. Some 6,000 of the European organisation's 29,000 employees will be made redundant this year. Analyses carried out by special project teams have suggested that Digital's productivity is half the industry average.

Digital has made many mistakes over the past decade it was slow to

over the past decade. It was slow to understand that personal computers would become the dominant force in the industry. It was slow to real-ise that high-powered workstations would form the besis of clientserver computing. Worst of all it failed to manage its distribution channels in a consistent fashion.

The trouble is that the business model for success in the computer industry has changed irrevocably. In the heyday of the mainframe, a small number of major manufacturers sold computers commanding high gross profit margins to their customers through big, expensive direct sales forces. Customers wrote their own software or hired software companies to do it for them. Today, the profit margin on hardware is too slim to support such an After Digital's big job cuts in Europe, Alan Cane explains the company's

plans to revamp its distribution

I'uning the channel



mi: his strategy must work if Digital is to survive as a force in data process

expensive structure and the relative importance of business partners the "channel" - has grown enormously. Channel partners not only distribute hardware but sell packaged software, help customers develop their own programs and work with them on installing com-

What is necessary for successful channel management? First, a sensible discount structure so the channel can make reasonable prof-

its. IBM, which has had to learn painfully as Digital, was criticised by distributors until recently for pricing policies which made it difficult for them to make money.

Second, a guarantee that the manufacturer will not compete with the distributor or systems house either by selling directly or by developing customer software. The spectacular growth of Compaq, the world's leading high-performance personal computer manufacturer, was helped by a policy of selling only through dis-

Third, manufacturer and channel must work together to their mutual benefit, agreeing, for example, joint investment in product promotions. It is no exaggeration to say that a computer company's success today

is likely to be directly proportional to its ability to manage its channel relationships. This is particularly true of smaller customers (expensive to reach through a direct sales-force), who will look to distributors and resellers for systems and ser-vice. Europe's 2m to 3m smaller customers are nevertheless the best hope for growth, so it is worrying for Digital that its products are rep-resented in only about 20,000 to 30,000 of them.

Enrico Pesatori, general manager of Digital's personal computer busi-ness unit, admits that the company has never had a rational or coherent approach to our channel partners". Damiani says: "The nub is how well we do in future with our partners. You have to complement

rather than antagonise". He refers continually to working with partners rather than through them, and insists this is more than mere semantics: "To work through partners gives e very clear idea that the two parties are not working at the same level," he chides. "We must select partners with care. We should not have hundreds, but only

the ones we need."

The plan, which Damiani dubs his "Go to Market" strategy, has three elements. First, Digital's 500 or so key European accounts will be managed directly by account executives. They will represent Digital to their customers and have the responsibilheard within the organisation. The success of these account executives will be measured on the percentage that Digital takes of the customer's total data processing budget, no matter what channel is used.

Second, the small to medium company market will be served by a combination of the direct sales force and channel partners. The principal aim here will be to persuade customers to move to systems based on Digital's Alpha chip. Attracting new customers will depend on strong relationships with software houses and value-added resellers.

Third, the large piece of the mar-ket represented by very small enter-prises and individuals will be directly managed by distributors and the larger value-added resellers.

Damiani's plan for Digital's European business partners is a model of the way the company must transform itself globally if it is to survive as a force in data processing. Pesa-tori is in no doubt the partners must believe Digital has changed; "This time," be says, "we have to persuade them we are for real,"

New route to the top position

Richard Donkin on a report that predicts personnel directors' increasing clout in the boardroom

ersonnel as a corporate function has changed radically to the past 10 to 15 years from a comparatively low-grade advisory position to one that fills a strategic role in

Who says so? Personnel experts do, perhaps not surprisingly, in an attitude survey* carried out by Spencer Stuart, the headhunting company.

The survey, which quotes anonymously from some of the leading experts in the field. sts that the role has evolved markedly in recent years to the point where it is now being treated as vital in many

In line with its greater importance, however, there has een a streamlining of personne management and more frequent farming out to contractors of several personnel responsibilities.

"Narrow personnel specialists in areas such as training. remuneration, pensions and selection will increasingly be outside the company," it says, leaving those personnel directors who survive at the core of the organisation to assume more general responsibilities in the future.

The report says that while it has been exceptional for personnel directors to become chairman to the past, it will become more common as they gain the breadth of experience that will make them candidates for the job.

Is this wishful thinking? Certainly, there is e consiste to the comments collected to the interviews. One executive said: "Personnel people are now much more part of running the business. They are getting credit for understanding the business and some will eventually end up running it."

Another argument was that in a position to see the totality of the organisation. "Personnel has the unique opportunity to see across all business lines, in a way that even finance cannot," observed one respondent.

The comments appear to reflect a recognition that people are now considered to be the most valuable assets of many businesses. Perhaps this has long been the case but it is only comparatively recently that senior executives have been saying so and addressing what this means in terms of corporate strategy and organisation.

Among the findings in the

report was a deep resistance to the term "human resource manager". Many saw it as meaningless American jargor reflecting a ruthless manipulative approach towards people. Others saw it as distinguishing the saw it as distinguishing the new-style strategist from the old-style professional involved in caring and looking after people. Some pointed out that personnel had a very limited meaning in the US.

Personnel has the unique opportunity to see across all business lines, in a way that even finance cannot'

Whatever the nomenclature, the general feeling was that if personnel responsibilities were no justification for e personnel manager taking e seat on the board. A boardroom personnel role involved defining, inspiring and guiding respondents.

Nigel Dyckhoff, the Spence Stuart partner who compiled the report, says: "The main conclusion is that whereas 10 or 15 years ago we were talking about personnel as an advisory function, in 10 years' time it will probably be the best way to the top. It is

moving from a caring job to e strategic job."

*Point of View, Spencer Stuart and Associates, 16 Companylat Place, London W2 2ED: Telephon 27, 49, 1920 071 493 1238.

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ransportation links between countries are improving as European Integration comes closer to reality. New air connections, highway systems and high-speed trains are reducing travelling times between cities. Many of these modes of transport are being enhanced by products from DuPont.

For example, often without even knowing it, millions of car drivers throughout Europe enjoy the benefits of DuPont KEVLAR para-aramid fibre. This product is an extremely light, heatresistant fibre which does not corrode, is extremely strong and is nonmagnetic. KEVLAR is being increasingly used for diverse applications in cars; from the reinforcement of asbestosfree clutch, brake linings and cylinder head gaskets to noses and

Components reinforced with KEVLAR cohance safety and reliability.

KEVLAR is also being used to strengthen V-belts for auxiliary systems such as cooling system pumps, blower fans and hydraulic



pumps, as well as automatic transmissions and industrial gaskets. Here the decisive factors for the use of KEVLAR are its superior flexibility, its heat, friction, tear and oil resistance, as well as its good shape retention.

The problem of grease stains on clothing from car door checks is now a thing of the past thanks to another DuPont development: ZYTEL reinforced with KEVLAR, A completely new door restraining system has been developed with a composite of these two products, which requires no lubrication. It has exceptionally good slip behaviour and is highly abrasion

resistant. KEVLAR has also demonstrated its strength in a completely different field. An innovative bridge in the Scottish town of Aberfeldy is constructed entirely from lightweight materials. The 63-metre long bridge platform is suspended from 17.5 metre high piers by cables of KEVLAR. The DuPont



gies to commercial reality. Take the example of high speed trains. Insulating paper made of NOMEX is an important factor behind the impressive performance of the German ICE and the French TGV trains. Because of its exceptional thermal resistance, NOMEX provides highly effective insulation material for the electrical transformers in these trains, which reach speeds in excess of 250 km/h.

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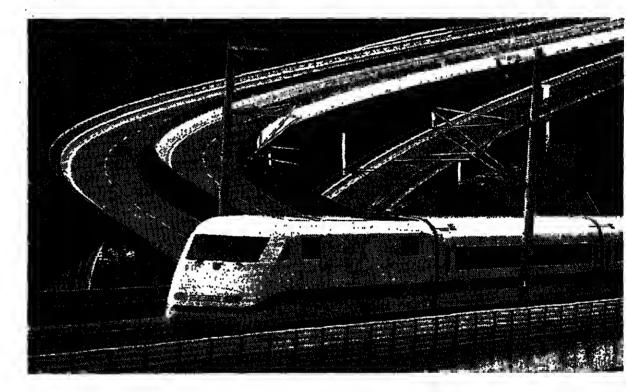
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And because NOMEX is light (only 0.9 g/cc), it has been possible to reduce the weight of the ICE's two transformers by 270 kg each, cutting



the traction unit's total weight by

over half a ton. The celebrated designers Pininfarina

and Fiat exploited another advantage of NOMEX in the design of the Italian high-speed trains ETR 500 and Pendolino; the fibre's combination of low weight and high strength. Honeycomb structures made from NOMEX paper are very light yet extremely rigid. Similar constructions have already proven their worth in aircraft and marine applications.

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Part of our lives

reople Ipage

Survivor in a youth industry

Peter Bonfield tells Lucy Kellaway why he is content to grow older with ICL

would he choose? The younger and richer Bill Gates? The head of

Fujitsu, fCL's parent company? Far from it: Bonfield's bero is veteran guitarist Eric Clapton. He loves the music, admires the man, and even copies his taste in footwear with a pair of Timberland boots.

At Clapton's concert in the Albert Hall last month, the chairman of ICL was to be seen clapping and stomping at the front while his guests watched at a polite distance in the corporate box. Both Clapton and Bonfield are Peter Pan figures in their professions. This year the husinessman celebrates his 50th hirthday and his tenth anniversary running ICL, making him - like the guitarist - a successful elderly survivor

in a youth industry.

What Bonfield admires most about Clapton is his ability to change. That, too, is what he is most proud of in his decade at ICL. On Wednesday the company will announce results that will show ICL is still outrunning most of the

European competition. The day I met him in his unassuming Putney office he was not wearing his Timberland boots, but was looking a dapper Jack the Lad in a pair of woven black leather shoes and double breasted suit. Neither was he jumping up and down, but sitting bolt upright on the edge of his sofa, answering questions

hriefly, directly and openly. in his lapel he was wearing a little enamel badge with a tick - a sign of ICL's commitment to quality and part of the uniform of the ICL manager. Bonfield is never without his badge - or almost never. When, at a recent weekend ICL hrainstorming conference, he turned up for breakfast without it, be was challenged by his colleagues. "I for-

got to take it off my pylamas," be said. It was a joke, but only just. Bonfield takes this sort of thing very seriously. Total Quality Management, benchmarking, empowerment, investing in peo-

f Peter Bonfield, chairman of ICL. ple . . . every good practice in the man-could be anyone in the world who agement book -- you name it, Bonfield

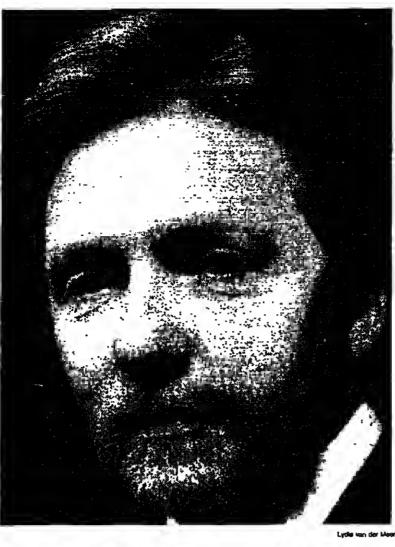
emhraces it. He is a classic workaholic - working punishingly long days, weekends, and almost never taking holidays. He says he feels no stress; he just loves the joh. When he is not working he is running or peddling furiously away on his exercise bike. And when he is not doing that he is asleep. Is he, I wonder. like Margaret Thatcher, the kind of person who thrives on just five hours sleep a night? "Oh no. I'm not like Margaret Thatcher at all," he says, his face deadpan hut eyes shining to suggest he has made a joke. "I'm a quite different per-

His wife, also a fitness freak, sees him seldom, although last year they did go whitewater rafting together. It was his first holiday in a decade, and was sucb a success that Bonfield may even take a few days off this year to take her for a climb up Ben Nevis.

A man who sets such high standards for himself might be expected to be a nightmare to work for. Especially one who unfailingly takes the tough decision - most famously he closed down the factory in which his own father worked. Yet even those who by rights should dislike bim speak as if Bonfield is their best friend. "Peter is a visionary," says Professor Garry Hunt, an exdirector of ICL who lost his job in a reshuffle. "He's got respect in the indus-

Even trade unionists who have quarrelled with ICL over its attempts to push them out of the picture feel admiration for the company's chief. "He understands the importance of high technology and the need to promote it to a wider audience," says Larry Brooke of the MSF manufacturing union.

Bonfield makes it his business to be involved in industry matters beyond the corporate confines of ICL. He is on the board of the British Quality Foundation, is a member of an EU technology task force, and (unusually for a



British husinessman) sits on the board of various US and European companies. He says - half seriously - that when he became managing director of ICL at 39 be was already "getting on a hit", and ten years later he refers to himself as an "old grey beard". The key to sur-vival in the business is to be "very fast-moving, very international and very flexible. If you've got those it

sn't matter how old you are". Bonfield appears to have all three traits. This south Londoner with his flat vowels is one of Britain's most international businessmen. After university he spent ten years working for Texas Instruments in the US, which be says shifted his focus forever. "The thing that really changed me was that six months out of university I was running a team in Dallas. My mates were still in digs in Leicester." At ICL be has been immersed in the European computer market, and since 1990 he has been running a company 80 per centowned by the Japanese.

Even though be can't speak Japanese, (he admits to being barely able to speak French) be goes down well in Japan. Contrary to the popular fear that Fujltsu would swamp ICL, Bonfield has continued to run the company autonomously. "A lot of people wouldn't believe that Fujitsu has dumped \$1.3bn

..

into this company and left me to run it." be says. Part of the reason is that ICL has performed, making profits when almost every other European computer company was making losses. But it is also due to a personal affinity between Bonfield and his Japanese bosses. He says his approach to business is similar to theirs. Both, he says, are "open, transparent, trusting, and think in a loog-term strategic way".

The flip side of his success is the danger that he has made himself too important to the company and its relationship with its parent. Hunt argues that his one serious mistake is not to have paid enough attention to grooming successors.

The problem is made worse by the fact that Bonfield combines the roles of chairman and chief executive, thus committing a serious sin of the modern boardroom. He excuses himself by arguing that with two major sbareholders breathing down his neck there is no shortage of checks and balances.

That would change if the company fulfils its ambition and floats on the stockmarket, in which case the roles would be split. Bonfield has hinted in the past that be might go when the company floats, but that possibility is receding. "I'd never float the company and run off," be says.

Personae...

Calvin Klein takes strides to Europe

By Lucia van der Post

Calvin Klein, the American designer so beloved by the well heeled, has just woken up to the fact that Europe is hig and ricb and he can't think why he neglected it for so long.

"I just had no idea my ranges would be so successful," he says, "I've lived most of my life in New York and I design for the women I know. I thought this sort of modern, working, liberated woman was mainly found on my side of the Atlantic. What I have discovered to my great surprise is that women all over the world now want to dress that way." Calvin Klein's life has clearly

been full of lovely surprises. Underwear was another. He had no idea it would be so hig. In the first year (November 1983-1984) that his underwear designs hit the stores, women bought some \$70m worth of fly front hoxer shorts, hriefs with white elastic bands, and assorted T-shirts. Nobody, not even Calvin predicted that. "I just tried to take it beyond the classic and the predictable, to give it more meaning. So now people lounge in it, swim in it, go out in it. And, he might have added, leave the tops of their jeans undone so that their excellent taste in underwear can be more widely noted. The other day he sold the underwear company to

Warnaco for nearly \$70m. Fragrance was another of his happy surprises. His fragrance husiness, owned by Unilever, does "half a billion dollars a year in the US & Europe." That is nothing like as large as the fragrance businesses of cosmetic houses such as Estée Lauder or Revion but it is blg business

for a single American designer. A less happy surprise was the financial difficulty in which be found himself in 1993 when David Geffen, the Hollywood producer and a long-time fan, rescued him by huying up some long-term debt because Calvin was having

trouble with repayment of the principal."
The sticky moment seems

past. Expansion is on Klein's mind. He plans to open his Calvin Klein shops in almost all major cities (St. Moritz, Barcelona and Zurich have got them - Geneva, Hong Kong, Singapore are on the drawing-board, London, Paris and Milan are being considered). In addition he wants to manufacture in Europe, which could bring his prices down by some 25 per cent. Given that a suit from his top range. The Collection, costs about £1,200, and a sweater some £350, this would seem a good move. As he puts lt, "if they are selling now at those prices, imagine the

business we could do if we can get them down." The financial dimensions of Klein's husiness are hard



to establish. The holding company is privately owned; figures are a matter of guesswork. Calvin Klein himself professes not to keep track of these details. Fortune magazine estimated in 1981 that his personal annual income before tax was some \$8.5m. The Calvin Klein organisation says its worldwide sales at wholesale prices are more than \$1hn a year, including licensed products.

Klein is 51-years-old, tall and thin with the air of a slightly rimpled, world-weary Yves Montand. Then he starts to talk and he couldn't be anything but a New Yorker. He has considerable charm and knows it.

Born in the Bronx he was fascinated by clothes from an early age and started to sketch them at five, in 1969 he produced a small collection of six coats and three dresses which by accident were seen

hy a Bonwit Teller huyer. From that moment his career took off. Like all the most commercially successful designers he has a business partner, Barry Schwartz, a childhood friend who gave him the £2,000 he needed to launch himself and who is credited with much of the business acumen

Klein has a clear idea of his ultimate customer. "I don't design for trophy wives or the woman who likes to decorate herself for her man. I dress the woman who is very busy. She has a job and children and boardroom meetings and lunches. She gues out to the theatre or to see friends. For this she needs clothes hut clothes that are soft, easy, comfortable."

In common with Armani. with whom his clothes are often compared, he carries the cult of simplicity to almost oppressive tengths. The girls in their entourages are almost interchangeable - open-faced, bare of make-up, simply cut shining hair, no nail-polisb and sober colours (navy-blue, charcoal grey, hlack) comprise the prevailing aesthetic.

His work exemplifies certain truths about fashion. While fashion may be about change, truly beautiful clothes need no adornment. Where there is fine cut no tricks are needed. To the charge that he is not

a genuinely creative designer

Calvin Klein suggests that what be offers may be subtle hut is not without innovation. "I give women a reason to huy something new by using a new fabric, a new shape, a new combination, new colours hut the philosophy behind the clothing never changes." All through the eighties when many were producing what be called "frankly trashy clotbes" he went on doing his own thing, "I don't know how to do anything else," he says. When it comes to menswear he designs the sort of clothes he likes to wear himself. "They should, above all, be

comfortable." in the week after the fashion industry has been short of inspiration, beauty and glamour, it might give the international catwalk kings and queens, cause to reflect that while their models are strutting about in furry G-strings and lycra-stretch mini-skirts, Calvin Klein is doing great business by offering cool, sober, classic clothes that speak of class and that fit effortlessly into the lives of womeo the world over.

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UK COMPANIES

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Rugby Group
Scotta Hidgs.
Spring Ram Corp.
Stag Furniture Hidgs.
Watmoughs (Hidgs.) Autor

TOMORROW COMPANY MEETINGS: City Site Estates, Forte Crest Hotel. Hotel, Redcliff Way, Bristol. Osprey Communications, Osprey House, 10 Little Portland Street. W., 10.30

Witurn Inv. Co., Royal Horticultural Hall. Vincent Square, S.W. 7.00 BOARD MEETINGS: Finals: Broadcastle Church & Co.

Crockfords Delta Erness

Fleming Fledgeling I.T. Graseby Hampden Group Heywood Williams Jones (A.) & Sons Lionheart Marley Mirror Group News Res Brothers Group Seatchi & Saatchi

Schroder Wassall Williams Hidgs. Intenns: Castie Communications Cassa Communicate Everest Foods Foreign & Colonial Paterson Zochonis Scholes Group Wolseley

WEDNESDAY MARCH 15 Inoco, St. Clements House, 2-18 Cotegate, Norwich, 10.00 London Scottish Bank, St. James' Club, St. James' House, Charlotte

Street, Manchester, 12,00 Lovell (Y.J.), Stationers' Hall, Ave Maria Lene, E.C. 12.00 BOARD MEETINGS: Finals: British Mohair Hidgs. Britton Group CU Environmen ental Tst Chieflain Group Coats Viyets EFM Dragon Tst. EFT Group Ind. Insurance Group Murray Euro Inv. Tst. Nichols (JN) (Vimto) Premier Cons. Oilfields

Bear Steams FRN 1994 \$89.06 Bradford & Bingley Bidg, Society FRN 1995 \$136.96 Bruttswick Corp. \$0.11

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Telspec Trade indemnity WSP Group Interims: Minoreo Zambia Copper Inv.

THE WEEK AHEAD

THURSDAY MARCH 17 COMPANY MEETINGS: Brunner Inv. Tst., 10 Fenchurch Street, E.C. 12.45 Cardiff Property, 56 Station Road. Egham, Surrey, 12.00 Hotspur Investments, 12 Tokenhouse Yard, E.C.

Tokemiouse 180, 250, 12.00
Selective Assets Trust, 1 Charlotte Square, Edinburgh, 12.30
BOARD MEETINGS: Finals: Arjo Wiggins Appleton Baynes (Charles) Br. Borneo Pet. Syndic Caim Energy Countaulds Textiles Dairy Farm Intl. Hidgs.

Daniels (S.)
Daniels (S.)
Davis Service Group
Davison Group
Edmond Hidgs.
Elsevier
Gartmore knv. Tst.
Haden Mackellan Hide Garmore Inv. Tet. Haden Maclellan Hidgs. Jupiter Tyndall Group Kwik-Fit Hidgs. Legal & General Group OGC Inti. Oliver Group Sanderson Bramail Travis Perkins I Inited Biscuits (Hidgs.) Vinten Group Pochin's

FRIDAY MARCH 18 COMPANY MEETINGS Devenport Vernon, Bull Hotel Oxford Road, Gerrards Cross, Bucks., 12.00 Seacon Hidgs., 38 West Ferry Road, E. 12.00 13 Southampton Place, W.C.

BOARD MEETINGS: Finals: Arcolectric (Hidgs.) Hibernian Group Interims: Allied Lois Fortnum & Mason NM Smaller Australia Co's.

E SATURDAY MARCH 19 BOARD MEETINGS: Finals: Astec (BSR)

Company meetings are annual stated.
Please note: Reports and accounts are not normally available until approximately six weeks after the board meeting to approve the preliminary results.

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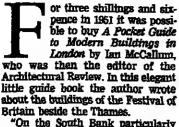
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■ SUNDAY MARCH 20 United Kingdom 10%% Each, 2005 £5.25



can be shown how brilliance, colour, drama, surprise and even prettiness are fully within the range of modern architecture, for so long considered proficient only in the limited field of austere puritanism. For the public this means not only light and warmth but a way of life that has once again some glamour in it green things, pleasant textures, col-ours, vistas, urbanities which were once the perquisite of privilege."

How wrong can you be? The philosophy that informed the Festival of Britain was supposed to extend to the permanent development of the South Bank site once the exhibition buildings had gone and only the Fes-tival Hall remained. Today the South Bank remains untouched by urbanity and, to a large degree, ruthlessly ugly. Although the Royal Festival Hall does remain a distinctive modern building of some quality, there is little else of any merit on the site.

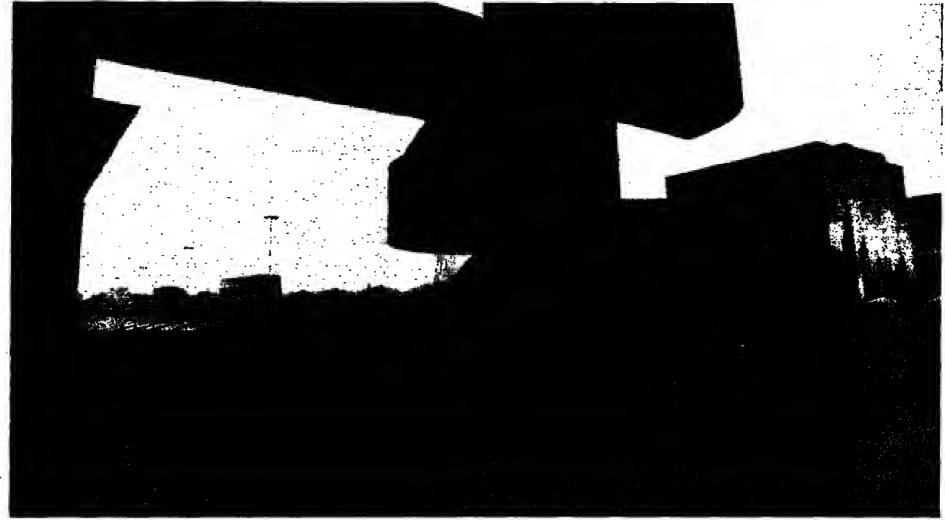
Last week I walked around the whole of the 27 acres, which comes under the control of the South Bank. Board, with Nicholas Snowman, the board's chief executive.

The Board has decided under its recently appointed chairman, Sir Brian Corby (chairman of The Prudential), to hold an international competition to find a master planner for the long overdue transformation of the site. My walkabout was a grim experience not unlike a tour of a part of a city that had been partly destroyed in a war and then occupled by a motley group of tramps and culture vultures.

We started our walk by Waterloo station where in a few months the first of the anticipated 15m annual visitors from Europe will emerge from their Channel Tunnel experience. Will they notice any difference as they burrow beneath the railway arches (some of them blitzed or occupied by tramps) and struggle to reach a glimpse of the river? At present it is impossible from ground level to find your way with ease to any of the cultural destinations.

If you stray too far you may well find yourself in the "cardboard city" of the homeless that still disgraces the buge sunken traffic island near Waterloo Bridge. Once you get near to the foothills of the Hayward Gallery, the only real hope you have of reaching the light is by climbing what look like concrete fire escapes leading to the concrete uplands of the world of the walkways. As far as -I know no one finds this environment acceptable. Access is confusing and the quality of the public spaces is visually repellent.

LD



Brutally ugly: concrete 'fire escapes' lead to a grim network of overhead walkways in a 1960s creation which has become an insult to London and its people

lifeline for the South Bank

The rebuilding of London's riverside arts centre must be uncompromising, says Colin Amery

It is worth dwelling for a while on the merits of the three main cultural buildings. First of all the Royal Festival Hall - she sits amidst all this concrete squalor like some faded starlet who has seen better days. She has had her make-up renewed and one or two transplants so that she can keep that air of 1950s refinement and slight apartness from her cruder neighbours. I think people like the old girl because she is not aggressively modern and has a definite sense of style and lightness. Nowadays she has to carry the burden of being a Grade I listed building - and it is encouraging that her owners see her virtues and are trying to remove some of the detritus of commerce that litters the spacious foyers and detracts from the sense of transparency and light that makes it an

intriguing and festive building by day and at night. Then there are the two ugly sisters

- the Hayward Gallery and tha Queen Elizabeth Hall. They never got to the ball in 1951 because they were born too late. The tragedy is that they were not aborted: As architecture, they are not only without distinction but they are a product of the 1960s when a cell of LCC/GLC architects thought it was clever and avant-garde to insult both the city and the public by the erection of monsters. The present regime at the South Bank Board and their immediate predecessors seem prepared to tread the path of mere expediency. They feel they have to try to do something to improve these horror buildings simply because they are

There is only one solution to bumanise that part of the South Bank and that is to destroy these vile creatures of the 1960s by demolition. Only then can the true value of the site be appreciated again and only then can a master plan of any real civic value be achieved.

Today is the last day for any architect, designer or urban planner in the world to submit his two sheets of A4 paper about "the role of cultural centres in the 21st century". Their names will be vetted by a pretty sinister committee of taste that comprises eight people - four of them part of the South Bank Centre; three architects and an artist. The architects are Eldred Evans (designer with her husband of the St. Ives Tate Gallery); Alan Stanton, a good exhibition designer who is currently

sadly wrecking the Ashmolean in Oxford; and the amusing and possibly liveliest member of the group, Christian de Portzamparc, a chic favourite of Parislan architectural circles. The artist is an inevitable Turner Prizewinner - Anish Kapoor. l pin my hopes for a sane solution upon the down to earth skills of Sir

Brian Corby.
Ten names will be chosen to go ahead and be given the full brief, and by the middle of August three shortlisted "winners" will have produced their schemes for our delectation. Will the public have any involvement? These decisions are too important to be left to an artistic

I do not feel that the South Bank Board realises that so much of the site has to be completely rethought. The monsters have to be taken away to some Jurassic Park for architectural relics and a major town planning exercise must be carried out that involves the whole capital

new sport facilities, and above all new landscaping and new thinking about cultural ghettos are essential if some feeble compromise of expediency is to be avoided. The proposed budget is almost pathetically inadequate - of course you can improve things for £50m over five years but there is a real danger that British compromise and philistine parsimony will produce a result that lacks real vision and architectural quality. Something more than a few gestures are needed in this grave-yard of brutalism.

Theatre/Andrew St George

True grit under the flag

created by one of its oldest. The Moving Theatre Company has been founded by Vanessa and Corin Redgrave; their codirectors are Lenka Udovicki of former Yugoslavia and Helena Kaut-Howson of Theatr Clwyd. Its first production, The Flag, at the excellent Bridge Lane Theatre, sets the tone for the company's work: gritty and trenchant. This makes a fine debut. Brechtian drama follows

in April The Flag, written by Alex Ferguson from the novel by Robert Shaw follows the fortunes of a left-wing clergyman back from the horrors of trench warfare and dizzy with hopes of the 1926 General Strike. Shaw's novel, the first of an uncompleted trilogy, looks to George Orwell in content and George Ewart Evans

in country style, for it is set in a sleepy parish in Suffolk. The central figure, John Calvin (excellently played by

Corin Redgrave) is not a charecter hut a magnet for nonconformity: sexual, political and religious. He is brought to Suffolk by a mischievous and libidinous dowager who loves him and his politics: "Wonderful news," she reports, "I've found a socialist, a real socialist ... in Manchester." Calvin duly offers the recalcitrant parishioners new forms of faith. The Red Flag hangs in the church, a totem for the

play's action. Ferguson's adaptation makes sporadically powerful theatre. The original novel's impact lay in its picture of the world rather than in the pattern of exchanges between individuals on stage. The play has to give

up social description for dramatic action. Corin Redgrave's direction (with Gillian Hambleton) moves deftly between times, and switches sharply among the large cast of characters: Calvin's malcontent wife, his pubescent children, his erstwhile comrades in arms and the bevy of bucolics.

What remains at the end is the sense that something telling has happened, and regret that the play leaves so much unsaid. Beneath runs the fear of capitalism and disappointment in the labour movement. Socialists in 1926 must have held their breath, face to face with something commensurate to their capacity for action. But only the miners stayed out on strike.

Bridge Lane Theatre until April 2

Opera **Glorious** Lulu

Nothing less than a sensational performance can do justice to Alban Berg's great opera Lulu, for it is an intrinsically sensational work. So much so, as you may remember, that his widow Helene did her puritanical best to prevent anyone from completing bis next-to-last sketches for Act 3: Friedrich Cerha had to carry out bis faithful labours in conditions of secrecy. Without that, Lulu would have remained an exciting torso, a very black sexcomedy with a whilf of trag-edy. The complete version is, as it ought to be, an over-

wbelming experience.
In the Royal Festival Hall on
Friday (and no doubt at Bir-mingham on Sunday (co), Lulu was sensational and over-whelming. Nobody who heard it will forget it for a long time. With the BBC Symphony and a superbly chosen international cast, Andrew Davis led a scarifying performance. Billed as a "concert performance", it was

Most of the singers were vet-erans of staged *Lutus*. Not only could they do without scores, but they acted their roles to the hilt without props - well, just one pistol - in the long, narrow space in front of the orchestra, something like an allotment planted with micro-phones at every turn. Some-how Davis managed to keep them vividly audible, while taking full advantage of his exposed band to render Berg's intricate score more transparent than is ever possible from an orchestra-plt.

It sounded glorious: opulent, intensely expressive, horribly affecting. And without stage paraphernalia, we even seemed to see the opera with new clarity, nnhampered by any producer's "concept"; the gestures and physical interplay were enough. At the centre of it all, of course, was Lulu herself, miraculously incarnated by the American soprano Patricia Wise.

She had everything: liquid silver at the top of the voice (where Berg's demands are almost unnatural), a gleefully indecent gown, the practised mamners of a sex-kitten and a subtle way with phrases - but also a mature, comprehensive insight into the role. Though sex-kitten victims are common enough, it is a rare Lulu who can pronounce herself to be nothing more than what men see in her with such poignant, muwinking candour. The role is cruelly taxing, and most Lulus try it on for only a few years; I pray that the Royal Opera will revive its excellent production for Miss Wise with all possible haste.

There were no weak links among the other principals, too numerous to praise as deserved - Wolfgang Schöne dignified and tortured as Lulu's "protector" (and monstrous as Jack the Ripper): Ryszard Karczykowski, Theo Adam and Rohin Leggate wellseasoned as luckless Alwa, creepy Schigolch and the ruined Painter, a warm, sad lesbian Countess from Jane Henschel and an ebullient Athlete by Lenus Carlson. The supertitles were patchy and erratic, so it was doubly a pity that the Hall ran out of programmes before the start -Wedekind's plot is too complicated to guess at.

David Murray

music project, instigated by Simon Rattle, is gaining new allies. As it progresses decade by decade on its exploration of the 20th century, the BBC Symphony Orchestra and the Nash Ensemble have toined the musical line-up, while coverage of the other arts has expanded to take in literature, education and environmental Perhaps the lure of the 1930s

The "Towards the Millennium"

for this year's programme was just too great. That was the decade in which music became caught up in momentous political upheaval and reflected world affairs more urgently than at any time before. Barely any European composer remained unaffected. Some (Bartók and Schoenberg) were uprooted from their home countries. Others wrote openly (Britten and Tippett) or ambiguously (Shostakovich) in pro-

The stockmarkets may hava crashed, but in the world of music there was no depression, Concert/Richard Fairman

Rattle's music of political upheaval

no slump, no sign of artistic energy lying untapped. For Rattle the choice was almost impossibly wide, given the number of strong personalities clamouring for inclusion. By and large he has not tried to group the composers in schools or nationalities. The City of Birmingham Symphony. Orchestra'e concerts simply bring together acknowledged masterpieces in balanced pro-

It may come as a surprise to realise how central a place the music of the 1930s plays in our concert-life. Almost all the music in Rattle's series is familiar, bar a couple of the short Gersbwin pieces and

Stravinsky's Persephone, which

and song. Fri: Kart Anton

is not heard that often. In Thursday's concert there was also Varèse's Ionisation, a fiveminute display of percussion which has acquired rarity value on account of asking for 13 players on 40 different

The two main works called for equally large orchestral forces. In Berg's Violin Concerto, representative of the Austro-German tradition, the soloist was Gidon Kremer. He was not relaxed and deep-toned. in the music like Arme-Sophie Mutter at the Proms, but wiry, nervously introspective, the tension colled tight within. In the closing pages he could hardly have played more quietly and it was a shame that

the CBSO could not match his husbed eloquence. Unwanted strands of the orchestral accompaniment kept protrud-ing at the wrung moments. Although it does not carry

any specific agenda, Shostakovich's Fourth Symphony is one of the key political works of the decade, withdrawn before its first performance in fear of Stalin's disapproval. No wonder, when its music is nearly anarchic, setting out to break the symphonic status quo. The programme-note talked of a mechanical element, but Rattle was anything but mechanical. In his hands passages of sadness and longing of humour and sincerity appeared alongside the sarcasm and savagery. The CBSO was on sharper form here. A performance of this symphony should always be shattering and this one was no exception.

Sponsored by Bankers Trust Company, Further concerts in Towards the Millennium' on March 16, 17, 20 and 25

INTERNATIONAL

BERLIN

OPERA/DANCE

Deutsche Oper The main event this week is the premiere on Sun of a new production of Schoenberg's Erwartung and Bartok's Duke Bluebeard's Castle, staged by Götz Friedrich and conducted by Jiri Kout, with a cast headed by Doris Soffel, Richard Cowan and Karan Armstrong. Repertory also includes Rigoletto, Don Glovanni and Fidelio (341 0249) Staatsoper unter den Linden Peter Schreier sings Belmonte in Entführung on Wed and Sat. This week also has three performances of Patrice Bart's production of Minkus' bellet Don Quixote. A new production of Elektra opens on March 27 (200 4762/2035 4494) CONCERTS

Schauspielhaus Tonight: Michael Schoenwandt conducts Berlin Symphony Orchestra in works by Cherubini, Ravel and Beethoven, with plano soloist Michel Dalberto. Thurs: soprano Françoise Pollet joins members of the BSO in an evening of French chamber music

Rickenbacher conducts Berlin Radio Orchestra and Chorus in works by iaen, Zemilnsky and Strauss. Sat, Sun, Mon: Radu Lupu plays Mozart's Piano Concerto No 23 with Berlin Symphony Orchestra (2090 2156) Philharmonie Tonight: Alan Marks piano recital. Temorrow, Wed: Georg Solti conducts Berlin Philharmonic Orchestra and Radio Chorus in

Beethoven's Missa Solemnis, with soloists Including Julia Varady. Tomorrow (Kammermusiks: Nikolaus Harnoncourt conducts Chamber Orchestra of Europe in symphonies by Schumenn and Brahme. Thurs: German horn virtuoso Ludwig Güttler is soloist in a Bach programme. Fri: Wolfgang Sawallisch conducts Vienna Symphony Orchestra in symphonies by Beethoven and Bruckner. Sat, Sun: Vladimir Ashkenazy conducts Berlin Radio Symphony Orchestra in Stravinsky, Franck, Roussel and

■ NEW YORK

Messiaen (2548 8132)

THEATRE Angels in America: Tony Kushner'e epic two-part drama conjures a vision of America at the edge of disaster. Part one is Millenium Approaches, part two Perestrolika, played on separate evenings (Walter Kerr, 219 West 48th St, 239 6200)

 Four Dogs and a Bone: John Patrick Shanley's comedy about movie-making and power plays in Hollywood was one of off-Broadway's biggest hits last autumn (Lucille Lortel, 121 Christopher St, 924 8782)

 The Birthday Party: the Independent Theatre Company's production of this 1958 play by Harold Pinter summons up the necessary mix of brutality and banality. Final week (House of Candles, 99 Stanton St, 353 3088) Blown Sideways Through Life:

performing this hit monologue about the previous 64 - everything from waiting tables to answering phones in a bordello. A funny and moving evening (Cherry Lane, 38 Commerce St, 989 2285)

Pounding Nalls into the Floor with My Forehead: Eric Bogoslan's monologue on life in the 1990s

of political correctness. A scatting, scatalogical, exhiterating rant (Minetta Lane, 18 Minetta Lane east of Sixth Ave, 307 4100) Carousel: Nicholas Hytoer's award-winning National Theatre production of the 1945 Rodgers and Hammerstein musical transfers from London to Broadway with Michael Hayden at the head of an

mows down all the sacred cows

 Helio Again: Michael John LaChiusa'a sexy, adventurous musical is the new off-Broadway hit of the season. Till March 27 (Mitzi E. Newhouse, Lincoln Center, 239 6200)

American cast. In previews (Vivian

Beaumont, Lincoln Center, 239

OPERA/DANCE Metropolitan Opera This month's highlights are Adriana Lecouvreur

with Mirelia Froni (till March 26) and a new production of Otelia, opening next Mon with cast headed by Placido Domingo. Repertory includes II barblere di Siviglia with

Susanne Mentzer and Vladimir Chemov, Poulenc's Dialogues des Carmelites with Dawn Upshaw and Teresa Stratas, and La boheme with Diana Soviero and Richard Leech (362 6000)

State Theater Dance Theatre of Harlem is in residence till March 27 with old favourites like Firebird alongside a revival of last year's hit A Song for Dead warriors and choreographies by Billy Wilson, Gien Tetley, Michael Smuin and Alvin Alley (870 5570)

City Center Merce Curningham

Dance Company is in residence till Sun (581 1212)

Carnegie Hall Tomorrow and Wed: Leonard Statistin conducts Saint Louis Symphony Orchestra in two programmes, including the Mazzetti version of Mahler's Tenth and works by Bolcom, Vaughan Williams and Chieftains. Sat Isaac Stem violin recital. Sun afternoon: Paul Lustio Dunkel conducts American Composers Orchestra. Next Mon:

Ivo Pogorelich piano recital (247

Avery Fisher Hall Wed: Kurt Masur conducts New York Philharmonic Orchestra in works by Schumann and Brahms, with piano soloist Maurizio Pollini. Thurs, Fri morning, Sat, next Mon: Masur conducts Mozart, Bartok and Schumann, with violin soloist Gienn Dicterow. Fri: Charles Dutoit conducts Orchestre National da France in Prokofiev, Debussy and Ravel, with piano soloist Martha Argerich. Sun afternoon: Vassily Sinaiski conducts Moscow Philharmonic Orchestra in Musorgsky, Rakhmaninov and

Stravinsky, with plano soloist Vladimir Vlando. Sun evening: Dennis Russell Davies conducts Orchestra of the Bonn Beethovenhalle in Ulimann, Brahms and Beethoven, with plano soloist Vladimir Feltsman (875 5030) JAZZ/CABARET

Rainbow and Stars Suzannah McCorkle, in residence till March 26, takes her audience on a jazz-Inflected stroll through the last 70 years of American popular song. Closed Mondays (30 Rockefeller Plaza, 632 5000)

PARIS DANCE/OPERA

Palais Garnier Tonight: young dancers of the Opéra Ballet in extracts from ballets by Bournonville, Dolin, Vinogradov and others. The rest of the week is devoted to an Opéra Ballet production of three new works by Roland Petit, daily except Sun till March 22 (4742 5371) Opera Bastille Tonight: René Kollo song recital. Tomorrow, Thurs, Sat, next Mon: Serge Baudo conducts Jose-Luis Gomez's production of Carmen, with cast headed by Marta Senn, Daniel Galvez-Vallejo and William Shimell (4473 1300) Châtelet Tonight: William Christie conducts Les Arts Florissants in concert performance of Clearlide. three-act Italian opera by 18th century composer Johann Adolf Hasse. Thurs, Sun: Christoph von Dohnanyi conducts Andrees Homoki'e production of Die Frau ohne Schatten, with Sabine Hass, Jean-Philippe Lafont, Thomas Moser, Luana DeVol and Anja Sille. March 27-April 2: Peter Stein's

production of Pelléas et Mélisande (4028 2840) CONCERTS Théâtre des Champs-Elysées

Tonight: Beaux Arts Trio plays Schubert'e Piano Trio D898 and joins Prague Chamber Orchestra in Beethoven's Triple Concerto. Tomorrow, Wed, Thurs: Fouat Mansourov conducts Bolshol Orchestra and Chorus In Russian liturgical songs and extracts from Russian operas. Sun morning: Kalichstein Laredo Robinson piano trio (4952 5050) Châtelet Tomorrow: Christoph von Dohnanvi conducts Philharmonia Orchestra in Bruckner'a Eighth Symphony. Fri: Eliahu Inbal

conducts Orchestre Philharmonique de Radio France in works by Richard Strauss and Dvorak, with cello soloist Truis Mork. Sun morning: Arditti Quartet. Sun evening: Mariss Jansons conducts Royal Concertgebouw Orchestra in Strauss and Tchaikovsky, with cello soloist Heinrich Schiff. Czech planist Ivan Moravec gives lunchtime piano recitals today, Wed and Fri (4028 2840) Théatre de la Ville Fri, Sat:

Christian Zacharias Joins Cherubini Quartet in plano quintets by Schubert and Brahms, March 25, 26: Yuri Bashmet (4274 2277) Sallo Pleyel March 26: Jessye Norman (4561 0630)

JAZZ/CABARET George Porter Junior, king of New Orleans funk, is in residence this week at Lionel Hampton Jazz Club. March 21-April 2: Emie Andrews and Johnny Kirkwood Quartet (Hotel Meridien Paris Etoile, 81 Boulevard Gouvion St Cyr, tel 4068 3042)

ARTS GUIDE Monday: Berlin, New York and Tuesday: Austria, Belgium, Netherlands, Switzerland, Chi-cago, Washington. Wednesday: France, Ger-many, Scandinavia. many, Scandinavia. Thursday: Italy, Spain, Athens.

European Cable and Satellite Business TV (Central European Time) MONDAY TO FRIDAY NBC/Super Channel: FT Business Today 1330; FT Business

London, Prague. Friday: Exhibitions Guide.

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Reports 1230. TUESDAY Euronews: FT Reports 0745, 1315, 1545, 1815, 2345

WEDNESDAY NBC/Super Channel: FT Reports 1230

FRIDAY NBC/Super Channel: FT Reports 1230 Sky News: FT Reports 0230, 2030

SUNDAY NBC/Super Channel: FT Reports 2230 Sky News: FT Reports 0430,

Rome was not rebuilt in a day

Italy's confusing electoral reforms are likely to produce further muddle, says Andrew Gowers

landscape (almost all the par-

ties have changed their names

to distance themselves from

the nast, and several have split

into even smaller fragments).

They are also being asked to

vote, on three separate ballots, in a system that is neither fish

nor fowl - neither PR nor first-

past-the-post - and in igno-

rance as to how the candidates

of their choice will nltimately be aligned or what sort of gov-

lt is scarcely a climate

designed to foster responsible or coherent postures hy the politicians themselves. Front

runner Mr Beriusconi, in par

ticular, has been shamelessly

promising tax cuts and new

jobs. No serious observer

expects him to be able to deliver these without severely

damaging Italy's painstaking

efforts to reduce its budget def-

icit and hring its spiralling

government debt under con-trol. He has also consistently

refused to subject his platform

to proper scrutiny by debating

on TV with his opponents.

The latter are putting their trust not in achieving outright

victory (the polls give them few grounds for hope on that score) hut in the idea that

forces of the centre, moderate

left and moderate right will,

after the election, combine to

back a pragmatic "institu-

tional" coalition that can put politics aside and get on with governing. For Italy's estab-

lishment, smoke-filled rooms

and massaged results etill

seem more comfortable than a

needs is a stable government

capable of matching up to its status as the world's fifth larg-

est industrial power and get-

ting to grips with its economic

problems. Ironically, the clos-

est it has come to that state of

grace in recent decades is prob-

ably with the technocratic gov-

ernments born out of the com-

prehensive discrediting of the

political class in the last two

years. The current alection

campaign shows bow far Italy

still has to go before it creates

a political system that can be

relled on to produce such a

government at the ballot box.

What the country badly

straight political fight.

ernment might result.

fully a year ago for a fundamental change in Italy's voting laws promised a lot. Moving from the previous, hideously complex system of proportional representation towards a first-past-the-post proach more akin to that of the UK would, they claimed, generate more transparent and straightforward elections, present voters with clearer choices and even produce stabler and more legitimate governing

Unfortunately, although the voters signalled in large numbers that they wanted all these things in last April'e referendum, they look like being cruelly disappointed. The camaign for the election due on March 27 has created neither transparency nor straightforwardness, the choices involved are about as obscure as ever in Italian politics, and the outcome could well be something to which Italians have become all too accustomed in the past

45 years: an almighty muddle. The confusion can only complicate the task of any new Italian government in dealing with political challenges and economic constraints that remain more awkward than those facing any other major western European country.

Electoral reform, of course, was never going to be a panacea for the manifold ills afflicting Italy's body politic following the collapse of the corrupt old order dominated hy the Christian Democrat party. Under that system, the politicians - competing on centrally chosen party lists - traded votes for patronage, and the result was an endless succession of governments comprising the same parties and faces. But reform was supposed to hasten the construction of a new order, in part by reducing the number of small parties scrambling for a slice of power and by encouraging the formation of larger political groupings whose candidates would

uencles on the basis of distinct policy programmes. That is not quite how things

compete for single-seat constit-

he politicians who have turned out. Thanks largely to a provision in the electoral law, allowing for 25 per cent of the seats in the lower bouse and senate to be elected by proportional repre-sentation and party lists, the small parties are alive and well and insistently clinging to their separate identities.

in order to maximise their votes in the single-seat constit-uencies, individual parties of the left, right and centre have banded together in alliances. But these groupings remain flimsy in the extreme, their members united by political slogans but divided on important policy issues, riven with personality clashes, and to some extent vying with one another as well as with the opposing alliances for votes. It is hard to see any of them sur-

The forces of the right disguise their differences behind a presidential-style campaign

viving long after the election, let alone forming the basis for stable government.

On the left, such are the differences within the Progressive Alliance between the mainstream of the former communist party and a breakaway hardline faction that the alli ance's overall leader. Mr Achille Occhetto, spends more of his time repudiating the extreme comments of some of his colleagues than in explaining his party's programme.

The forces of the right, grouped around media mogul Silvio Berlusconi's Forza Italia movement, are leading in the polls, but largely by virtue of disguising their differences behind a vapid, presidential-style campaign focused on the personality of Mr Berlusconi. Serious policy discussion has been conspicuously absent.

Small wonder that the voters are confused, or that pressure is growing for another bout of electoral reform. Not only do they face the disappearance of any familiar element in the

soldier turned his rifle on two wounded right wing whites lying in the blood and dust of a Bophuthatswana street on Friday, and pulled the trigger to execute them, South Africa reached a turning

With any luck, that gruesome incident - the first time in recent South African history that the armed white right has confronted hlacks and come out the loser - will turn the tide of events in a positive direction. Anyone who saw the terrified faces of the two wounded men as they begged for mercy, anyone who watched as truckloads of the racist white fled Bophuthat-swana with hlack soldiers in furious pursuit, cannot doubt that the right was dealt a salu-tary shock when its lunatic foray into Bophuthatswana ended in humiliation.

There are already signs that the shock has sent at least some right wing leaders scurrying to their senses: General Constand Viljoen, the Afrika-ner leader who deepatched right wing "troops" to the homeland in the first place, said the homeland fiasco had provoked him to drop his plans to boycott April's all-race elections. At midnight on Friday night, he submitted a list of candidates to fight the election under the banner of the Freedom Front, a party created by him to pursue the demand for an Afrikaner homeland via the ballot box.

By yesterday afternoon, his itment to electoral participation appeared to be wavering, with his close ally, Mr Rowan Cronje, foreign minister of Bophuthatswana, saying Gen Viljoen was reconsidering his position. But whatever he decides, the Bophuthatswana episode appears to have provoked a split in the right wing which cannot be healed, leaving the neo-Nazi leader Eugene Terréblanche and the white supremacist Ferdi Hartzenberg, leader of the ultra-right Conservative Party - the real villains of the battle of Bophnthatswana isolated from the mass of right wing Afrikaners, who may be frightened, perhaps even racist, but who recoil at racial

confrontation. Such a split must be good news for South Africa's election prospects, for it will weaken the case for violent struggle and give ordinary Afrikaners an electoral outlet for their fears and a constitutional means of demonstrating whether there is widespread

Patti Waldmeir says the battle of Bophuthatswana has led to a realignment in South Africa's politics

Shocked, shaken but surviving



Restoring order: South African defence forces arrive to quell unrest in Mmahatho, Bonhuthatswana

support for a "volkstaat" [an Afrikaner homeland). But the split could hold as much threat as promise: for the paramili-tary right has been held in check, at least partially, through Mr Terréblanche's alliance with Gen Viljoen, an alliance which now appears irre-

vocahly ended. Marginalised by the new politics of the right, and enraged by the execution of right wing whites by blacks in Bophuthatswana, Mr Terréhlanche's AWB could prove more rather than less dangerous. Of the many snapshots of horror provided by last week's events in Mmahatho and its twin city, Mafikeng, the most shocking image was of black bodies slumped in the streets of Mafikeng, killed by whites who drew fire in their turn from black troops and police. As a black South African talevision cameraman said at the time:

'the race war has begun". African National Coogress leader Popo Molefe, candidate for premier of the new Northwest province which includes

Bophuthatswana, appeared to endorse the killing of whites, saying that the execution "leaves me cold", repeating the comment made by Minister of Police Jimmy Kruger nearly 20 years ago, that the death of black liberation leader Steve Biko left him, similarly, "cold". South Africans must hope that

the turning point reached on Friday was the heginning of the end of the extreme white right, rather than the start of a new racial conflict. South African newspapers were quick to declare yesterday that the battle of Bop marked the definitive defeat of the paramilitary right. Unfor-

tunately, events do not bear that out: the whites who invaded Bophuthatswana in the dark of Thursday night left in confusion and humiliation on Friday; but they were not routed. Most withdrew under orders from their commander, Gen Viljoen, without ever entering the capital, some 3,000 spent the day at an air base several kilometres from Mma-

hatho, and withdrew under

escort of South African troops. after Bophuthatswana president Lucas Mangope (since removed from office) asked Gen Viljoen to send them home. Those chased through the streets of Mafikeng by black troops were a minority.

What the white right learned

at Mamabatho was that it

could not take on an army whether the 3,500 strong Bophuthatswana Defence Force, or the far more powerful South African Army, But largely, they knew that already; direct confrontation between right wing and loyal South African armies was never the main threat to the country's transition. Small groups of fanatic right wingers engaged in sabotage and ter-rorism posed the greatest danger; they still do. The battle of Bop may have deflated the bravado of the right, but it has not removed the menace.

Still, Gen Viljoen's defection to the political centre (assuming he does not reverse it in coming weeks) will strengthen the critical mass of parties.

accepting the new constitution. and broaden the legitimacy of the election. One major party arguably the most important of the dissenters, the Zulu-based Inkatha Freedom Party of Chief Mangosuthu Buthelezi – remains publicly committed to boycotting the election. ANC leaders are hoping that Chief Buthelezi will suffer the same fate as President Mangope: a civil servants' revolt, coupled with police mutiny, toppling him from power. For the moment, this seems unlikely.

ut Gen Viljoen's decision to stand for election has split not only the white right, but tha whole of the right-wing Freedom Alliance, which used to include Inkatha, Viljoen's Afrikaner Volksfront and the Bophuthatswana government. Now the Bop government has been removed from power, the Afrikaner Volksfront is disintegrating after Gen Viljoen's resignation to head the new party (the Freedom Front), only Inkatha is left boycotting the

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London

The threat of countrywide disruption had been based on the fact that the white right is distributed throughout South Africa, while Inkatha's influence is localised. The weekend's events must undermine the geographical scope of a boycott outside Inkatha's heartland of Natal province, and certain townships of the East Rand near Johannesburg. But Natal is the country's most populous province, and disrupted elections there would seriously undermina the result's legitimacy.

The lesson of the past few months of negotiations has been that no breakdown is ever, quite, final. Time is short, Inkatha is still protesting loudly that it will resist the poll, and April's ballots are already being printed. But the ANC still holds out hope that Inkatha will make a late deci-

sion to enter the poll. The battle of Bop has gener ated a realignment in South African polltics; but if tha scene has been shaken up, it has not yet settled down. Today, Gen Viljoen is due to meet Chief Butbelezi for what could prove another decisive showdown. Perhaps the white right will persuade black conservatives to accept elections; perhaps the opposite will be true. For the moment, the situation in South Africa remains, as it has been for months, fluid. If anything, the recent dramatic events may have made the perilous transition to democracy slightly easier.

LETTERS TO THE EDITOR

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Level playing | Scottish salmon also subsidised field is required for **UK Nasdaq**

From Mr Edmond Jackson. Sir, Ronald Cohen and Sir Andrew Hugh Smith present contrasting views on the merits of a separate smaller companies stock market (Personal View: March 8)

What do private investors key huyers of growth stocks -think on this longstanding

Having watched the rise and demise of 1980s Over-The-Counter and Third Markets, I recall more wealthy share promoters than investors who backed fledgling issues Standards of disclosure out-

side the London Stock Exchange were appalling. Sir Hugh's concern for qual-Ity reporting is therefore imperative. Shouldn't investors have "information rights" to glean most of what is required to value shares from the finan-

cial statements? Mr Cohen doesn't even mention disclosure, and as a venture capitalist he must ensure a market for his seedcorn investments.

Buyers beware But the London Stock Exchange hardly champions investors outside City circles. Representatives of its member firms have privileged access to company results briefings, where the future is evaluated and quickly factored into share

"Sid" has no access to these meetings, and is also disadvantaged by smaller company share placings which favour institutional investors. Even in a major offer for sale, individuals typically receive a prospectus only 48 hours before the applications deadline - with insufficient time for consider-

If Mr Cohen's proposed "UK Nasdaq" will radically reform new issues for private investor participation, list detailed company announcements on TV Ceefax and uphold reporting standards, it could win strong public support. Edmond Jackson, Chemies, Butlers Dene Road.

Woldingham,

Starrey. CR3 7HH

From Mr Roderick Thomas, Sir, 1 refer to your editorial comment "Salmon wars" (March 10). While it is no doubt

true that the Norwegian salmon industry has received considerable state aid, the same must also be said of the Scottish industry.

Since the late 1970s Scottish salmon farming companies have received UK and EU direct aid in the form of grants, interest relief subsidies and cheap loans; in certain cases direct aid has exceeded 50 per cent of the start-up costs of Scottish salmon farming ven-

In addition the Scottish (and Irish) industries are protected by an import tariff of 2 per

cent which is significant in such a low margin business. The real problem is that Norway enjoys several fundamental advantages over Scotland: in general, sites are more sheltered and less prone to storm damage; the temperature and day length regimes engender

faster growth and a lower incidence of disease: the size of farms is strictly limited by the licensing authorities and as such Norway has not suffered some of the appalling diseconomies of scale witnessed at large units in Scotland where disease has resulted in drastic

aid the efficient family-operated. medium-sized Norwegian

salmon farm is profitable at an average price which is perhaps 20-30 per cent below the stated average cost of production in Scotland.

The real worry now is not Norway but Chile; its nascent, fast-growing industry is produthan Norway. Whether Norwegian salmon is excluded from the EU or not, international competition in

the maturing salmon market is going to intensify. In the tong term, salmon prices are unlikely to recover. Roderick Thomas, Maclennan Seafoods. Caversham.

Commercial leases costly for UK retail businesses

From Mr Peter J Baguley.
Sir, In the letter "No foul play over rent reviews for commercial properties" (Fehruary 25), Mr William McKee, referred to research undertaken by the British Property Federation which conclude that there is no evidence that the upwards-only rent review has exerted inflationary pres-

sures on occupational rents.
This is misleading and contrary to our own research. which employed a similar methodology, but was tailored specifically to the retail property market:

 The retail rental value index has been at a higher level than the index of "high street" retail price inflation (measured using the retail sales deflator) in just under half of the last 22 years. • This upward inflationary pressure in the retail property market has not been compensated for by downward pressure during periods of relatively low inflation, for example the late 1970s and early 1980s. The rapid rise in retail rents during the late 1980s more than covered the lower rental growth (relative to price inflation) during the period 1975-1986.

• On average, retailers in the last 22 years would be paying 9 per cent more rent under a conventional lease with UORR, compared with the rent which would be payable under a regime of annual inflation in-

dexed (ie linked to retail sales inflation) leases. For leases agreed during the period 1975-1987, this proportion rises to 20 per cent, peaking at 26

per cent in 1977. In summary, our evidence indicates that the structure of the institutional lease has resulted in the majority of retail husinesses in the UK paying more rent than they can afford to cover through

price inflation. With the prospect of a low inflation decade, this is likely to inhibit expansion by retailers which in turn, could impact on a national economy placing reliance on consumer expenditure to lead the recov-

There is, however, one important area where our views depart from those of Mr V A G Tregear (Letters: "Out-law upwards-only provisions on commercial rents", February 9). In common with the BPF, the Boots Group, in its response to the government's consultation paper on the commercial lease structure, has argued for non-intervention.

Nevertheless, we firmly believe that the property market must face up to its own inherent inefficiencies and work towards achieving greater flexibility, as any mar-

ket should. Peter J Baguley, director of property investment, Boots Properties, Nottingham NG2 3AA

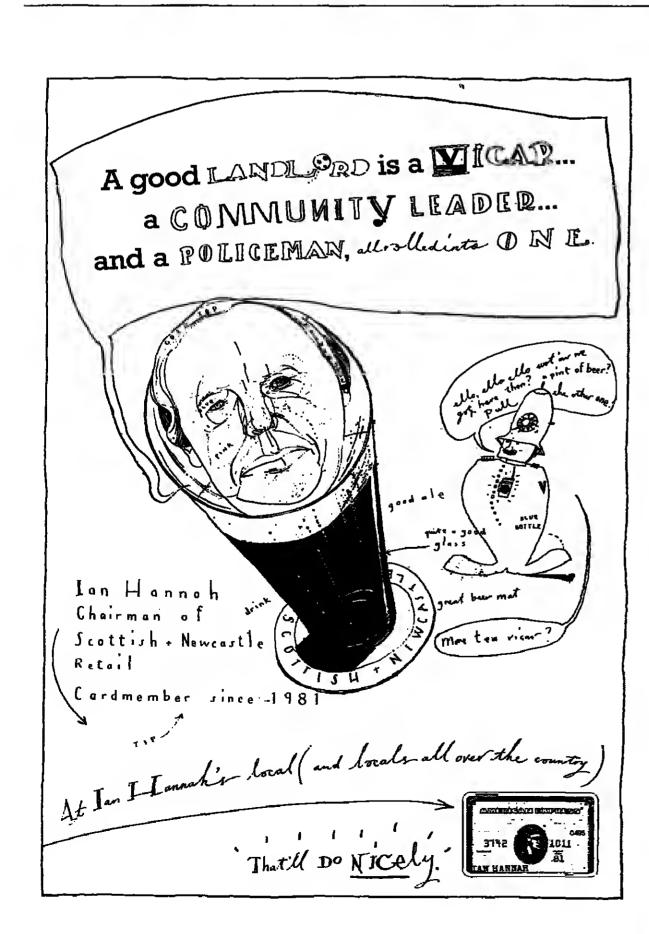
MEPs will stick to guns on vote

Reading, Berks RG47TQ

From Mr David Martin, MEP.
Sir, Klaus Kinkel was quite
right to state that the UK position on qualified majority voting in an enlarged Community is unacceptable to the European Parliament and that the latter would reject any such solution ("Vote dispute threatens EU expansion", March 9). The reasons are simple: the UK position would render decision-taking in the EU even more difficult than at present. Citizens of all 16 member states have a right to expect the EU to be capable of taking decisions in those areas where it holds responsibilities. The UK position is a recipe for more paralysis in the EU. The European Parliament will certainly stick to its guns. David Martin. Strasbaura

Knave or knight?

From Mr Martin Lam. Sir, I recall the legendary island populated only by knights, who always tell the truth, and knaves, who never do. The logical problem, when you meet a native, is to devise a question the answer to which will tell you unequivocally whether your interlocutor is a knave or a knight. Is there perhaps a parliamentary question which would do the job? Martin Lam,



FINANCIAL TIMES

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Monday March 14 1994

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Mr John Major's government is lurching towards another pothole. The foreign secretary, long regarded as the cabinet's "safe pair of hands", has landed Mr Major with a new political drama which again threatens to divide

The enlargement of the Euro-

pean Union to admit Austria, Norway, Finland and Sweden was not a purely British idea. But Mr Major had pushed it, especially during the UK presidency in 1992, against the reticence if not outright opposition of several other member states, and had insisted on giving it priority over various other tasks, including notably the reform of the EU's decision-mak-

ing process. Two weeks ago this policy appeared close to a deserved suc-cess. After hard negotiations, agreements with three of the applicants were concluded, and that with Norway appeared very close. Yet now the whole enterprise is in jeopardy because the UK, of all countries, is pressing for a change in the qualified majority voting system - reducing the "blocking minority" in the EU council from 30 to 25 per cent. Of course, that is not how the British government presents the matter. By stressing the absolute number of votes, as opposed to the percentage, it poses as defender of the status quo against yet another onslaught by wild-eyed continen-tal federalists. At present, says Mr Douglas Hurd, two large states and one small one form a blocking minority, and that must remain the case even when there are 16 member states altogether.

Trumpet call

By putting it like that he gets the worst of all worlds. Eurosceptic Tory backbenchers have been roused by his anti-federalist trumpet call, so that the government cannot now accept the obvious and rational solution to the problem - which is to keep the percentage as it is until the whole matter is reviewed at the Masstricht revision conference in 1996 - without provoking yet another crisis over Europe within the Conservative party. So far from showing a safe pair of hands, Mr Hurd has used his left hand to sabotage the efforts of his right, with which he has been trying to hold the party together on Europe as the

European elections approach.

At the same time he has yet again presented his EU partners with the image of Britain as a negative, obstructive force, bent on blocking any kind of reform or advance, even one which it pur-ports to favour. If he does not back down the result will be either to abort the enlargement process altogether - if the Euro-pean parliament goes through with its threatened veto - or to make enlargement a prescription for even greater paralysis in EU decision-making, as the majority required for a decision will be greater than before.

Voting weights

Moreover, he has argued his case in such a way as to bring forward the issue of the relationship between voting weights and population. Small states are overrepresented in the present system for a reason that should command the British government's symmathy: the EU is an association of sovereign states, not a federation. Yet the British foreign office has been hinting that it might accept a compromise whereby the "block ing minority" would vary according to the combined population of the states composing it.

Such a solution would be a sig nificant step towards federalism since it would amount to saying that the Union is composed of individual citizens - who should be equally represented in its institutions on the basis of one person, one vote - rather than of states with equal sovereign rights irre-spective of their population.

That federalist principle is already acknowledged in the fact that small and large states have different voting weights. But the more precisely voting weights are aligned with population, the stronger the federal character of the Union becomes, and the weaker the sovereignty of the member states. The Germans, who as the state with the largest population stand to benefit most from such a reform, have none the less held back from pushing it: they can see the danger of invoking their superior numbers as a reason for having more influence in the Union

But Britain's gallant defenders of national sovereignty have blundered in where German federalists feared to tread.

Gridlock over London transport

Britain's Treasury has become the main obstacle to improving London's public transport system. Last week Treasury ministers snubbed London Transport by blocking the promotion of Mr Alan Watkins, deputy chairman and chief executive, to the post of chairman. Transport ministers are understood to have been happy with the appointment. Mr Watkins' crime was to criti-

cise the Chancellor Mr Kenneth Clarke for providing insufficient funds in last November's budget for London Transport investment. Mr Watkins, a top executive at Hawker Siddeley before joining London Transport 18 months ago, was admired for bringing private sector skills to an organisation thet is notoriously hard to manage. He has now resigned. If ministers wish to attract talented out siders to public jobs, they will have to put up with blunt talking. But the Treasury's downer on London Transport is not limited to its treatment of Mr Watkins, Last month, it opposed a £500m deal to equip the Northern Line with 100 new trains. Moreover, the government is only proceeding with plans to build Crossrail, a £2bn east-west underground railway, after the prime minister overruled objections from Mr Michael Portillo, Treasury chief secretary. Even now, observers fear Cross-rail could founder as the Treasury has yet to promise funds.

Treasury attempts to curb government spending is perhaps understandable given the enormous budget deficit. What is not sensible is that the Treasury is also blocking initiatives by Lon-doners to find their own solutions to the city's transport problems. In particular, it has rejected a scheme put to it by London First. the business-led group, to earmark a portion of London's business rates for transport investment.

Squalid

This is not good enough. The underground is squalid, unreliable and crowded. Many people are therefore forced to travel by car so clogging the roads with traffic and slowing down buses. This is not merely miserable for those living and working in London. It also harms business and undermines the City's competitiveness as a

The total cost of modernising the underground and financing new projects such as Crossrail is put at £17bn over 10 years. Given the difficulty of providing cash from central government coffers, the Treasury should welcome ideas to tap other sources.

The London First proposal would do just that. It would take advantage of the fact that Lon-don's business rates are due to fall next year. Instead of passing all the savings back to companies, a portion would be earmarked for transport improvements and chan-nelled through a trust. The trust would not have to wait for the money to trickle in. It could issue bonds secured by the future revemue stream.

Treasury theology

This idea has fallen foul of Trea-sury theology. The first objection is that it would add to government spending and borrowing, as the scheme would be underwritten by the state. But there would be no need for such a guarantee; the flow of business rates would be security enough.

The second objection stems from the Treasury's dislike of hypothecation. Treasury officials talk of the nation's tax take as "our money". If money is earmarked for transport in London, the Treasury fears it will have to cut spending on projects in other

parts of Britain. Not only is such description of the tax take as "our money" presumptuous. The idea that more investment in the capital's trans port system must be matched by cuts elsewhere is also bunkum. According to a recent estimate, Londoners pay over 28bn a year more in taxes than is spent by government in the city. They could maintain this relationship with the rest of the UK and pay taxes earmarked for transport because such investment would

add value to its economy.

Not that the London First idea is perfect in every detail. Money should be raised from domestic landowners and commuters as well as business: they too would benefit from better transport. London First must also demonstrate that London business enthusiastically backs such use of its money. That would be the best way to overcome Treasury theology.

r<u>ading</u> and congress control to proper processes a control of the rational or the control of the reservations.

he smart money is on a deal. But whatever the outcome of tomorrow's emergency foreign ministers meeting in Brus-

sels, the latest crisis over enlargement of the European Union seems certain to have far-reaching reper-

Much more than a few thousand tonnes of Norwegian fish is at stake. Either through miscalculation or as a matter of principle, the UK has forced its EU partners to confront the one issue which most would prefer to ignore: the distribution of power in an expanded Union. The resulting clash has pushed the enlargement talks to the brink of collapse. Britain, and to a lesser extent Spain, stand accused of breaking the pledge of the twelve to wrap up negotiations by early March so that Sweden, Finland, Austria, and Norway can enter the Union by January 1 1995.

The row has exposed the faul-tines in the Union which the Mass-tricht treaty failed to close: between a rich north and a poorer south; between big and small member states: between sovereignty-conscious countries such as the UK, which hankers for a looser Union based on inter-governmental co-operation, and federalists such as Belgium and the Netherlands which want faster integration and stream-lined decision-making. Diplomats in Brussels remain baf-fied at the readiness of Mr John

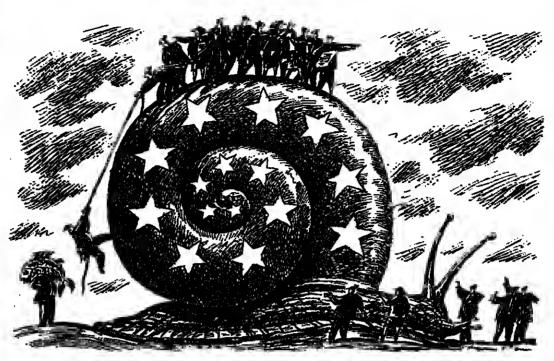
Major's government to risk sacrificing enlargement, a policy which seemed central to its aim of a wider Union. "The British are playing pol-itics at any price," said one German official, "but this is a very danger-

There has always been a paradoxical element in plans to expand the Union. Increasing the number of member states will at some point, require a reform of collective decision-making. Without such an over-haul, the Union risks grinding to a halt, says Sir Leon Brittan, chief EU trade negotiator and the senior Britmissioner in Brussels Yet the basic cogs in the EU's

machine have remained unchanged for 35 years, in spite of a doubling of member states from six to 12. The mumber of commissioners and official languages has crept up to 17 and nine respectively, though some are visibly underemployed. Above all, the EU still runs by a "weighted voting" system, whereby the voice of the bigger countries is reduced so as not to drown smaller neighbours.

At the Lisbon summit in June 1992, the 12 agreed that it was more important to press ahead with enlargement than tinker with the institutional balance of the Union. Leaders concluded that it was better to delay reforms until the next batch of entrants, the central and east Europeans, Malta and possibly Lionel Barber explains why the EU enlargement row has spread into a dispute over the power balance in Europe

More does not mean merrier



Cyprus. At this point, it was agreed, reform of decision-making in a union of 20-plus countries would become irresistible.

Crucially, the Lisbon summit understanding maintained the prin-ciple of the "blocking minority". whereby a member state mustering sufficient support can thwart the legislative intentions of its partners. Until the latest British and Spanish interventions, it had been assumed that the number of votes required to form a blocking minority would rise slightly to take account of the four new members. Thus the current proposal is to increase the present 23 votes out of a total of 76, to 27 votes out of an expanded total of 90. The compromise maintains the proportion needed for a blocking minority at roughly 30 per cent; but it has two big drawbacks: First, the increase from 23 to 27

further distorts the relationship between a country's voting strength and population. It would mean thet a combination of smaller states could technically outvote large states representing 40 per cent of the population of the Union. "This raises an important democratic principle," says a UK diplomat. Second, the end of the 23-vote

threshold would mean that two large countries and one small country could no longer join forces to block measures. Spain, fearful that enlargement will tilt the political gravity of the Union to the north, wants to preserve the 23-vote threshold on core Mediterranean issues such as agriculture. British officials argue, too, that

the power-sharing dispute is about vital national interests. A recent survey of Whitehall departments, says one UK official, suggested "there was greater advantage in forming a blocking minority rather than forming a qualified majority (needed to push decisions hrough]"

Where do the British believe they are most at risk in being outvoted? One answer is trade policy, where the UK has traditionally led a blocking minority of free-traders includ-ing Germany, the Netherlands and tectionist camp led by France and

Yet the line-up on such issues is far from clear: Germany wobbled during last year's General Agree-ment on Tariffs and Trade negotiations to appease the French government over protection for agriculture; but the entry of the Scandinavians ought technically to strengthen the free-trading club in

Other British arguments on the blocking minority risk sounding defeatist. Officials fret about the threat of being outmanoeuvred on social policy. But this suggests that the much-vaunted opt-out of the social charter which Mr Major secured during the Maastricht negotiations, may not be as effective as first thought. It underlines, too, how the prime minister's vulnerability at home is affecting British negotiating tactics in Brussels. UK officials confirm there was a

"nolitical calculation" in London that a change in the blocking minority could provoke a revolt by

Tory Euro-sceptics. There were worries about a split in the party ahead of the European parliamentary elections in June in which the Conservatives are expected to suffer heavy losses, possibly provoking a leader-ship challenge to Mr Major in the

et diplomats agree that Britain's stand on the blocking minority may have the perverse effect of arousing the Tory right: an arcane Euro-squabble has been elevated into a cause célèbre, making a climb-down this week or next harder than it might have

Virtually none of these arguments impress Britain's European partners. Belgium, Germany, and the Netherlands are upset that the UK seems oblivious to the risk that the European parliament will block the enlargement agreements if the voting weights are not adjusted. Chancellor Helmut Kohl is said to be crestfallen at Mr Major's equivocation on enlargement. German officials complain that the Chancellor has had no reward for standing by Mr Major during ratification of the Maastricht treaty, or for agreeing in 1993 to extend the British budgetary rebate to 1999, a concession worth almost £2bn a year.

German nervousness is com-pounded by Britain's argument that voting weights need to take greater account of the size of population. The logic points to Germany, with 80m people, moving up from 10 to 15 votes; but this would end the voting parity between France and Germany, undermining the Franco-German partnership which in the post war period has depended on a deli-

cate balance of political power.

The more conspiratorially-minded believe weakening the Paris-Bonn axis is Britain's "great game" in Europe. French officials routinely state that the UK aim in freezing voting weights at their present level is to paralyse decision-making inside the Union and create a "wider Europe" which is little more than a free trade area. "Major is trying to bring back Maggle's Europe," says one senior Brussels

None of this may be true. It is possible that the British are simply putting down a marker ahead of the 1996 inter-governmental conference to review the operation of the Maastricht treaty, signalling that they intend to protect vigorously the interests of the larger member states in an expanded Union.

But the risk is that if sufficient numbers of Mr Major'e EU partners believe the opposite, they may well be tempted to move faster toward integration. He would then face the choice he is desperate to avoid: splitting his Tory party or swim-

A misguided focus on job creation

he "jobs conference" con-vened in Detroit by President Bill Clinton should really be called a "wages "inequality conference". Provided wages are flexible there is no reason why jobs should be perma-nently in short supply in a market

economy. If simply "having a job" were all that mattered, people would work for practically nothing. If necessary they would secure jobs by offering to pay employers to hire them. We do not observe the absurdity of negative wages, of course, because what is really at stake is not employment but the income that can be derived from it. Quite rightly, people will take jobs only if wages more than compensate for the unpleasantness (or "disutility") of working, taking into account all

other means of sustenance. While conceding that the unemployed individual can perhaps price himself into work, some economists claim this option is not generally available. Following Keynes, they stress employees' dual role as buyers of goods and services as well as inputs in the productive process. If all wages were cut, the argument runs, consumers' purchasing power would fall, putting downward pres-

sure on product prices. So real, or inflation adjusted, wages might not

This is an ingenious but ultiėly unconvinc fall in wages would cause a shift in the composition of demand, with increased purchases by foreigners, companies and individuals not reliant on wage income. Falling prices would also boost demand by increasing the value of assets such as bonds and bank deposits. The classical conclusion thus stands: in the absence of artificial constraints, unemployment is voluntary because it reflects people's reluctance to accept jobs at the wages offered.

The diverse jobs record of the US

and the European Union amply supports this unpopular proposition. In Europe strong unions and restrictive legislation have stunted job creation by putting a floor under wages. At the same time relatively generous social benefits have created a viable alternative to work for many adults. In the US both sets of forces have been weaker; there are fewer benefits and wages are more flexible. It is thus hardly surprising that the EU jobless rate has risen steadily and now seems stuck in double digits while the US rate, currently 6.5 per cent, has increased only slightly in recent decades.



MICHAEL PROWSE AMERICA

Yet the domestic unpopularity of the US approach shows that people care not about jobs per se but about the quality of jobs - the standard of living they buy. Middle class families are frustrated by the slow growth of earnings - an inevitable consequence of the enormously rapid growth of employment required to absorb the baby-boom generation. And in urban ghettos, many adult men (especially minori-ties) have refused to take dead end jobs, opting instead to withdraw from the formal labour market. The lesson is that while market forces can create jobs for all who want them, they cannot be relied upon to create jobs that meet people's aspirations or even that pay enough to lift low-skilled workers above sub-

jective measures of "poverty".

Meeting people's aspirations is an especially formidable task because dards. What is regarded as a "good" wage is largely dependent on what others are earning. Poverty is a notoriously relative concept. In modern America many poor families have cars, colour televisions, videos and air conditioning. They live well by the standards both of their forebears and of the middle classes in nations such as India or China. Yet they feel abused because their lifestyles compare adversely to those of affluent Americans.

If a consensus emerges at Detroit, it is likely to be that industrial countries can create more "quality" jobs by taking steps to raise the skills and hence productivity of low paid workers. There is likely to be a strong emphasis on the need for more effective education and training, especially for the bottom half of the ability range. This is an admira-ble policy, but it would be a mistake to regard it as a solution to present problems. Differences in ability are so great that better training for the low paid will only have a limited impact on disparities in the productivity (and hence earnings) of various groups within society.

As overall living standards rise, so will the minimum requirements for life above the poverty line and they depend largely on relative the wage at which work is regarded raised in line with growing affluence, unemployment will remain high (as it has in the EU in past decades) because many will find that work does not pay. If social benefits are held down and wages kept flexible (as has happened in the US), the number of working "poor" will multiply. Either way the conscience of society will be pricked.

At its roots, the problem of unemployment, or its alternative mani-festation as "low quality" jobs, reflects a fundamental feature of the market system: the fact that it rewards individual effort and ability and so generates grossly unequal

The way to come to terms with economic inequality is to recognise that the market system is not some-thing that governments either created or can manipulate with impunity. Markets are sets of unplanned spontaneous exchanges; nobody plans the inequality and nobody is responsible for it. Inequality is simply the price we pay for a general level of prosperity unimaginable under any other economic system.

OBSERVER

White lightening

■ How many prosperous English entrepreneurs ensconced in Malibu California would give a microchip about the future of under-educated British youth? The Prince's Youth Business Trust has found one in Jeremy White, who takes over as chief executive next month.

John Pervin, who led the trust through its first successful decade of helping under-privileged youngsters set up in business, was a career Unilever man. White, 38, had a rather different start.

He may now boast an MBA, and an MA in education and psychology, but White loathed school and, had it been around then, would undoubtedly have been a candidate for PYBT funds when he started his electronic securities

company aged 20.

Within ten years he had merged with Britannia Security Group, at which point he crossed to the US. After an acquisitions spree he sold his stake and moved to California. There he bought Data Safe, a disaster-support business, of which he is still chairman. He inherits a charity that is basically in good shape – two thirds of its charges are in business after two years, compared with a roughly one in ten survival rate for new ventures across America. For this, the new boss credits the system of attaching advisers to grant recipients, but their wisdom is no substitute for training, and it is with short, non-academic business management courses that White hopes to broaden the trust'e reach He certainly returns home unencumbered by his past life six hours after deciding to go for

Light on Bright ■ Whatever versions of the truth

the job last November, his house

was burnt to the ground.

politicians are expected to serve up to the House of Commons, the role of John Major's Graham Bright is clear enough. As parliamentary private secretary to the PM, his duty is to relay the concerns of backbenchers, in pretty much unexpursated form. Which is why Major should take

note of the growing mease at Westminster that the 51-year-old MP for Luton South is adopting an imperious, dismissive approach to his colleagues' worries. Those who remember the last Tory leadership crisis are warning the boss not to repeat Lady Thatcher's mistake - of listening

Let me through - I'm a sightseer'

too closely to her PPS Peter Morrison and hence under-estimating the strength of feeling on the backbenches.

Tic tic tock

■ The latest development in the long-repressed language is the

Catalan watch-face. He argues that conventional watch-faces quarters of seven"; what Brits would call "a quarter to seven" is actually "three quarters of eight". So the new watches -Ortiz, 35, then wants the

battle by Catalans to promote their Catalan timepiece. And we're not talking Salvador Dali floppy watches – surreal though it is.

Former chipping executive Francesc Ortiz has patented a

numbering the hours from one to 12 reflect the Spanish, not the Catalan, way of telling the time. To Catalan speakers 6.30 is "two seven"; and 7.15 is "a quarter of ordered from a Swiss manufacturer feature the figures 1/4, 2/4 and 3/4 where you would expect to see 3, 6 and 9. All clear?

Catalan-nationalist regional government to change all public clocks to the same system. He evinces surprise that no-one has thought of this before.

Elephants don't ■ How sad that Standard Chartered, the international bank

with a colourful - if at times problematic - past, cannot rejoice in a bit of bistory. Tucked away in the personal

columns of last Saturday's Daily Telegraph is a "BBWA Trunk Call": a call to arms, or at least drinks, to employees of the Bank of British West Africa - former emblem, the

Founded 100 years ago this May by Elder Dempster shipping

magnate A.L. Jones, it remained the leading financial institution in British West Africa throughout the colonial period before eventually being bought by Standard Bank in 1965. David Cox, who joined in 1957

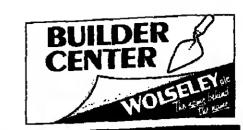
in the leisurely days when duplicate bills of exchange would arrive by sea a month or so after the air-mailed originals, is hoping for around 300 guests at the shindig. Tragically, the reunion takes place in the distinctly unnostalgic Hamilton House pub by Liverpool Street station (named after Lord Hamilton, chairman of the Great Eastern Railway, with no known connection to West Africa). For there is no love lost with Standard Chartered - not a soul unconnected with the original bank has been invited, even if Cox confesses to help from the pensions department in tracing a few old-timers.

Poor visibility

■ Environment ministers from the G-7 countries gathering in Florence this weekend were gratified to discover a traffic-free city. But, before heaping praise upon the authorities for their efforts to spruce up the atmosphere, you might have thought they would have twigged that the vehicle ban was down to high smog levels.

FINANCIAL TIMES

Monday March 14 1994



Flight delays after third mortar attack on Heathrow

UK may use army at airports

By Michael Cassell and Deborah Hargreaves in London and Richard Tomkins in New York

The UK government will consider this week wbether to use army patrols to help boost security at British airports after the Irish Republican Army's third mortar attack at London's Heathrow airport in five days. Army personnel and equipment were helping to search for further devices after the latest attack on Heathrow early yesterday morning in which four mortars, fired from a heavily camouflaged launcber, failed to explode.

One mortar hit the roof of the airport's terminal 4, which was closed for eight hours, causing delays to flights. The IRA's ability to embarrass Britain's security forces and to provoke disruption repeatedly will today bring renewed calls at Westminster for

tighter security measures. Ministers, however, will be anxious not to hand the IRA the type of propaganda coup entailed in bringing in army patrols. They are also keenly aware that tighter security measures in one location may only transfer IRA activity

Ministers could meet as early as today to decide whether to approve a high-profile army presence at airports to help deter further attacks. Downing Street said last night that Mr John Major, the prime minister, was in close touch with events and any requests for help from the army would be carefully considered.

Mr Paul Condon, Metropolitan Police commissioner, said some 20 army personnel with technical devices were assisting in the search for more mortars.

The police believe the mortar launchers involved in all three attacks were planted in the middle of last week and timed to go off at various intervals. "We are not facing audacious terrorists coming back night after night to thwart the security forces -these are cowards who secreted one or more devices and slunk away into the night," said Mr Condon.

Police say all the mortars contained explosives, were "poten-tially viable" and appeared to suffer from a consistent mechanical defect. But bomb disposal experts have not yet discovered why they failed to go off.

Mr Condon said it was not yet

necessary to provide "reassuring" army patrols at Heathrow but he stressed that all options remained open and that the situation was being reviewed hourly. Armed police are patrolling Heathrow and have set up road blocks on routes into the airport. Police say it is almost impossible to protect Heathrow from the urged the public not to "give in to the despair and despondency the terrorists want."

Hotels in London are fearful that the IRA attacks on Heathrow will lead to cancellations by businessmen and tourists this summer - particularly US visi-tors. "It is almost inevitable that this sort of thing leads to cancel-lations by Americans," said one official at London's Hilton Hotel. But passengers setting off for

London from Naw York's Kennedy airport said they thought it would have little immediate effect. One businessman boarding yesterday afternoon's BA Con-corde flight to London said: "My sense is that incidents like this simply lead to tighter security, so it all balances out. My main concern is that the extra security

summit squares up to jobs crisis

By Georga Graham

Finance and employment ministers from the Group of Seven leading industrial nations gathered in Detroit last night for a two-day brainstorming session on tackling the unemployment that besets their economies.

Although US officials insist there will be no final communique or any attempt at formal pollcy co-ordination, President Bill Clinton wants to use the conference conclusions as the basis for the July G7 summit in Naples to

agree on a jobs plan.
For Mr Clinton, who will open the conference this morning, the meeting provides an opportunity to focus on themes central to his administration's programme, after weeks of being dogged by the Whitewater affair. Tha ramifications of Mr Clinton's invest-

ment in this Arkansas property venture in the 1980s brought about the resignation a week ago of Mr Bernard Nussbaum, the White House counsel, and on Friday dragged White House and Treasury officials before a grand

jury for questioning.
Ministers from other G7 countries expect the Detroit meeting to agree on the need for labour market flexibility, education and training investment, and open

Mr Larry Summers, US Treasury undersecretary for international affairs, says the employment issue is critically important for all G7 countries. "If you asked on what criteria these democratically elected governments were going to be judged by their electorates, the answer was jobs. If they don't succeed in achieving that, they are very unlikely to achieve

achieve," Mr Summers said last

nnanimous on how hig a role economic stimulus, through lower interest rates or tax cuts, should play in jobs policy. US officials do not want to turn the Detroit meeting into a

But the seven nations are not

shouting mstch with Germany's Bundesbank, but they continue to argue that Europe needs further interest rate cuts to spur growth and job creation. Ms Laura Tyson, the chief White House economist, says she is yet to be convinced that

Europe's unemployment problems are as much explained by structural problems, such as rigid labour market rules, as ber European counterparts argue. "Between 1986 and 1990 the European G7 countries added about 5m jobs and the unemploy-

whatever else they want to ment rate went down from about 9 per cent to about 6.9 per cent. Since 1990 the unemployment rate has gone up to about 9.2 per cent and the level of employment has gone down by about 2m," said Ms Tyson.

"Unless you are willing to make the case that structural rigidities improved a lot between 1986 and 1990 and then got worse again, a lot of that deterioration has to be cyclical."

With Whitewater still dominating conversation in Washington. Mr Lloyd Cutter, the veteran lawyer brought in as the new White House counsel to help clean up the mess, yesterday promised "a good deal of disclosure". But he said he thought the investigation would uncover little in the way of wrongdoing.

> Rare consensus, Page 4 Michael Prowse, Page 13

Italy to fund Tokyo meltdown as unlucky coins lose all their glister

were being imported into Japan.

The report caused so much

uncertainty that many Japanese

sold their coins back to the Bank

has fallen to about Y25,000

because the Japanese currency has strengthened and the gold price has fallen since they were

issued, As the Bank of Japan has had to redeem all returned coins at face value, it could lose

The "melt value" of each coin

Continued from Page 1

Ilva early

retirements

restructuring settled, the group's privatisation will be accelerated. It is being split into two-flat products and special steels while a third company will preside over Ilva's liquidation. Last week the second phase of bidding for the two new steel

companies closed. Two groups are said to be interested in the flat products division based around Taranto. One comprises local Taranto interests, Italian steel producer Falck, and foreign investors headed by Mr William Miller, US Treasury secretary under President Carter. The other is led by ltaly's Luccbini steel group, and is reported to be backed by France's Usinor Sacilor.

hall be the second

Europe today

Low pressure will bring cloud and rain to western and northern Europe. A cold front from the north will reach England and

Wates in the evening. Rain will spread south as a frontal disturbance moves lowards the continent, reaching southern

Norway in the course of the day. Low pressure over Scandinavia will bring snow to Finland and eastern Sweden.

Benelux, Denmark, Germany and the Alps will be overcast with rain and strong wind. Spain and Portugal will have sunny spells,

but the north will be cloudy. Italy, Greece

and western Turkey will have periods of

Low pressure will dominate the northern half of Europe by pushing frontal dislurbances from the Atlantic towards the continent. As a result it will remain

unsettled and at times windy in the UK and northern continent. Most of Sweden and Finland will be cold with frequent snow.

The Mediterranean will be sunny with

By Kenneth Gooding, Mining

The coins have been dogged by controversy and scandal. They

taining 20 grams of gold, according to gold dealers.

Mr Paul Davies, a British coin dealer from whom 3,200 allegedly counterfeit coins were confiscated, repeated at the weekend his belief that the coins in ques tion were genuine. No charges havs been brought against him. He is pursuing court actions against the Japanese authorities seeking the return of the confis cated coins and asking for com

pensation. The meltdown could affect sen timent in the gold market. Mr Andy Smith, analyst at the Union Bank of Switzerland, said: "The amount of gold is insignificant and the market will easily absorb

Y100,000 each, but contained gold worth only half that. The government initially seemed to have made a profit of about Y500bn but in 1990 Tokyo police claimed that counterfeit Hirohito coins

Correspondent, in London

An ill-starred issue of gold coins, minted to bonour former Emperor Hirohito, has turned into a meltdown for the Japanese government - financially as well as literally.

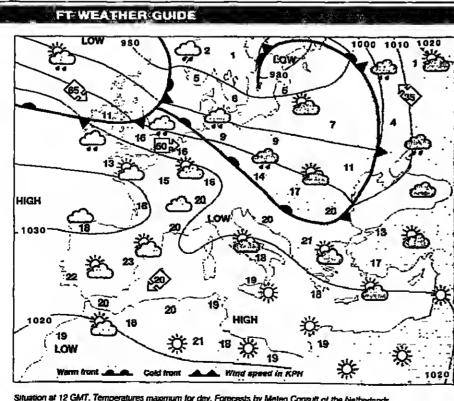
The finance ministry stands to lose about Y270bn (£1.72bn) on the sale of 90 tonnes of gold obtained from melting down the coins, which were issued in 1986 and 1987 to commemorate Hirohito's 60 years on the throne. Leading traders say the loss is proba-bly the largest any government bas suffered through a gold

were issued with a face value of

The 90 tonnes of coins men-tioned by the finance ministry last week is equivalent to about

of Japan.

Y75,000 a coin.



TODAY'S TEMPERATURES

spring temperatures.

Five-day forecast



THE LEX COLUMN

No call for rights

One change in the UK equity market between this year and last is that while rumours of rights issues have continued at full flood, the supply of new paper has slowed to a trickle. The annual results season usually provides cover for companies to pass the hat round. Yet so far this year the only substantial issues have been from Burford to acquire some of Ladbroka's property, and GKN in its attempt to snare Westland.

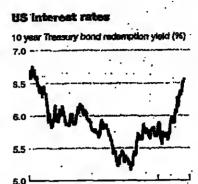
In part that, and some unexpectedly generous dividend increases, reflect the improved financial position of companies. From a record financial deficit of 4 per cent of GDP five years sgo the corporate sector has now moved back to surplus. In 1993, more than £10bn was raised in rights money, repairing balance sheets and forming a base for recovery. That additional equity, retained earnings, and reductions in working capital are probably sufficient to fund most internal needs. There may be some smaller issues from the harder hit and struggling businesses which often bring up the rear of the reporting season. But even here many of those companies which have not already had one rights issue have had two.

Large-scale equity may still be raised to fund acquisitions. Returns on capital have remained high through cession, and companies may view equity raised at current ratings as cheap, even given the recent softness in the market. Yet there is still great scepticism in boardrooms and institutions about the wisdom of bids. Whatever else may depress investors, rights issues are unlikely to slow equities down in 1994.

US bonds

The hunt for US inflationary demons will reach a peak of activity this week. Producer and consumer price figures for February, followed by the monthly report of the Philadelphia Federal Reserve, are likely to contain at least one scrap of data to suggest that inflationary pressure is growing. That points to another difficult week for US bonds, which on the basis of recent experience would send ripples through European markets too.

True, bears of US Treasuries have had precious little real evidence to chew on since Mr Alan Greenspan launched his pre-emptive strike on inflation by raising short-term rates. sensitivity that indicators which would normally be given scant atten-



tion - such as the National Association of Purchasing Managers price index and the Philadelphia Fed report - have been thrust to centre stage. Besides, there is more to the nervous state of the bond market than the immediate economic indicators. Last week's tumble had more to do with President Clinton's growing embarrassment over Whitewater, which is

untikely to be relieved quickly.

Politics aside, calm will only be restored when bond market investors have a clearer view of Mr Greenspan's intentions from here on. That will probably take either another rise in short-term rates - already priced into bond yields - or avidence that tha US economy has slowed decisively from the heady growth rate achieved in the final quarter of last year. Until that happens, US Treasuries remain in dan-ger of being spooked by shadows.

Water

After a deluge of information last year, water company shareholders are suffering a drought. That unhappy sitpation is likely to continue until July when Ofwat, the industry regulator, unveils companies' price limits for the second half of the decade. Since the companies themselves will know Ofwat's decision in May - and will have to distribute the figures internally for planning purposes - the weeks running up to the official announcement are likely to be espe-

amouncement are usery to be especially choppy. Let's hope that the Stock Exchange's watchdogs will be more than usually alert.

Capital spending plans for most water companies have been edging down as the government has relaxed water quality tare spending means less borrowing, the companies might live comfortably

with a tighter price cap as a result. But the benefit has not been spread evenly. Thanks to its peculiar geography, for example, Northumbrian Water's spending plans have crept higher. There must be a chance that at least one of the water companies will

appeal to the Monopolies Commission. A price cap which pushed interest cover close to two times might provoke such an appeal, on the grounds that the company would be unable to raise sufficient funding. Welsh Water's recent sterling bond included a cover ratio of 1.5 times in its covenants. But lenders will demand greater protection as water companies start to borrow in earnest. Whether Ofwat will be prepared to give ground on this issue if faced with the threat of appeal remains an open question.

Advertising

Employing the appropriate hyperbole, the prospects for the advertising industry seem absolutely fabulous. WPP has just reported a near-seven-fold increase in annual pre-tax profits admittedly from an extremely depressed base - after its revenues grew 4 per cent in constant currency terms. Abbott Mead Vickers, which is more heavily exposed to the UK market, bas reported a 26 per cent increase in underlying trading profits. The Advertising Association forecasts revenue will grow by 4 to 6 per cent in 1994 while many more bullish predic-tions abound. Those rising revenues flowing over trimmed cost hases should ensure rapid earnings growth and popping champagne corks in many a West End bistro. Sadly, Saatchi & Saatchi is unlikely

to share in the excitement when It reports its results on Tuesday. Rumours of board room friction have dogged the company. The remaining management time appears to have been absorbed in its attempts to get its bloated cost base under control. Whether that has proved successful will be revealed tomorrow, although the market has its doubts. The bigger worry is that Saatchi has taken its eye off the trading ball, shedding an embarrassing amount of market share. It warned in December It would lose \$30m of revenue in 1994 following the loss of accounts with Chrysler and Helene Curtis. Saatchi has underperformed the market by 24 per cent over the past year when its rivals have for no more creative excuses but some concrete solutions instead.

Flotation

Bandan Charles Cale Care Care

This week

ROILS-ROYCE

TRENT 800 CHOSEN BY TRANSBRASIL

Transbrasil has selected Treut 800 engines to power its three new Boeing 777 wide-body airliners. The Trent 800 is Rolls-Royce's most powerful and most advanced engine. having run at 106,000lb of thrust in routine testing.

The Transbrasil aircraft will operate routes from Brazil to North America.

£11.5 MILLION ORDER FROM NATIONAL GRID

Peebles Power Transformers, part of the Rolls-Royce Industrial Power Group, is to supply two of the largest power boosters in the world to The National Grid Company.

The two 2000MVA 400kV quadrature boosters will be installed at Deeside to help control the flow of power at certain points on the electrical grid network. These boosters form part of a recent £11.5 million order from The National Grid Company.



ROLLS-ROYCE pic, 65 BUCKINGHAM GATE, LONDON SWIE 6AT.

FINANCIAL TIMES COMPANIES & MARKETS

SHEERFRAME Specified Worldwide LB.Plastics Limited

OTHE FINANCIAL TIMES LIMITED 1994

Monday March 14 1994

IBM and Motorola's chips pose a real challenge, writes Louise Kehoe

Gas venture links Russia and Finland

By Robert Corzine in London

Gazprom, the Russian monopoly gas company, is to take a 25 per cent stake in a new joint venture with Neste, the Finnish state energy group, in a deal that will lead to a snbstantial increase in Russian gas exports to

Neste will place its natural gas division into the joint venture, which is due to begin in May. In 1992 the division, which is the sole supplier of gas in Finland, accounted for 3 per cent of Neste's total net sales and 2 per cent of its

have net sales of around FM1.5bn (\$250m). Total capital in the venture will be FM2.5bn, of which 40 per cent will be equity. Gazprom's stake of the equity capital would be around FM250m, according to Mr Jaakko Ihamnotila, Neste's chief executive officer.

"The intention is to seek a stock exchange listing for the company," he said. That could happen as early as May next

The deal with Gazprom includes a new 20-year gas sup-ply contract, under which Finnish imports of Russian gas cubic metres a year from the present level of 2.9bn cubic

Neste said it had encouraged Gazprom to enter the joint venture because the holding will strengthen Gazprom's interest in developing the Finnish gas market. It will also encourage Gazprom to increase its transmission capacity to Finland, say Neste officials.

about 8 per cent of total Finn-ish energy demand, with the main users being power stations and large industrial customers. Demand is expected to grow strongly in coming years, although there has been uncertainty over the source of future

although there has been no disruption in shipments in recent years, Finns have looked at ways to lessen their dependence. Neste has been investigating the feasibility of a pipe-line linking Norway's offshore gas fields to Sweden and Fin-land, a project whose future may now be in some

Gazprom, the world's largest gas producer, has a number of partnerships and joint ven-

Flotation may value Ashanti at £1.5bn

By Kenneth Gooding, Mining Correspondent, in London

Preparations for the biggest gold mining company flotation for many years – that of Ashanti Gold Fields of Ghana - are to be stepped up this

Brokers James Capel and merchant bank Morgan Greufell are expected to give an indication in the pathfinder prospectus of the range in which the shares will be priced, because the Ghana Exchange, where 5 per cent of Ashanti will be sold, insists this is provided. The brokers are likely to ask for a slight

premium over most South African gold mining companies, suggesting Ashanti will be val-ued at £1.5bn (\$2.2bn).

The Ghanaian government, the majority shareholder, is to sell 25 per cent of Ashanti. Lonrho, the UK-based trading group, has indicated it will not

cations that Ashanti might use the opportunity to raise new capital. The group is coming to the end of a substantial investment programme, so that in 1996 it will join the handful of gold companies producing more than one million troy ounces a year.

sell any of its 49 stake. There have been some indi-

Natural gas accounts for

Russia has supplied gas to Finland since 1974, and

Computing (RISC) technology, it is faster, smaller and cheaper than the current version of Intel's top-of-the-line Pentium chip. For IBM, PowerPC represents a chance to grab a bigger share of the profits to be made in the desktop computer busi-ness, and to be less dependent npon Intel. The new chip refreshes Motorola's fading microprocessor technology and

tures in Austria, Germany, could rise to more than 4bn France and Italy.

leading PC software company, cannot lose. Whatever the outcome of the technology battle, it is likely to remain the big-

pple Computer's intro-duction today of Macamong computer manufactur-ers to establish it as a new duction today of Mac-intosh computers based on a new PowerPC industry standard. IBM is expected to launch its own microprocessor chip will kick off a high stakes technology battle in the personal comrange of PowerPC personal

Apple launches

assault on Intel

computers later this year.

Apple's "Power Macintosh" puter industry.

Apple and its PowerPC allies, International Business will, however, be the critical market test of the new technology. Apple today will introduce three new models, ranging in price from \$1,819 to \$5,309 and aimed at business users. Over Machines and Motorola, aim to end the hegemony of Intel, the world's largest chip maker, which last year supplied about 80 per cent of the microproces-sor chips used in PCs and the next three years, Apple plans to replace all its products with PowerPC versions.

Apple's prices are aggressive, undercutting the well-known PC brands such as Compaq and Dell using Intel Pentium chips. However, the Intel camp has a huge advantage in the vast selection of software applications available for its PCs.

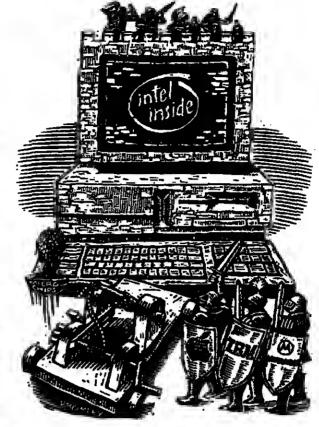
pple says that 150 inde-pendent software developers are committed to designing Power Macin-tosh applications over the next few months. Yet computer buyers visiting stores this week are unlikely to find any Power Macintosh programs. Early purchasers of the new computers will have to use software designed for Apple's established Macintosh computers, or for Microsoft's Windows operating system.

When forced to mimic other computers, the PowerPC slows down significantly, to the speed of a low-end Intel chip or one of the older Motorola chips used by Apple. With its performanca advantage stifled, the Power Macintosh becomes a For Apple, the introduction of "Power Macintosh" also represents a tricky product transi tion. Apple has followed the "conventional wisdom" by offering Power Macintosh to business users first. Home buyers, it believes, will be satisfied with slower Macintosh models. Only toward the end of its planned three-year transition to PowerPC does Apple plan to offer such high performance in

consumer products. However, sales of existing Macintosh products to business users hava slowed in the past couple of months, Mr Ian Diery, Apple's executive vice-president, acknowledges. Consumer sales are currently growing faster. Almost half of all PCs sold last year went to home users - whether for personal or home office use.

Meanwhile, Intel is accelerating the pace of its microprosor technology development in a bid to speed away from the PowerPC and mounting compe tition from other chip makers that "clone" its chips. Last month Intel slashed its prices. Earlier this week, the chip maker announced new versions of its Pentium microprocessor that ontperform the PowerPC chips used by Apple. While it may be several months before PCs with the naw chips come to market, Intel is already working on its next generation of microprocassors, code-named P6, which

are expected early next year. Even hy combining their efforts, IBM and Motorola will be hard pressed to keep np with Intel's \$1.1bn 1994 product



development budget and the \$2.4bn that it plans to spend on new plants and equipment. Last year Intel shipped more than 30m microprocessors to PC manufacturers. In comparison, Apple's goal of selling one million Power Macintosh comnuters over the next 12 months

seems quits modest. Yat Intel is keenly aware that PowerPC could pose a real threat if it gains market momentum. IBM's introduction of PowerPC computers later this year will place Intel in the awkward position of competing

Unlike Apple, IBM does not plan to replace its current personal computer products with PowerPC computers, Instead, it has formed a new division that will effectively compete with

its own Intel-based PCs.
For Intel, therefore, the challenge is to minimise the impact of PowerPC in the personal computer market until IBM sorts out its priorities. This makes Apple, as the advanced guard of the PowerPC, a target of Intel's notoriously tough competitive tactics. Ready or not, Apple may be in for the fight of its life.

Markets this week Starting on page 18

MARTIN DICKSON GLOBAL INVESTOR inflation due out tomorrow Wednesday

allied to the continuing Whitewate

scandal in Washington, could lead to nervousness in the US capital markets this week. Page 18

MARTIN WOLF: ECONOMIC EYE

liberalisatiou of developing trade policies may not just be a knee-jerk response to a deteriorating

current account and could lead to a big expansion of international trade. Page 18

After under-performing conventional UK government bonds during the recent bond market sell-off, index-linked gilts could outperform the conventional sector.

Bond markets are still canable of throwing UK equities back on their heels and are likely to present fresh challenges this week. Page 21

Emerging markets: The Hong Kong stock exchange wants to strengthen its role as a financial centre by embracing Wall Street's standards and philosophies.

Key CPI and PPI releases in the US will provide a focus for foreign exchanges pervous about interest rates. Page 19

STATISTICS

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UK dividend rises exceed expectations By Maggie Urry in London

With the UK results season well in train, the London stock market has reason to be encouraged by the reports from the corporate battle front. There have been few nasty shocks among large companies, while dividend increases have exceeded expectations.

Nearly all of the financial sector has reported on 1998, while around a third of industrial groups have announced. If there has been any disap-

recorded \$2.3bn in net profits,

more than the rest of the top 10

The PowerPC, manufactured

by Motorola and IRM, is the first credible challenger to

Intel's dominant microproces-

sors in over a decade. Based on

IBM Reduced Instruction Set

gives the performance of Apple's Macintosh a much

needed boost, Microsoft, the

Motorola and IBM are drum-

ming up support for PowerPC

gest software supplier.

US semiconductor manufactur-

ers combined.

pointment with reported proi-its figures, it is largely due to higher than expected provisions. Perhaps the largest sur-prise came from British Gas, which announced a £1.65bn (\$2.4bn) restructuring charge. while Unilever set aside £490m for reorganisation, and British

Aerospace'a profits were hit by a £308m exceptional charge. Even so, some take comfort from the view that one year's provisions are the next year's profit increases

profits are distorted also by the introduction of the FRS 3 accounting standard, which has put such provisions above the line. Thus many brokers have two forecasts, one for FRS 3 profits and a underlying profits.

Mr Mark Brown, strategist at Hoare Govett, the stockbrokers, says he is disappointed by the results so far but blames the higher incidence of provisions. His forecast of an FRS 3 pre-tax profits rise of 35 The forecasts for corporate per cent for the industrial sec-

tor has been undershot so far by 18 percentage points. By contrast, Mr Roger Barker, equity strategist at UBS, the securities house, says he is happy with the results he has seen. He expects his 13 per cent forecast for underlying industrial profits growth from the top 350 companies in 1993 to be beaten, with the out-turn probably at around 16 per cent by the time the results season winds up at the end of this month. That ties in with Mr

Brown's calculation that earn-

exceptionals has been 17 per cent from industrial companies that have reported so far.

Like UBS's Mr Barker, Mr Robert Buckland at NatWest so far have been much in line with expectations. There has been no rush to downgrade 1994 forecasts as there would have been if companies had disappointed, he says.

The good news has been on

Continued on next page

This week: Company news

BAYER/BASE Chemicals may soon yield a sweeter smell

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Germany's recovering chemicals stocks are expected to be given a further boost tomorrow when Bayer, star of the domestic sector, officially closes its

Although Mr Manfred Schneider, chairman, has already as good as promised an unchanged DM11 (\$6.20) pay-out for the year, noting in January that fourth quarter earnings and sales seemed better than expected, the market is hungry for any snippets chemicals cycle is out of the dumps.

If Tuesday's announcement, following a meeting of the supervisory board, follows tradition, there will be little indication of progress in the current

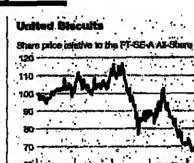
A clearer picture of present conditions and prospects can be expected on Thursday and Friday, when BASF and Bayer host their annual press conferences. BASF, which is considered the most sensitive of the German chemicals groups to the vagaries of the cycle, last week unveiled a DM2 cut to DM8 in its 1993 pay-out. But thet had long been discounted by the markets, and the news did nothing to affect the stock's recent sharp climb.

Hoechst, which meets the press a week tomorrow, has also proposed a DM7 dividend – down DM2, but better than many expected.

While none of the big three's chairmen is likely to be remotely bullish, analysts like what they have seen in the past 12 months.

Looking beyond falling 1993 profits - figures worsened by high rationalisation costs - deals like the

merger of Hoechst and Wacker's PVC businesses, BASF's purchase of ICT's polypropylene division, and Bayer's recent move into the US generic drugs market, have persuaded them that substantial restructuring and a purposeful search for new profit centres are under way.



UNITED BISCUITS Questions of survival

92

1990 . 91

if results disappoint With luck, United Biscuits' full year figures on Thursday will be bad. Otherwise they will be awful. The chief uncertainty is how much UB will write off in closures and restructuring at its struggling US subsidiary, Keebler. However, it seems clear that profits

will be down not only in the US, but in UB's British heartland as well The worse the figures, the more questions will be asked about UB's survival as an independent entity. While the food industry becomes more global, UB risks going the other way. Even in 1992, the UK made up three quarters of its profit. At this rate, the company could end up more dependent on its home market than a decade ago. In a world increasingly dominated by monsters like Nestlé this is not

a sustainable strategy.

A best guess for pre-tax profit is around £170m (\$248.20) compared to £162m the year before. This allows only for exceptional events already announced: the closure of one US factory and the sale of the Ortiz business in Spain, more than offset by the profit on the sale of Terry's chocolate. In other words, underlying profits may be down for the second year running. Stated earnings may be down too, though with luck the dividend will be held. All that is on the basis of only £12m write-offs at Keebler. Much more than that, and the vultures could start circling.

OTHER COMPANIES

Reed Elsevier under post-merger scrutiny

Reed Elsevier, the Applo-Dutch publishing group, will announce on Thursday its first full-year results since the margar. Analysts are forecasting pre-tax profits of around £530m (\$773.8m). Mr Derek Terrington, media analyst at Kleinwort Benson, says that as well as a pre-tax figure of £580m £280m for Reed's share - he will be looking for further evidence that the merger is producing benefits. Ms Lorna Tilbian of S.G. Warburg is looking for 2585m – 2285m accounted for by Reed During the year the group finally took over Official Airline Guides, sold its stake in British Sky Broadcasting and expanded into legal publishing in France and Italy. More small-to-medium "filling in" acquisitions are now expected to add to Reed Elsevier's professional and specialist publishing

ctivities. ■ Hoogovens: The Dutch steel and aluminium company will publish annual figures on Thursday which are expected to show an improved trend in steel but continued difficulties in aluminium. The company, which raised F1862m (\$189m) through a rights issue in late 1993, is struggling to contain costs but it is also at the mercy of factors beyond its control, such as the flood of cheap aluminium from the

■ LVMH: Investors have long been prepared for gloomy news when the French luxury goods group publishes its 1993 results on Thursday. Mr Bernard Arnault, chairman, warned last autumn that 1998 had been a tough year. Hoare Govett in Paris expects

4,400 4.200 4,000 3.800 3,500 3,400 3,200

net profits to have slipped to FFr2.9bn (\$490m) in 1993 from FFr3bn in 1992. Mr Arnault can offer the consolation that the recent reshuffle of LVMH's cross-shareholding with Guinness has revitalised its finances.

Nordbanken: A row over the extent of state aid doled out to keep Sweden's Nordbanken affoat last year is set to deepen as the bank, cleansed of its bad loans, pumped full of new capital and strengthened by its takeover of a similarly laundered Gota Bank, announces 1993 profits on Thursday comfortably higher than any of its

■ Société Générale de Surveillance: The unique Geneva based group that inspects shipments and tests products for governments and manufacturers throughout the world, puts itself up for inspection tomorrow morning. Net profits for 1993 are not expected to be much different from the SFr194m (\$131m) earned in 1992, but the assessment of the group's prospects by Mr Thierry Chèreau, the new chief executive taken from Source Perrier

a year ago, will be inspected carefully.

Companies in this issue

Apple Computer Euro Disney Ashanti Gold Fields Flexible Manufg 15 BASE Gazprom Gliddings & Lewis Badgerline Harrieys British Petroleum IBM

17 Microsoft 16 15, 1 Motorois 15 Radio Marconi 17 United Biscuits



proved to be a successful investment for thousands of people, providing many with excellent loog-term returns. Now attention is turning to other governments' privatisation programmes, which are rapidly gathering moments And what better way to capitalise

on these new and exciting global opportunicies than with Fidelity - a company with truly global One new Global Privatisations Fund, to be launched on 21st March 1994, aims to capitalise on the pick of these opportunities around the world. The buge potential of this market is matched only by its diversity - from telecom-

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rather than relying on "buying in" data. What's more this Fund will be available thre

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Hamleys to float with £40m tag

By Neil Buckley

Hamleys, the Regent Street toy shop, is to be floated on the Stock Exchange to fund more store openings.

The company revealed its intentions as it announced a 50 per cent increase in operating profits from £2.4m to £3.6m for the year to January 29. Turnover grew by 17 per cent to £20.9m (£17.9m).

The flotstion, which will be primarily through a share placing, is expected to value the company at between £35m and £40m. The proceeds will pay off

debt of about £11m and fund more store openings. After opening outlets at London's Coverit Garden and at

Heathrow and Gatwick air-

DCS rights to fund purchases

fund two acquisitions.

These are Motis, and the DMS division of GSI UK - supand services to the automotive

Motis will receive £300,000 in cash plus the allotment to certain vendors of 126,866 new ordinary shares worth £85,000.

ports, the company is considering stores in overseas airports. the Channel Tunnel complex, and other areas with high tour-

Hamleys recently did a deal to operate toy concessions in some House of Fraser department stores. It also sees opportunities for "limited expansion overseas" and development of the Hamleys brand.

The company's operating profits have almost trebled in a three-year development programme implemented by Mr Howard Dyer, chief executive end former head of US operations at Williams Holdings, and operations director Mr Stephen Woodbridge, a former colleague from Williams. Hamleys was acquired in a

£22m management buy-in from

Lowndes Queensway led by Clticorp Venture Capital in 1969, shortly after Jimmy Gulliver's group bought Harris Queensway from Sir Philip

Citicorp invited Mr Dyer to draw up a management plan for the business in 1991. He reduced costs, improved the retailing operations, purchasing and management systems. and carried out a £3m revamp of the Regent Street store.

His reward is to be promoted to chairman now the company is seeking a listing, while Mr Woodbridge becomes managing director. Mr Rupert Hambro, non-

But Its Heathrow Airport and Covent Garden stores have proved a success, as has its deal with British Airways to executive chairman since 1989. provide child passengers with packs of toys branded with the Hamleys name. remains as a non-axacutive newly-appointed audit and

fic of London.

remuneration committees.

low the example of Sir Philip

Harris, who opened other Ham-

levs stores, such as those in

Birmingham and Edinburgh,

Analysts suggest that the toy

trade is too seasonal - with up

to 75 per cent of sales being

made at Christmas - for Ham-leys stores to he profitable in

cities without the tourist traf-

which were unsuccessful.

Hardy quits

Mr Allan Hardy has resigned as group commercial director of Yorkshire-Tyne Tees Television, writes David

Last December the company warned of iosses for the year ended that September, but the deficit of £7.88m, announced in

Directors said it had been a difficult year, "because certain sales policies were pursued which damaged the company and perception."

will be channelled into invest-

ment to build new capacity,

reflected in the performance of

UK fund managers cautious Mr Dyer sees important opportunities for Hamleys as a on Europe "retailer to the tourist trade". But he does not intend to fol-

The weakness in global equity and bond markets during Febrnary did not produce many significant shifts in investment policy among UK fund managers, according to the monthly Smith New Court/ Galinp survey of investor

intentious.
Although less inclined to run down their boldings of European equities than last month, the latest survey found that managers continue to be much more cautious about the near-term ontiook for European equities than was the case towards the end of last

The German market is the one where fund managers were most likely to reduce their exposure. In contrast, the UK and Japanese markets continue to be ones which managers expected to do best over the next three months Fund managers' optimism

about the outlook for the UK economy bas faded a little, however, with the percentage expecting conditions to improve over the next 12 months remaining at 88 per cent. Only 17 per cent expect the economy to get "a lot bet-ter" compared with 21 per cent in February. Institutions have also raised

their forecasts on dividend growth from 6.3 per cent to 6.9

Flexible Manufacturing sold to Giddings & Lewis

By Andrew Baxter

The UK subsidiary of Giddings & Lewis, the US machine tool producer, has bought the key assets of Flexible Manufacturing Technology, the Brighton-based machine tool builder which called in the receivers last month.

The sale effectively ends the presence of UK-owned companles in the production of big machine tool cells and systems. Mr Mike Bright, former chairman and driving force hehind FMT, is not included in the deal.

The deal, for which terms were not disclosed, was clinched last Thursday with Ernst & Young, the receivers.

G&L, which has its UK base at Knowsiey, Merseyside, fought off bids from a number

of potential buyers. It is buying the FMT name and that of Kearns-Richards, the Altrincham-based FMT unit, along with engineering and patent rights, and the service, spare parts and machine rebuild

The acquisition does not include any of FMT's facilities. nor FMT's Noble & Lund unit, which makes big milling

G&L said on Friday it would be taking on about 30 FMT service engineers and other staff. This would leave between 50 and 60 employees at FMT, but the receivers are making some further redundancies at Brighton. Work in progress is being completed there over the

next few months. G&L said the acquired husinessea would ultimately he moved to Knowsley. The deal would expand its customer base and underline its financial strength through its ability to acquire struggling busi-

If it wished, G&L would be able to manufacture machining centres under the FMT name. although observers consider this unlikely. But it will in any case be gaining a profitable spares and service business.

The deal is another twist in the chequered history of FMT. whose predecessor companies employed thousands in the 1950s and 1960s.

A deal in 1973 created Kearney and Trecker, Marwin, which became a subsidiary of Vickers in 1977. in 1988 Mr Bright led a management huy-out of what was then still

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DCS, the computer software supplier, is calling for £1.05m net via a rights issue of 2.33m new ordinary shares on a 1-for-3 basis at 55p a share, to

pliers of computer systems industry.

for DMS is £400,000.

BP cuts finding costs to \$3.51 per barrel

British Petroleum succeeded last year in lowering its finding costs and more than replacing its oil and gas production, according to the company's

annual report.
Figures show that the com pany's reserve replacement ratio for oil and gas was more tban 125 per cent. Finding costs fell to \$3.51 (£2.40) per barrei of oil equivalent, compared with \$4.41 in 1992. Any-

good, according to analysts. Revisions to existing reserves belped to boost the reserve replacement figure.

Such revisions are often made

after new production fields are

brought on stream. The good finding cost figure reflects, in part, the cost controls which have been imposed in BP's exploration and production division, according to Mr Jeremy Hudson, an analyst with Lehman Brothers,

Yorkshire TV

Blackwell.

January, was lower than expected.

Badgerline warns of losses

By David Blackwell

Badgerline, the Avon-based bus company which last Monday announced doubled pre-tax profits for 1993, is likely to be in the red after restating the figures following the rejection of planning permission for a supermarket at one of its

The planning refusal will lead to a £5.2m write-down of the depot's value in the company's balance cheet, with a net £5.2m being written off pre-tax profits, directors explained. Badgerline, which was floated last November,

achieved pre-tax profits of 26.9m, compared with £3.2m.

A public inquiry concerning the company's Kensington depot in Bath, where Safeway wanted to build n supermarket, closed on January 20, but early last week the company was still awaiting a decision. Two other schemes for supermarkets in Bath were also turned down. Mr Trevor Smallwood, executive chairman, said the group was disappointed by the Secre-tary of State's rejection of the plans. He said the write-down would have no impact in terms of the group's continuing profitability.

UK dividend increases exceed expectations

Continued from previous page

the dividend front, Large or unexpected increases have come from Vickers, Glaxo, SmithKline Beecham, Reuters, BTR, Standard Chartered and BAT Industries. At the other end of the scale, Fisons and Ladbroke bave each roughly halved their payments. As a result, forecasts of divilevels of cover, in addition, per-

dend growth in 1993 will have been too pessimistic. UBS's forecast of 3 per cent growth could turn out to be 2 percentage points too low, says Mr Barker. At Hoare Govett. Mr Brown says dividends reported so far by large industrial groups are up 8 per cent.

Analysts had expected companies to rebuild their dividend cover before increasing payouts significantly. But it appears that companies are taking advantage of their much strengthened financial position to reward shareholders and possibly they are sufficiently convinced that the UK has entered a low-inflation era to feel comfortable with lower

prepared to express in chairmen's statements This also explains the lack of rights issues. Only last week Barclays Bank, BAT and Cad-

hury Schwennes all denied plans to call on shareholders for new capital. Only two rights issues so far this year have exceeded £100m, from GKN and Burford Holdings. Those and the third largest. Berisford International's £56.1m call, were all to finance acquisitions

financial surplus instead of a haps they are showing in dividends a greater confidence deficit. Takeover activity about 1994 than they have been aside from the three mentioned has been low.

question exercising the minds

of companies and economists is

whether that financial strength

which will be required as demand in the economy picks up.
If the results season has been generally bettsr than expected, it has not been

the stock market. Equities have been affected by other After £30bn of rights issues in the past four years, the cor-porate sector is now sporting a concerns, such as the perfor-mance of the bond markets and worries over interest rates. As Mr Barker observes, many companies need to produce good profit increases simply to in the coming months one justify the ratings their shares

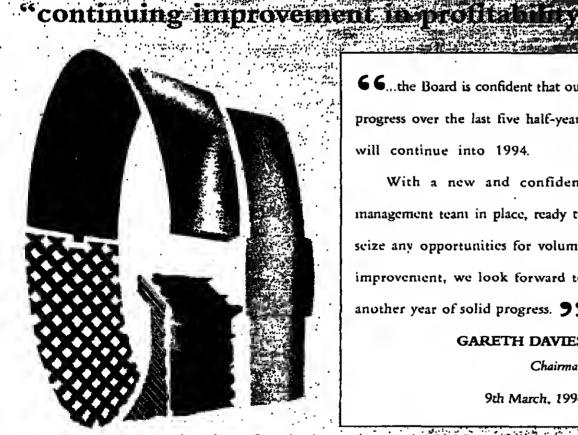
> At Hoare Govett, Mr Brown is advising investors to stick

with the companies which are increasing dividends by more than the average. With micer tainty abounding in markets, investors are attracted to higher yields and faster dividend growth.

These, he feels, will come from the consumer and service sectors, where dividend cover is higher and the potential for growth better than in the manufacturing area, where profits may recover but dividend cover is still low. Glynwed, for instance, reported a 47 per cent rise in profits, but it has paid the same dividend for five years in e row and this is the first time in three years it has been covered by earnings.

CROSS BORDER M&A DEALS					
BIDDER/INVESTOR	TARGET	SECTOR	VALUE	COMMENT	
Mercedes-Benz (Germany)/Telco(India)	Mercedes-Benz India(JV)	Vehicle manufacture	297m	Car assembly vanture	
PiU]enbimoT	Units of Noma Industries (Canada)	Garden equipment	£88m	Price to be finalised	
Care America (US)	Unit of C E Heath Int'l (Australia)	Insurance	£63m	Heath selling California ann	
CPC International(US)/ Tongast-Huatt(S Africa)	CPC Tongast Foods (JV)	Food	£17.7m	SA re-invest- ment continues	
ACAL(UK)	EAF (Netherlands)	Computer	€14.8m	Maximum price payable	
Ticketmaster (US)	Pacer Cats (UK)	Ticketing	£11m	Wembley debt cut sale	
ICI (UK)/Amaca (US) c	Yizheng Chemical Fibre (China)	Fibres	£8rn	Small strategic stakes	
Argentaria(Spain)	Unit of WMI (US/UK)	Waste management	£3.9m	WMI selling 40% stake	
Euromoney (UK)	Engel Publishing (US)	Publishing	£0.9m	Profit-related price	
Thorn EMI (UIQ	Intercord Ton (Germany)	Music	n/a	Buying major Independent	

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scize any opportunities for volume improvement, we look forward to

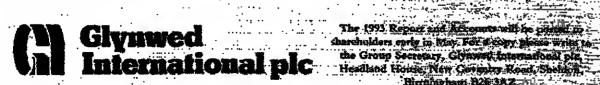
another year of solid progress. 99

GARETH DAVIES

Chairman

9th March, 1994

	Cont	Continuing activities			Total - all activities		
	1993	1992	Increase	<u>1993</u>	<u>1992</u>	Increase	
Turnover	£899.9M	£837.4M	7.5%	£965.8M	£908.3M	6.3%	
Profit before interes	t £55.1M	£,46.3M	19.0%	£55.6M	£42.9M	29.6%	
Pre-Tax profit	£45.4M	£34.9M	30.1%	£45.5M	£30.9M	47.2%	
Earnings per Share	14.57p	10.41p	40.0%	14.91ը	9.20p	62.1%	
Dividend per Share	11.65p	11.65p		11.65p	11.65p	_	



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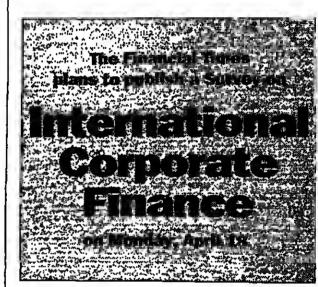
AMER GROUP 1.TD USD 75,000,000 6 1/4 PER CENT. SUBORDINATED CONVERTIBLE BONDS DUE 2003

by notified that Amer Group Ltd (the "Company") propose to seek the approval of the shareholders at the Annual General Meeting of the Company to be held on 15 March 1994 for a rights issue up to 4,738,491 new A shares. Holders of A shares will be entitled in subscribe for one A share for every four A shares already held and holders of K shares will be entitled to subscribe for one A share for every four K shares already held. The subscription price will be FIM 100 per A share. The record date for the issue is 21 March 1994 and the subscription period will be 24 March 1994 to 29 April 1994. The issue will not be

In accordance with Condition 7 (b) (iv) of the Terms and Conditions of the Bonds and Clause 9 (B) (iv) of the Trust Deed (the "Trust Deed") dated 15 June 1993 constitution Bonds, the initial Conversion Price for the Bonds of FIM 144 per A share will (subject to approval of the issue as described above) be adjusted to FIM 133.80 assuming subscription in full of the new A shares. Notwithstanding the provisions of Clause 9 (B) (iv) of the Trust Deed, the final adjustment of the Conversion Price cannot be determined thatil the Board of Directors has approved the subscriptions which is expected to take place on or about 5 May 1994. Accordingly, the ders are hereby notified that any Bonds in respect of which the Conversion Date falls on or after 16 March 1994, but before the date of such determination will be treated as having

converted at the adjusted Conversion Price. Pursuant to Clause 9 (F) of the Trust Deed the Auditors have certified to the Company and the Trustee that the above represents an appropriate adjustment to the Conversion Price. Capitalised terms used herein have the same meaning as in the

Helsinki, 14 March 1994



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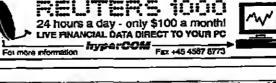


Undated Floating Rate Primary Capital Notes

In accordance with the provisions of the Notes, notice is hereby given that for the three month interest Period from March 14, 4.125% per annum. The interest payable on the relevant interest payment date, June 14, 1994 will be U.S. \$105.42 per U.S. \$10,000 principal amount.

By: The Chase Manhatten Bank, N.A. London, Agent Bank





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HUREL-DUBOIS GROUPE NAVIGATION MIXTE

Le conseil d'administration de la société HUREL-DUBOIS s'est réuni pour prendre connaissance de la sentence arbitrate sollicitée par la société pour statuer sur différents litiges l'opposant à la

societé HISPANO-SUIZA. Sur le champ d'application de la licence concédée par HUREL-DUBOIS à HISPANO SUIZA, essentiel du début, le tribunal arbitral s'est exprime ainsi :

ell convient de retenir que les parties ont entendu viser, dans la convention de 1983, outre les moteurs montes sur l'A. 320, cenx qui convention ne 1763, ontre les novients montes sur 1 14. 324, cent qui équipersient un avion enfrunt dans la ligne du programme A. 320°. "Tel n'est pas le cas du projet d'avion de 100 places, devant être équipe d'un muleur de puissance inférieure à celle des moteurs équipant les avinus construits dans la ligne du programme A. 320°.

Par ailleurs, le tribunal arbitral à rejeté la demande de dommages-intérèts formulée par HUREL-DUBOIS contre HISPANO-

SUIZA dans les termes suivants : "Il convient, à cet égard, d'observer que si l'interprétation roposée par HUREL-DUBOIS, dans su première demand finalement retenue par ce tribunal, elle n'était pas suffisai évidente pour que la prétentinn contraire d'HISPANO-SUIZA puisse être considérée comme constitutive de mauvaise foi ou

L'interprétation de HUREL DUBOIS est donc retenue et cette société se voit confirmée dans l'intégralité de ses droits sur tous les moteurs d'avion pour lesquels ette entendrait proposer soit invention et qui ne sont pas visés ci-dessus, dans la mesure où la sentence les a déclarés hors du champ de la licence concédée.

COMPANIES AND FINANCE

Managers in buy-out at Radio Marconi

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A group of 40 managers at Radio Marconi, Portugal's intercontinental telecommunications operator, plan a Es30bn (\$170m) management

The government has welcomed the bid for the state'e 51 per cent holding, a manager

The plan also has the support of UK and US institutional investors who own 30 per cent of company, hs said.

The management group, led by Mr Francisco Murteira Nabo, president of the holding company for Radio Marconi's subsidiaries, aims to complete the huy-out hy June with financial backing from foreign and domestic banks

Under the plan, Radio Mar-coni would hand over its concession to operate interconti-nental telephone services to Portugal Telecom, the single operator to be formed in April from the merger of Portugal's two other wholly state-owned telecommunications compa-

The managers want Radio Marconi to keep – and possi-bly increase – its 33 per cent shareholding in Telecomunicacoes Moveis Nacionais (TMN). a mobile telephone operator, and the business of 40 subsid-iaries operating in 18 coun-

Radio Marconi's sales were Es46.5hn in 1993 and net prof-its totalled Es4.2hn.

The buy-out would resolve what otherwise threatens to be a complex question of the state reaching agreement with Radio Marconi's private shareholders on a merger with Por-

However, officials indicated that the government may be reluctant to allow a wholly private-sector Radio Marconi to keep its stake in TMN.

The group plans to invite Mr Goncalo Sequeira Braga, Radio Marconi president, and other members of the execu-tive board to join them in the

Employees in all of Portugal's telecommunications com-panies would also be invited to invest.

Euro Disney chief forecasts more losses

Euro Disney faces losses for 1993-94, even if creditor banks and Walt Disney, its largest shareholder, agree on a financial rescue package for the struggling amusement park owner, AP-DJ reports from

In a report to be presented at today's annual stockholders meeting, Mr Philippe Bourguignon, the chairman of Euro Disney, says that the deficit will continue in the second half of this year, ending Sep-

Euro Disney is warking against a March 31 deadline to agree a restructuring plan with its banks and Walt Disney on its FFr21bn (\$3.5bn) of deht. The company lost FFr5.3bn in 1992-93.

"If the restructuring is carried out, these measures ought to improve the financial situation of the group," Mr Bour-guignon says. "But even so, the group should find itself in a deficit situation for the first and second halvee of fiscal

Mr Bourguignon says in his report that the "deeply unbal-anced financial structure of Euro Disney has become intolerable to the point of endangering the existence of the

The future of the park depends almost entirely on the negotiations with the 63 banks and Walt Disney, which owns 49 per cent of Euro Disney, he

Christopher Parkes on Germany's biggest privatisation to date

Viag gets a Bavarian ring-fence

nyone who still believes Germany's helieves dermany revived enthusiasm for privatisation will open the way for participation in key sectors by outsiders needs look no fur-ther than this week's sale of Bavaria's state-owned electric-lty utility to Viag to confirm that this is hardly the case. In a deal described as Ger-

many's biggest privatisation to date, Viag agreed to take full control of Bayernwerk and all its appendages, including a 24.9 per cent stake in Viag. In return, the Bavarian govern-ment is to walk away with a thumping DM2.3bn (\$1.3bn) in cash plus a minority blocking stake of 25.1 per cent in the enlarged Viag group.

enlarged Viag group.

Just to be on the safe side, the ring-fence around Viag is reinforced by hefty stakes in the safe custody of other Bavarian institutions. Local banks, led by the Bayerische Vereinsbank have 15 per cent and Mr August von Finck, of the famous local banking fam. the famous local banking family, has 13.5 per cent.
Announcing the deal on

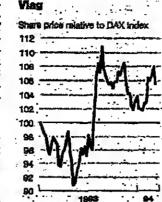
Thursday, Mr Edmund Stoiber, Bavarian prime minister, sol-emnly underscored his commitment to privatisation localstyle with a promise that the 25.1 per cent in the enlarged Vlag (which is to move its headquarters from Bonn to Munich) would be sold within the next five years. It would go, he said, to a "sensible" cir-cle of shareholders — in the interests of securing a "solid energy policy for Bavaria".

Viag executives, keen to promote the group as an international business (30 per cent of the stock is held by non-German investors) declared them-selves comfortable with a loyal local band around them. It offered "protection against raiders" while they got on with

the job of restructuring.
"Raiders" was also a
notional threat which worried Mr Werner Lamby, former chairman. But that was back in 1989, one year after the Bonn government sold its last 60 per cent stake in Viag. At that time the group's rapid-fire acquisitions were attracting favourable attention, while rumours of a looming break-up bid were exciting speculative

share buyers. Viag's shares had consistently out-performed the stock market since the first stage of privatisation in 1986, and were to continue to do so until late

That was when markets decided the bnying spree and diversification had gone far enough and it was time for a little consolidation. Now, involved in nine disperate industrial divisions energy, aluminium, transport, trading, packaging, paper, refractory products, chemicals and a fiedgling corporate communications business - Viag suggests it is ready to put a little more capital investment behind its helpful if rather hesitant progress so far. In the recent past the VAW



aluminium business has benefited from investments to increase output of packaging materials. A new plant to supply engins blocks for Ford reflects a potential-oriented policy move towards the motor vehicle industry. But VAW still runs Germany's largest aluminium smelter, even though production costs are a third production costs are a third higher than m other industrialised countries.

Mr Georg Obermeier, finance director, who two years ago spoke of "dressing the VAW bride" in preparation for a part-flotation, accepts that a primary source of the metal is not en essential adjunct to a successful aluminium proces-

The SKW Trostberg chemi-cals business has been largely purged of loss-making operations, but it has still not found the partner or partners required to give it critical mass in its most promising business supplying the construction industry. According to Mr Obermeisr, negotiations to take a body-building stake in the Goldschmidt group are well-advanced, and "promising" talks are under way on at least two other fronts.

Paper production is a "notso-core" husiness, he says. The sams goes for Didier-Werke, the refractory products specialist, which has suffered from contraction and fading investment among some of its principal customers in the steel

nveiling the new-look Viag st a press confer-ence on Thursday, Mr Obermeier and his colleagues strove purposely to present a picture of newly-dynamised group poised for a renewed surge of growth. The company would not shy sway from dis-investment or finding new homes for some husinesses declared Mr Jochen Holzer, supervisory board chairman.
Mr Obermeier promised strong
future growth and an early
return to a progressive divi-

The Frankfurt stock market, unable to rush to judgment on Thursday, when Viag shares were suspended for the announcement of the terms of the Bayernwerk deal, delivered it the following day, marking Viag shares down more than 6 per cent to DM458.50.

This announcement appears as a matter of record only,

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March, 1994

Microsoft to test PC network | Dresdner

Microsoft, the world's largest computer software company, plans to test its new cable television network dedicated to personal computing in April, Reuter reports from Lishon. Mr Bill Gates, Microsoft's chairman, said over the week-

end: We'll set up five or six pilot stations, one of them definitely in Europe. The first tests should take place in April 1995."

He told a news conference at

a seminar in Lisbon that locations for the other channels had not yet been decided.

Plans for setting up the new channel, which is being formed with Tele-Communications, the largest cable TV operator in the US, were announced last

The cable network will review new types of software, video games and financial software, and is expected to be available within 18 months.

The costs of implementing

rationalisation measures helped depress Henkel's pre-tax profits by 7 per cent to DM375m (\$218m) last year, the

German chemicals, cosmetics

and cleaning products group

The rationalisation stood to

benefit the group this year,

however. It was likely that the

group would develop in a posi-

tive way this year despite diffi-cult economic conditions in

many important markets,

Samsung Corporation, South

Korea's largest trading com-pany, and the biggest subsid-

iary within the Samsung

group, has reported that net earnings for 1993 dropped by 22.9 per cent to Won12.2hn

(\$14.9m). Sales rose by 10.5 per

Samsung Heavy Industries

suffered a 23 per cent fall in net profits to Won73bn due to

price competition in the

cent to Won13.300hm

By John Burton in Secul

By David Waller



Bill Gates: Looking for ways to boost Kuropean exposure

Henkel hit by rationalisation

Stripping out the costs asso-

ciated with the reduction of

employee numbers from 42,244

to 40,480 last year, operating profits rose in 1994, the group said, without giving details. Turnover for the group

dropped by 2 per cent to DM13.9bn but Henkel explained that without the impact of currency fluctuations – which led to a 3 per

cent drop in sales - turnover

Turnover in Germany dropped by 3 per cent to

DM4.16bn while sales gener-

Samsung suffers 23% profit decline

ated abroad dropped by 1.7 per

domestic construction equip-ment sector. Sales remained

A 38 per cent drop in sales of industrial machinery offset a 31 per cent rise in revenues for

its shipbuilding operations, the nation's third largest. Samsung Aerospace recorded

a 18 per cent increase in net

earnings to Won5.2bm as sales

surged by 40 per cent to

Turnover rose in all the aero-epace offshoot'e divisions,

would have risen.

flat at Won1,610bn.

to-use interface on a lot of applications. Next year's pilot will see if its worthwhile aggressively building the rest of a high-speed optic fibre network," Mr Gates said. "We're "We want to create an easybetting on the market and

investing over \$100m a year." He said that Microsoft would not make any programmes for the channel but would provide software applications.

The two companies also plan to test a joint interactive cable TV systam based on Microsoft's software and Telecomm's digital interactive net-

Europe provided a growing market for home personal com-puters, Mr Gates said. "The market has already taken off in the United States and we're anticipating that in Europe over the next several years."
He said that Microsoft was looking into ways to boost distribution, availability and exposure of personal computer products in the European mar-

"The PC user is different from the corporate one. These are not things we'd do for our historic products," Mr Gates

cent to DM8.95bn. This was

mainly due to a sharp fall in

turnover in continental

Europe. Outside Europe, sales increased 13 per cent.

The group's two biggest busi-

nesses are chemicals and

cleaning products, which

account for 27.4 and 31.3 per

cent of group sales respec-

with a 4 per cent increase in sales in this market segment,

reflecting recovery in the US. There was a 4 per cent fall in

cleaning products sales, chiefly

Samsung Electro-Mechanics, Korea's largest electronic com-

ponents manufacturer,

due to currency fluctuations.

camera sales.

Henkel said it was pleased

Bank forms research unit

By David Waller in Frankfurt

Dresdnsr Bank, Germany's second biggest bank, has set up a new research unit to beef up its international securities markets activities.

Dresdner International Research Institute (DIRI), will provide research into equities and fixed-income securities as well as advice on investors' esset allocation strategies.

Mr Bernhard Walther, chief executive, says the move will belp the bank compete more effectively with research provided by Anglo-American and Japanese securities institu-tions based primarily in Lon-

The move follows a similar step from Deutsche Bank, Germany's biggest bank, which set up DB Research in 1992. The aim is to provide a high

degree of independence from the parent bank, with the alm of froning out possible conflicts of interest with buyers of stocks and bonds. These conflicts are accentu-

Floating Rate Notes

Floating Rate Notes

Pursuant to the Indenture dated as of June 3, 1993 among the Issuer, Stale Street Bank and Trust Company as Trustee, and Financial Security Assurance Inc. as the Insurer, notice is hereby given that for the Interest Accural Period from March 3, 1994 to June 3, 1994, the applicable Note Interest Rates are: for the Notes due 1996, 4.16875%; sof fee Notes due 1998, 4.26875%; snd for the Notes due 2000, 4.41875%.

THE ROYAL BANK OF CANADA
U.S. \$300,000,000 Ploating Rate
Debenture Notes due 2085
NOTICE IS HEREBY GIVEN that for

NOTICE IS HEREBY GIVEN that for the Interest Period commencing on 15th March, 1984, the Notes will beer interest at the rate of 4%% per annum. The interest payable on 15th June, 1964 against Coupon No. 33 will be U.S. \$10.281944 per U.S. \$1,000 nominel.

nel. Agent Bank

The

ROYAL BANK OF CANADA EUROPE LIMITED

ated by the German universal banking system, which allows banks to provide a vast range of lending and advisory services under one roof and trade securities on their account. Although Mr Klaus Fried-

rich, Dresdner's chief executive, is managing director of the new institute, the bank's macroeconomics research will be not be absorbed into DIRL

South African papers split

By Raymond Snoddy

South Africa's two leading newspaper groups, Argus Newspapers and Times Media, are to separate their interlocking publishing interests.
Under the R81m (\$13.5m)

including a 36 per cent jump at the defence division to Won184bn and a 42 per cent rise in the optics division to Won177bn, supported by strong deal, Argus Newspapers is to acquire Times Media's minority holdings in Argus's Cape Town, Durhan and Pretoria Newspapers. Joint printing and distribution arrangements will be retained.

achieved a 10 per cent increase in net profits to Wons.1hn. Sales rose by 21 per cent to The agreement follows last Won731.6bn due to strong month's announcement that Argus Nswspapers is going to be listed. demand from electronics com-

Provide Porto Maciel Presidente do Consisso DEMARMAMENTO DE ESTRADAS DE RODAGEM DA BAHA - DEMA, COMISSÃO PERMANENTE DE LICTAÇÃO, CENTRO ADMINISTRATIVO DA BAHA - SALVADOR - BAHA - BEASE, CEP 41,746-900 - FAX: (07),370-2254.

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NOTICE OF EARLY REDEMPTION

ALLIANCE LEICESTER Alliance & Leicester Building Society

£150,000,00M Floating Rate Notes due 1995 of which £125,990,000 was redeemed at the option of the Noteholders as at 11th May 1992

Notice is hereby given that pursuant to Condition 6 (b) of the terms and conditions of the remaining £23,010,000 Floating Rate Notes due 1995 (the "Notes"), the Alliance & Leicester Building Society Ithe "Issuer") will redeem all outstanding Notes at their principal amount on Ith May 1994 (the "Redemption Dote"). Notes should be presented for payment together with all turnatured Coupons at any Paying Agent specified below. Upon the dote on which any Notes becomes due and paynible, unmatured Coupons apprenaining thereto (whether or not attached) shall become void and no payment shall be made in respect thereof. Notes and Coupons will become void unless presented for payment within periods of its years and 5 years respectively from the Redemption Date, in respect thereof.

Union Bank of Switzerland Bahnhofstrasse 45 CH-8021 Zurich

Morgan Guaranty Trust Company of New York Avenue des Aris 35 B-1040 Brassela Union Bank of Switzerland

100 Liverpool Street London EC2M 2RH

14th March, 1994 1SIN: G& 0040161332

Union de Banques Suisses (Luxembourg) S.A. 36-38 Grand 'Rue L-2011 Luxembourg By: Union Bank of Switzerk Zurich

GOVERNO DA BAHIA

Notice to the Holders of the Warrants to Subscribe for Shares of Common Stock of

KISSEI PHARMACEUTICAL CO., LTD. (the "Company")

Issued in conjunction with U.S. \$100,000,000 1½ per cent. Bonds 1996 (the "1996 Warrants")

and U.S. \$100,000,000 1% per cent. Bonds 1998 (the "1998 Warrants")

ADJUSTMENT OF SUBSCRIPTION PRICES NOTICE IS HEREBY GIVEN pursuant to Condition 7 of the Terms and Conditions of the Warrants in relation to the 1996 Warrants and 1998 Warrants, respectively, that the Board of Directors of the Company passed a resolution on 28th February, 1994 (Japan Time) to make a stock split of shares of its common stock effective as of 20th May, of shares of its common second on 31st March, 1994 (Japan Time) in the ratio of 0.1 new share for each one share held

As a result of such stock split, the Subscription Prices at which shares are issuable upon exercise of the 1996 Warrants and 1996 Warrants will be adjusted as follows:

(1) The 1996 Warrants Before adjustment: Y3,849.10 per share

After adjustment: Y3,499.20 per share (2) The 1998 Warrants Before adjustment: Y5,935.00 per share

After adjustment: Y5,395.50 per share Such adjustment to the Subscription Prices shall be

effective as of 1st April, 1994 (Japan Time). IBJ Schroder Bank & Trust Company

on behalf of Kissei Pharmaceutical Co., Ltd. Dated: 14th March, 1994,

DAEWOO TELECOM LID.

NOTICE Holders of the owner USD 50,000,000 3.5 per cent. Commercible Bonds Dec 2006 (the "Benck") DAEWOO TELECOM LIMITED

NOTICE IS HEREBY GIVEN to the holders of the bonds that The Suck Dividend of 3% was approved by a General Meeting of Shaeholden held on 28th February 1994. Pursuant to the provisions of the Trust Deed constituting the Bonds the Convention Price of the bonds has been adjusted as a result of the dividend in shares from Won 23,217 to Won 22,776 effective from 1st January 1994.

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The Chase Manhattan Corporation U.S. \$400,000,000 Floating Rate Subordinated Notes due 2009

For the three months 14th March, 1994 to 14th June, 1994 the Notes will carry an interest rate of 58% per annum with a coupon amount of 0.3. \$10,17 per 0.3. \$10,000 viotes, payable

Bankers Trust Company, London

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Notice is hereby given that the Sate of interest has been fixed at 5% and that the knierest payable on the relevant interest Payment Date June 14, 1894, in respect of US\$5,000 nominal of the Notes will be \$63.89 and in respect of US\$100,000 nominal of the Notes will be

March 14, 1994, London By: Citibank, N.A., (Issuer Services), Agent Bank CITIBANCO

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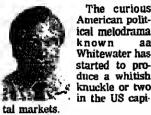
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The Markets

THIS WEEK

Global Investor / Martin Dickson in New York

A nasty splash of Whitewater



icai melodrama known Whitewater has started to produce a whitish knuckle or two in the US capi-

Nervousness over the implicationa of the affair for the Clinton presidency could be a significant feature of the mar-kets this week, together with the central issue worrying Wall Street, which is the statistics for US inflation due out tomorrow - the producer price index - and on Wednesday -

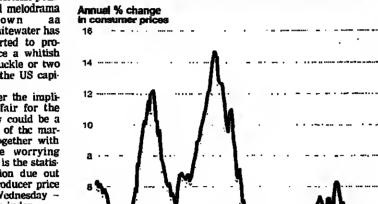
the consumer price index. The Whitewater mess - it is not yet, and may never he worth dignifying with the word scandal, despite all the haying for blood on Capitol Hill - has been building for months, but it was only late last week that it began to impinge significantly on the consciousness of Wail Street.

The market's initially relaxed attitude was under-

The controversy revolves around some arcane investments, made more than a decade ago, by Mr Clinton and his wife Hillary, in the Whitewater Development Company. an Arkansas real estate venture, and that company's ties to a failed Arkansas savings and loans business. Madison Guaranty.

When a group of investigative journalists initially started asking whether the Clintons had benefited improperly from this web of relationships, the question seemed of largely historic interest, and not one that impinged too closely on the credibility of the Clinton

administration. However the Issue has been so badly handled by the White House that the Attorney Ceneral has had to appoint an independent special prosecutor to investigate and over the



US Inflation and high technology Investment

besieged at news conferences past two weeks the focus of attention has switched from with questions about the matter and watched White House the propriety of investments made long ago to whether the White House has tried to aides appear for the first time before a federal grand jury "cover up" the affair. This in looking into the matter. turn has allowed Republicans The cumulative effect was to to draw a parallel with the create an impression of a

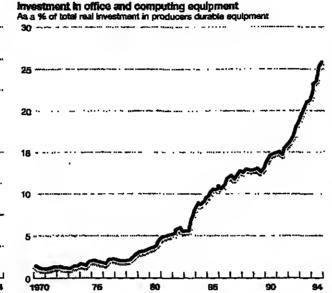
White House under siege and a climate where wild market Watergate "cover up" which toppied President Nixon. On the present evidence, it is rumours could flourish. And preposterous to suggest that a they did last Thursday, when similar fate could hefall Mr an unsubstantiated report in Clinton. But several events last an obscure Washington newsweek brought home to the marletter raised questions about kets the extent to which Whitelast summer's suicide of Mr water is consuming the Presi-Vincent Foster, a White House dent's time and possibly eating aide and Arkansan friend of into his political popularity. the Clintons. The bond market even though most Americans plunged, and equities and the seem to regard the affair as an dollar dipped. incomprehensible storm in a

Washington teacup.

Weak dollar In quick succession last

The market bates political week the markets saw Whitewater claim a White House uncertainty and is growing concerned lest Whitewater staff member, Mr Beruard Nussbaum, who resigned over should weaken Mr Clinton, at least temporarily. Traders ask his contacts with federal investigators; saw Mr Clinton whether be might then be

90



tempted to take populist measures to restore his popularity, such as tough trade sanctions against Japan or spending programmes which might push up

Political uncertainty alao akens the dollar, and that inflates the cost of imported goods. At the same time, a lame duck president would be unable to take tough foreign policy action on some of the world's trouble spots.

That, together with political violence in South Africa, helps explain a sharp rise last Thursday in the price of gold, a traditional safe barbour against political turmoil

However, last week's market reaction to Whitewater says more about Wall Street's extreme jitteriness, which is the result of the Federal Reserve's tightening of monetary policy last month, than It does about the political risks of Whitewater to equity and bond

At present the risks still seem very small, though there is no real way of knowing what dirt the investigative hounds may throw up. Still, the climate is such that all sorts of rumours can be set running over the next few months, allowing market speculators to make some quick killings. Past investigations by special prosecutors have always been

Unless Whitewater turns into a genuine scandal, the higgest effect of the affair could be to weaken the political clout of the unelected Mrs Clinton, who is overseeing that central plece of the White House legislative agenda, its heath care reform

accompanied by a constant

drip of leaks and this one

seems unlikely to be different.

Even before Whitewater, Congress had been expected to approve a far less amhitious reform package than Mrs Clinton was seeking and this prospect bas been greatly reinforced by the events of the past two weeks

That may be good for stocks in the health care sector, which have been hammered by expectations of government price restrictions. in the abort run, a restricted health pack age might also give a little fillip to economic expansion, ameliorating companies' fears that hiring workers would hurden them with a big rise in healthcare costs.

Politics apart, Wall Street's central focus this week will be on the US inflation figures for February, which are expected to show producer prices rising st s rate of about 0.3 per cent, up from 0.2 per cent in January, and consumer prices up hy a similar amount, compared to no change in January

Figures like this are hardly a sign of rampant inflation but the market is currently so bearish that it tends to discount almost all good news and pounce with relish on figures that are worse than expec ted. So getting through this run of statistics without a further bond market dip may not

The futures market is already suggesting the yield on the benchmark 30-year issue may top 7 per cent before the bear run is over, and as Mr John Lipsky of Salomon Brothers points out: "The structure of forward rates now anticipates much higher short rates and significant yield curve flattening."

This stems in large measure from market expectations that the Federal Reserve is likely to tighten monetary policy again in the next few weeks, possibly on March 22, when its policymaking Open Market Committee next meets.

The sharp and unexpected drop in global bond markets which accompanied February's tightening may make the Fed Price change in local currency to 11/3/9

			% change o	ses beuco		
	US	Japan	Germany	France	Italy	UK
Caish						
Week	0.06	0.04	0.12	0.12	0.15	0.10
Month	0.28	0.19	0.51	0.54	0.70	0.43
Year	3.50	3.03	6.75	8.75	10.75	5.56
Bonds 3-5 y	ear					
Week	-0.35	0.45	0.12	0.48	0.58	0.22
Month	-1.41	-1.31	-1.02	-1.07	-1.89	-1.08
Year	3.34	4.89	6.94	11.00	20,43	7.78
3ends 7-10	year					
Wsek	-0.69	-0.04	0.50	0.56	0.37	0.70
Month	-2.95	-2.63	-2.25	-2.15	-4.67	-2.66
Year	2.95	4.39	6.58	13.02	29.65	10.22
quities				_		
Week	0.35	-0.24	1.59	-0.50	2.78	-2.43
Month .	-0.74	0.26	-2.53	-6.54	-1.21	-7.61
Year	2.40	20.12	19.22	14.31	30.84	10.42

cautious about further tightening until tha market calma down, yet it is unlikely to do so while the world waits for the

The bull case

US economists are deeply divided over the need for the Fed's February tightening, its first in five years. Most argue that it was a timely, even overdue, response to the threat of inflation, which was already evident in the sharply rising price of financial assets. Yet some argue that Mr Alan Greenspan, the Fed chairman, is fighting an inflationary demon which does not exist.

One of the most bullish of this school is Mr Edward Yardeni, chief economist at CJ Lawrence, the brokers, who reckons that US inflation will run st only 2 per cent this year - the consensus is about 3 per cent. His central argument is that this is not a typical recovery because of new, powerfully disinflationary factors around the globe.

For one thing, the end of the

Cold War has opened up huge pools of cheap labour in the Eastern bloc, putting downward pressure on Western wage rates. For another, the US is in the early stages of an information technology revolution, demonstrated by a huge jump recently in its spending on high-tech capital equipment. This should feed through into a big increase in productivity, again ameliorating infla.)

tionary tendencles. Mr Yardeni reckons that the Fed Funds rate will end 1994 where It is now, at 34, and that the yield on long bonds could fall to the 5 per cent range in 1995, with the Dow Jones Industrial Average hitting 5000. Hence his current slogan: '5/5 in 95."

It is certainly not a mainstream view, but at the least it is a useful reminder, amid the gloom of the current market correction, that the economic outlook in the US remains bright, that the bull market in stocks may have some way yet to run, and that next year could see Europe emerging from recession.

A to Zloty of Poland.

On Friday, March 18 the Financial Times is publishing an in-depth survey of Poland. Poland is the biggest and most strategically placed country in Central and Eastern Europe with its economy expanding faster than any other European country. But is it the big investment opportunity the world has been waiting for? Among other issues the survey will take a close look at the restructuring of the country's industry and banking system as well as the booming stock exchange. FT Poland Survey.

FT. Because business is never black and white.

Economic Eye / Martin Wolf Global implications of the 'New Liberalisation'



tha Uruguay Round of multitsteral trada negotiations. set to be completed next montb

Marrakeah, more than 60 developing and former communist economies notified the secretariat of the General Agreement on Tariffs nd Trade of unilateral trade liberalisation. This represented a policy revolution, historically inrivalled in terms of the number of countries and buman beings affected.

An important question is direction will prove temporary. An important bcok*, published last year, suggests a subtle reain calling attention to what the authors call a "new liberalisaof the current account led to a package of crisis policies that included trade liberalisation".

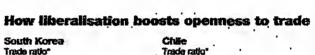
There is a general awareness in developing countries of the benefits of the market and, more specifically, of liberal trade and greater exports. But policy-makers have also come to accept what industrial countries realised a decade or two ago, namely, that restrictions on imports are not just an inappropriate response to balance of payments crises, but

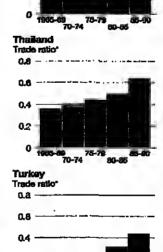
actually a damaging one. A country's ability to do well in the long run depends partly on how well it navigates past short run obstacles. The 1970s and 1980s threw down a series of such obstacles: a synchronised global boom, two oil price shocks, the explosion of bank lending in the 1970s, the US monetary and fiscal shocks under Paul Volcker and Ronald Reagan, the debt crisis of 1982 and then the oil price collapse of 1986.

Wanting to learn how developing countries had coped with this turbulence, the World Bank commissioned a study of 18 developing countries. This book summarises the results.

The lessons drawn by the authors seem solid common sense, perhaps the most important being that it is not external sbocks, but domestic responses that determine suc-

The authors note that there are profligate dictatorships and

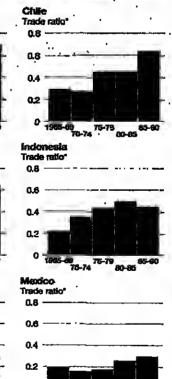




prudent democracles; that the convictions of those who determine policy are decisive, but that experience can change beliefs, even in Argentina; that macroeconomic stability is good for long-run growth; that sudden increases in investment are likely to prove wasteful; that it is foolish to assume loans will be refinanced; that beneficial windfalls cannot be expected to last; that policies and economies must be kept flexible: that rapid export growth is essential, as is fiscal control; and that foreign aid

can be helpful in a crisis. They also conclude that high Inflation is lethal, in itself and because of the costs of lowering it, while moderate inflation is not obviously damaging, that inflation is uitimately home grown; and that liberalising imports, while using the exchange rate as an "anchor" for inflationary expectations, is

very risky. This last point relates directly to the new liberalisation. Historically, note the



authors, the standard response to a balance of payments crisis was increased restriction of imports. But because a restraint on imports is also a reatraint on exports, those restrictions would not reduce external deficits, except in the short term. Instead, current account defi-

80-85

cits would tend to re-emerge, but at a lower level of trade. The resulting vicious circle of import compression would, when crisis struck, lead to what the authors call "import starvation".

Article XII of the Gatt allowed industrial countries to use quantitative import restrictions for balance of payments purpose. Over time, however, they realised that what was needed, instead, was macroeconomic sdjustment. Article XVIII gave developing countries a comparable authorisation, but many of them continued to use it to justify import controls decade after decade.

The new liberalisation indicated developing country

ory of balance of payments adjustment: that trade policy should be assigned to long run economic efficiency, while balance of payments management depends on fiscal and monetary adjustment, combined with exchange rate flexibility. With this realisation, an important obstacle to austaining trade liberalisation disappears. The charts show what has happened to the trada of those developing countries that dared to undertake liberalisation during the past 30 years: Korea from the mid-1960s,

Chile from the mid-1970s, Tur-

key from 1980, Indonesia in the

The state of

mid-1960s and again in the 1980s and Mexico and Thailand in the 1930s. In all these cases, ratios of trade to output rose. in the 1950s and 1960s trade grew faster than output for most industrial countries. Thereafter, tha impulse to growing openness lost momentum, partly because liberalisation was far advanced already. Now it is the turn of developing countries. In 1976, Korea's imports were 7 per cent of those of the US; in 1991, they were 16 per cent, while it had also become the world's 12th largest import market. But Korea has been only a forerun-

ner of far bigger players, such as China and India. The new liberalisation suggests that the developing countries are now on the same intellectual footing as the industrial countries, so far as balance of payments adjustment is concerned. But many of their policy-makers tend also to have a better appreciation of the efficiency benefits of trade liberalisation. This means that their vast potential for further trade expansion will probably become reality, with even balance of payments crises failing to stop them.

*IMD Little, Richard N Cooper, W Max Corden and Sarath Rajapatirana, Boom Crisis and Adjustment: the Macroeconomic Experience of Developing Countries (New York: Oxford University Press, for the World Bank,

The graphic which accompanied the Economic Eye column last week was attributed to the wrong source. It should have been attributed to Mr Erik Jones, CEPS, Brussels.

EMERGING MARKETS: This Week

The Emerging Investor / Louise Lucas

Hong Kong's blueprint for reform

The Hong Kong stock exchange is growing up. Last year it doubled its market capitalisation; ofled the wheels of trading with the introduction of automated order matching and execution and a central clearing system; and brought six mainland atate-owned enterprises to market.

The Mark Harris

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It has faced criticism too: the listing process is clearly less than healthy, with many issues being heavily oversubscribed, and regulators have been accused of over-zealousness when it comes to vetting both these and disclosure statements. The listing of the Chinese companies did not pass without mutterings, mainly over the way in which they were brought to market

Now, however, the stock exchange wants to go further, strengthening its role as the financial centre of one of the most exciting regions of the world by embracing standards and philosophies used on Wall

If market practitioners accept the ambitious proposals laid ont in the consultative papar distributed last week. China will inherit a world class exchange which has won the full confidence of investors, big

and small, across the globe. What Mr Paul Chow, chief executive of the exchange, wants to create is a market which is both efficient and competitive in the internaon China, making Hong Kong its international capital market, but his plan includes local listings of multinationals and,

CURRENCY MARKETS

possibly, the creation of Hong Kong Global Depositary Receipts.

To this end, his blueprint for reform - which is up for discussion over the next five weeks - provides for a greater onus on issuers, directors and substantial ahareholders and their advisers, based on higher disclosure and backed by sanctions for abusers; the extension of automation to member offices and perhaps overseas; and a fully fledged derivatives and debt market.

Prefacing its options, the paper notes: "In view of the singly competitive international environment in which it operates, the Exchange believes that when considering development issues it must place the emphasis on an 'international' solution. US market practice, or the prac-tice of other developed markets, may provide such international standard."

But while investors broadly endorse the goal, there is more scepticism over the means recommended. Two key issues split market users, and inform the direction they wish to see the exchange take: the maturity of the market and its ability to take on board a radical switch towards greater self-regulation; and, at issue in any discussion, self interest.

Many merchant bankers and fund managers welcome the proposed switch in listing philosophy from the existing common law based regulatory sys-tem towards the self-vetting US model, which does away with stock exchange vetting on new

Ten best performing stocks Light Servicos de Bactyrada 0.0880 0.3483 0.2800 Electrobras (pfd) Branco Bradesco (pfd) Brazil 0.0178 0.0026 Compenhia Suzano (pfd) Brizil 4.0978 0.5572 2.0418 Koc Yatrim 0.2748 Turkey 0.1892 0.0232 Brazil 0.0043 3.9804 0.0105 13.70 Baglay Argent Sadia Concordia Industria (pfd) Brazil 0.4797 0.0012

issues and disclosures and so speeds the process. But there is also a sizeable contingent which feels that Hong Kong is not ready for such a step: its emerging mar-ket status can be interpreted in this way and foreign investors. in particular, may feel uncomfortable with a regime more akin to self regulation.

Mr Richard Witts, managing director of United Mok Ying Kie, a local brokerage and a member of the stock exchange council, says that the move relies on quality advisers. "The question is whether we have sufficiently good advisers. Can our advisers be trusted?" Mr Witts's argument is not

directed solely at market practitioners in the colony: the model has proved far from flawless in the US itself, where a spate of scandals has plagued regulators.

Creating an environment where scandals are more likely to breed - which is the primary concern when wiping out the role of the regulators as

ing Investment Management says: "It is very detrimental to Hong Kong to abolish minimum commission because l think the minute you do that you encourage the market maker role to come in, which affects the whole broker/client relationship.

"It encourages deals to be done off market, and to my mind the most efficient market is if all deals go through one

The less contentious recom mendations put forward in the consultative paper would serve to underline Hong Kong'a role as a window on the biggest emerging market of all - China and to draw increasing volumes of foreign money into the mainland, while developing a strong capital-raising base in

A key plank to this vision is one of the more nuts-and-boits proposals: extended automation and increased trading hours. Although Hong Kong is the biggest market in Asia outside Japan, last year it was only fourth in terms of trading

With an efficient central clearing system in place, longer trading hours are now per-fectly feasible. They are seen as long overdue. Open for just three-and-a-half hours a day, Hong Kong seriously lags behind the rest of the region.

They would also be a means of winning back some of the business lost to London. Recently, the London share in the turnover of Hong Kong stocks quoted or listed there aging director of Jardine Flem- has been about 15 per cent.

Kuala Lumpur

Malaysia's year-old Securities Commission is considering more rules to stamp out insider trading and stock market manipulation, Munic Majid, the chairman has

Malaysia's Registry of Companies said two "middle level" company officials were being investigated for insider trading and six had been put on 8 "scrutiny list".

Beijing

The number of shareholding companies in China last year rose by 9,440, to 13,000 with Yn208.63hn, Listed companies

numbered 122, with 215 stocks traded on the Shanghai and Shenzhen exchanges. Many state-owned activities have been reorganised into shareholding companies in what could be a first step to

Mexico

Foreign investment in Mexican stocks trading locally and abroad fell by 8 per cent in February from January levels. and total foreign investment in Mexican stocks at the end of February was \$56.2bm, the stock exchange reported.

Brazil

World (248) Latin America

Argentina (19) Brazil (20) Chile (12)

Europe

Greece (14)

Portugal (14

Europe (50)

Theiland (21

Asia (123)

Details of of the privatisation of Brazil's electricity industry should be ready by the middle of 1994, according to Mr Jose Luiz Alqueres, president of state electricity holding, Eletrobras. The industry, which has a book value of

Baring Securities emerging markets indices

20.98

-8.01

1.94 5,74

-0.94 -0.23 -4.86 -8.23

11/3/94

195.10

149.57

130,10

123,28 207,85

252.05 208.15

All Indiose in \$ Isome, January 7th 1892-100, Source: Bering Secu

News round-up

\$45hn, has been restructured along market-oriented lines and long-standing debts owed by Eletrobras subsidiaries to the holding company and the government have been resolved, he said.

Manila

The stock exchange has adopted a set of trading rules. most of which are currently being observed by the Manila and Makati bourses, for the planned unified exchange. The rules include an automatic freeze on a price of an issue if it moves up 50 per cent or falls by 40 per cent on a particular day from its

previous close.
The Philippine National Oil Company is to offer 1bn shares of Petron, its most profitable subsidiary, in May, priced at between 6 pesos and 16 pesos. A third of the shares will be targeted at foreign investors.

India

Prices of Indian shares listed abroad have fallen sharply in the past week and the downturn is likely to delay several Euroissues in the pipeline, brokers have warned. However, analysts in London

12.05

1,98 4,62

-0.75 -0.11

-15.82 -27.10

2.86

-0.97 -10.69

and Bombay said the fall in overseas-listed shares had not dimmed foreign interest and 8 \$1bn telecom issue. India's largest, would still go ahead

Warsaw

A Polish parliamentary commission is to ask the State Protection Office and the National Auditing Office to investigate possible wrongdoing during the privatisation of Bank Slaski. The commission wants to know if the bank manipulated profits in first half of 1993 to cut the issue price.

Taipei

Taiwan's state-run Farmers Bank of China plans a rights issue of 250m shares and will list on the stock market in July as part of the government's privatisation programme. The rights issue will expand

the bank's paid-in capital to T\$7.5bn from T\$5.0bn, reducing the government's stake to 61.5

Actual

-11.70

18.94 17.97

13,58 -45,40

-7.26 6.78

20,39 16,03

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-11,94 -15,05

 Further coverage of emerging markets appears daily on the World Stock Markets page.

-7.50 -3.09

-15.34

Markets seek clarity on interest rates

A critical week lies ahead for foreign exchanges with the release of inflation data in the US and UK, and a Bundesbank council meeting, likely to point the way to future interest rate developments on both sides of

the Atlantic. The focus of attention will be the mid-week publication of February producer and consumer prices in the US. These data will set the scene for the meeting of the (policy making) Federal-Open Market Committee on the March 22.

the jitters about US inflation accelerates the US company

est rates by 25 basis points last month. But some analysts argue that the central bank will tighten less aggressively

than the market believes. The US currency remains vulnerable to fall-out from the Whitewater political scandal. but attention this week should focus on the economy.

The dollar is likely be stronger against the yen following the weekend settlement of a long-running cellular phone dispute between the US and Japan. The deal improves and Motorola's access to the Japanese market. It is a clear victory for the

strong-arm tactics of the US, and should help the two countries resolve their broader trade dispute. Recent history suggests that progress in these talks favours the dollar.

In Europe the market will be watching to see whether the Bundesbank uses Germany's traproving inflation outlook to omicken the pace of interest rate cuts. The central bank's council meets on Thursday. Foreign exchanges will also be watching yesterday's elec-

The table below gives the latest available rates of exchange (rounded) against four key currencies on Friday March 11, 1994 , in some cases the rate is nominal. Market rates are the everage of buying and selling rates where they are above to be otherwise. In some cases tracket rates have been calculated from those of femiliar currencies to which they are stock.

state parliament, the first in a series of 19 regional and national pells in Germany between now and October. A strong protest vote against the political establishment could

final arbiters of listing applica-

tions - is far more likely to deter institutional investors

rather than entice them in, he

ish minimum commissions,

now standing at 0.25 per cent,

will not pass without a battle, either. Fund management

operations and securities

houses often sit together in the

same group.
Some say that the commis-

sion issue is a bargaining counter in the dispute over

stamp duties: lowering the one

could pave the way for a reduc-tion in the other. The exchange

has already opened discussions

with the government with a

view to reducing, and ulti-

mately scrapping the stamp duty levy, which stands at 0.15

per cent on buyer and seller. It argues that the international

trend is to eliminate such

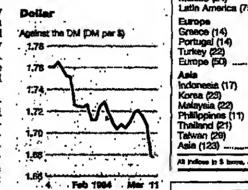
Leading the attack on the abolition of minimum commis-

sion, Mr Robert Thomas, man-

The recommendation to abol-

In the UK, the release of producer inflation data, retail ssles and unemployment figures will set the tone for interest rates. There is no consensus about the direction of the next move in rates, and there are indications that the market may take its lead from the US rather than Europe.

weaken the D-Mark.



Source: FT Graphite

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SIEMENS

Notification of Dividend

The Annual Shareholders' Meeting of Siemens AG on March 10, 1994, has resolved to distribute the net income of DM 727,662,767 for the financial year 1992/93, and has approved the payment of a dividend of DM 13 per share of DM 50 per value of the capital stock entitle dividend. The amount attributable to treasury stock, a total of DM 4,273,542, shall be

The following payment will be made against Dividend Coupon No. 38 at the paying agent

DM 13,00 DM 3.25 DM 9.75

In accordance with the U.K./German Double Taxation Treaty of November 25, 1964, as amended in the protocol of March 23, 1970, the German withholding tax is reduced from 25% to 15% for shareholders resident in Great Britain. To claim this, shareholders must submit an

In the United Kingdom payment will be effected through the follo

S.G.Warburg & Co. Ltd. Paying Agency, 2 Finsbury Avenua, London EC2M 2PA

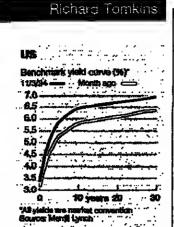
Berlin and Munich, March 10, 1994

Siemens Aktiengeselischaft The Managine Board

Reason may argue that the rise in US bond yields has already more than discounted the possibility of another increase in interest rates, but sentiment continues to dictate otherwise. Last week the Treasury 30-year bond yield rose to 6.98 per cent as the market ran scared again, this time on political uncertainties caused by the investigation into the Whitewater land deal.

This week, the market is consolidation. But it is unlikely to get it. It faces what Salomon Brothers describes as the statistical equivalent of a daylight bombing run as three key price reports are nublished on three consecutive

days. The raid starts on Tuesday with the publication of the producer price index for February. Salomon predicts the index will rise by 0.5 per cent, the largest monthly gain since last April - though excluding the voletile food and energy sectors, it believes the



increase could be a more palatable 0.3 per cent. Wednesday sees the publication of the consumer price index, with analysts predicting an acceleration from January's 0.1 per cent to 0.3 or 0.4 per cent for February. Then, on Thursday, the Philadelphia Business Outlook Survey could scare the market if, as expected, it shows an increase in the proportion of manufacturers expecting input and output prices to rise.

LONDON

After several weeks of being buffeted by overseas influences, the gilts market will have some chunky UK economic statistics to chew on this week. But traders will still be watching for signs of Federal Reserve tightening and Bundesbank easing.

"Gilts are being driven by what is happening across the Atlantic," according to Mr James Barty, UK economist at Morgan Grenfell. Many analysts have argued that the economic fundamentals do not justify the recent falls in European bond markets, which started when the US raised interest rates on February 4. European markets, say analysts, should be able to decouple from the US influence; but so far they have failed to do so. Gilts have fared particularly badly, and suffered once more on Friday.

Benchmark yield curve (%)* 8.6 years 20 25 'All yields are mands (Source: Maniil Lynch

Philip Coggan

at the longer end," reckons Mr Barty. This week's information includes unemployment and retail sales, which will be scrutinised for signs of the strength of the recovery; and producer prices and average earnings, which will be monitored for inflationary pressures. Mr Barty says next week's data "will help the gilts market if it shows continued low inflation and modest growth".

FRANKFURT

According to Ms Alison Cottrell of Midland Global Markets Research, investors disappointment with the meagre 3 basis point cut in the repo rate last week was a "triumph of imagination over

experience". She points out that the Bundesbank rarely cuts the repo rate by 10 points or more without following up with a cut in the discount rate. This is currently unlikely

she says, in the aftermath of embarrassingly high growth in M3 money supply in January (the annualised seasonally adjusted growth rate was revised up from 20.6 per cent to 21.2 per cent on Friday), however strong the fundamentals in terms of easing inflationary

Thus this Thursday's meeting of the Bundesbank's policy-making council is not tipped to cut the discount rate from its current level of 5.25

per cent. The central bank may take

the opportunity to announce a fixed rate tender for next week, thereby ushering money

market rates down further, but the best that can be hoped for this week is a further minuscule cut in the reno rate after another variable rate

David Waller

nk yield curve (56)

10 yrs 20

The market will also reflect on the outcome of yesterday's elections in the state of Lower Saxony and the impact of last Friday's pay settlement for public sector workers.

TOKYO

With seasonal profit-taking ahead of the March year end almost over, volatility on the government bond market is expected to subside this week. Bond traders believe the worst is over for the JGB market, as the yield on the

No 157 10-year benchmark closed last week at 3.94 per cent, off its week's high of 4.1 per cent. Brokers S.G. Warburg in Tokyo believes bond yields have risen too quickly. It says the recent plunge has pushed real bond yields up to the average of 1991 and 1992 and

considering the still sluggish

economic conditions, there

is room for the 10-year bond yield to fall to 3.6 per cent. Japanese bond market participants will also be focusing on US interest rates this week. The recent fall on the Tokyo market has been exacerbated by the sell-off in international bond markets. Sentiment will remain jittery

as long as the US Treasury

Japan Benchmark yield ourve (%)" Wouth ago === 11/3/94 ----39 29 -15

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The Bank of Japan is expected to keep a loose grip on short-term money market rates. Demand for funds is expected to rise as a new serve maintenance period for banks' deposits at the central bank starts on Wednesday. Mr Yasushi Mieno, BoJ governor, last week warned of the negative impact of higher long-term interest rates on the economy, and is Hkely to continue to prevent a rise in overnight call rates.

Capital & Credit / Richard Waters

"The fundamentals may allow glits to decouple at the

shorter end of the yield curve,

but we are not yet at the stage

where the market can decouple

Banks return to acquisition finance

The financing of takeovers in the US passed a significant milestone last week. As an allcash, \$2bn battle broke out in the defence industry for Long Island-based Grumman, the message to the financial markets was loud and clear: the banks are back.

A \$1.9bn offer from Martin Marietta, launched at the start of the week, was underwritten in its entirety by J.P. Morgan and Bank of America, with the two banks making an additional \$500m available on top. By Thursday, rival Northrop had responded with a \$2bn bid, backed by total commitments of \$2.8bn from Chase Manhattan and Chemical.

The extra cash available to botb bidders immediately raised the spectre of a bank-financed bidding war, pushing Grumman's market value on Friday up to \$2.2bn.

Neither offer is highly leveraged. Northrop has minimal gearing at present, with debt only to per cent of total capital. Standard & Poor's calculates that Martin Marietta's gearing would go up from 36 First, with short-term US interper cent to 54 per cent if it est rates widely axpected to

wins the battle for Grumman. Yet the willingness of some of the US's biggest financial institutions to lay more than 11bn each on the line inevitably prompts comparisons with the debt-financed acquisitions of the 1980s, known for their

leverage. Starved of opportunities to lend, a whole array of US and foreign banks have pinpointed acquisition finance as one area of growth.

"There is a great deal of bank money chasing far too few deals," says Mr Stewart Boswell of North Carolinabased NationsBank, one of a number of banks whose ambitions to play a prominent role in big corporate transactions is making the bank lending market increasingly competitive. If banks are so eager to lend again, can reckless leverage be far behind?

Until recently, the US's latest takeover wave had been carried along by a buoyant equity market, prompting a rash of all-share bids. Now, two things have changed. First, with short-term US inter-

rise further, the stockmarket has lost some of its shine. Second, equity investors are no tonger so confident in the ability of acquisitive companies to expand without diluting

their earnings. The \$10bn battle for Paramount Communications did much to change sentiment. As the share prices of bidders Viacom and QVC came under pressure, both fell back increasingly on bank finance to support their offers. The banks are more than

ready to fill the gap. Acquisition financing could help to plug part of the bole left by tha slide in banks' lending to their big business customers so far in the 1990s. Total commercial and industrial lending by US banks has picked up slightly from its low point in the third quarter of last year, but is still around \$100bn lower than the peak \$600bn reached in 1990. More important to the banks, though, are the fees for underwriting big transactions. Equity-financed deals favoured

Wall Streat's investment

writing profits last year. Transactions backed with debt, on

hanks, which reaned his under-

the other hand, will boost the fee income of commercial banks - particularly now that the biggest of them have the ability to arrange bond deals as well as syndicated loans.

Underwriting fees vary greatly, depending on the amount of leverage involved. For committing \$100m to back Loral's acquisition of IBM's aerospace business, for instance, banks were offered fees of 6.5 basis points. On the other hand, those committing \$25m to the \$1.5hm transaction to releverage Jefferson Smurfit in tha US are being paid 150 basis points.

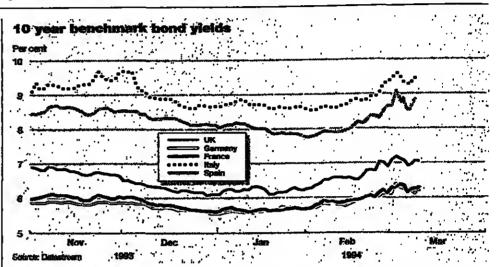
A handful of money-centre banks are coming to dominate the business. The Grumman battle is unusual in thet just four banks have committed more than \$5bn between them. Two of the four - Morgan and Chemical - also featured in the bank financing of the rival bids for Paramount, acting for Viacom and QVC respectively (Citibank also acted as a jointlead for Viacom.)

The availability of bank money - together with the renaissance last year of the

junk bond market - has also kicked the leveraged buy-ont husiness back into life. The \$1.5bn Jefferson Smurfit deal (\$1.3bn of it underwritten in the bank market, with another \$250m of junk bonds) involves the first leveraged bank financing of more than \$1bn since 1990, when the buy-out market

last ground to a halt. How far will it go? The limitations on laverage at the moment are being imposed by buyers, rather than financiers. The equity component in a typical leveraged transaction has fallen to 20 per cent or less, from 25 to 30 per cent last year, but is still higher than the 5-10 per cent level common in the

"Leverage is back. It's just a question of how far companies want to go," says Mr James Lee, managing director in charge of structured finance at Chemical, probably the most aggressive bank in the leveraged buy-out business at the moment. With such views now common among bankers, it may not be long before the multi-billion leveraged buy-out



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US\$400,000,000 Undated Primary Capital Floating Rate Notes

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Determination period from 14th March 1994 to 14th April 1994 the Notes will carry interest at the rate of 4.25 per cent per annum.

Interest accrued to 14th April 1994 and payable on 12th July 1994 will amount to US\$36.60 per US\$10,000 Note and US\$365.97 per US\$100,000 Note.

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ROYAL BANK OF CANADA

Dividend No. 427 NOTICE IS HEREBY GIVEN THAT a dividend of 29 cents per share upon the paid up common shares of this Bank has been declared payable for the current quarter at the Bank and its branches on and after May 24, 1994 to shareholders of record at close of business on April 25, 1994.

By Order of the Board

Jane E. Lawson Senior Vice Preside

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Renewed interest in index-linked gilts

After underperforming year, conventional gilts have conventional UK government posted a total return of minus bonds in the recent sell-off. index-linked gilts could outperform the rest of the market in coming months, some analysts say. While UK inflation forecasts vary, the uncertain inflation outlook may fuel interest

in the index linked sector. Meanwhile, other countries are warming to index-linked bonds, with Sweden planning to kick off its index-linked sector with an issue of 20-year zero-coupon bonds in April. Index-linked gitts were created to offer investors a hedge against inflation, as measured

by the Retail Prices Index. Interest payments and the amount due at maturity are adjusted to reflect changes in the RPL if retail prices rise, an index-linked gilt provides a nominal gain from purchasing the stock at issue and holding it to maturity. If retail prices fall, the expected redemption value of an index-linked stock also declines, but retains its

value in real terms. In the UK there are currently 15 index-linked stocks in issue, with an outstanding nominal value of around £21.5bn -about 11 per cent of the total

Since the beginning of the

3.7 per cent, compared with a loss of 4.5 per cent in the index-linked sector (to Thursday's close), says Mr Chris Dillow, UK economist at Nomura Research Institute.

The recent sell-off in gilts was largely sparked by external factors: a rise in US yields following the Federal Reserve's monetary tightening, frustration at the slow pace of Bundeshank easing, and heavy bond sales by highly leveraged spec-ulators. The resulting rise in conventional yields dragged index-linked yields higher. Indeed, index-linked fared worse than conventional glits because their lower yield base and tonger duration means their price is more sensitive and will move more sharply on identical shifts in yield.

According to Mr Dillow, index-linked yields are determined not by "real economy" factors, but by conventional bond vields minus inflation axpectations, where conventional yields are determined principally by short-term rates and overseas yields, and where inflation expectations include an allowance for inflationary

"Index-linked yields have

risen because conventional yields have risen by more than inflation expectations," ha

linked gilts can outperform conventionals in the next few months, mainly because falling overseas yields may push UK yields lower, he says. In the US this would be a stabilisation in yields after the

recent sell-off. In Germany, the case for lower yields is stronger, with tha Bundesbank aggressively. cutting short-term rates as inflation and M3 money supply

growth weaken, he says. Moreover, the gap between index-linked and conventional yields could widen as indexlinked gilts benefit from rising UK inflationary expectations. For example, the yield gap between the 9 per cent gilt due 2008 and the 21/2 per cent index-

linked due 2009 has widened to 4.11 per cent on Friday, from 3.60 per cent on December 31 Meanwhile, Sweden is setting up its own index-linked market. It plans to raise up to SKr10bn in an auction of 20year zero-coupon bonds in the ek of April 18, says Mr Staffan Crona, director-general at the Swedisb National Debt

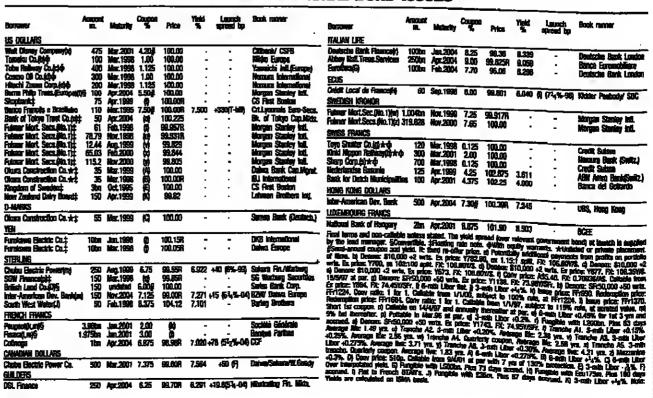
Sweden is the first country: to issue zero-coupon indexlinked bonds, which Mr Crona says offer better inflation pro-

This suggests that indextection and are easier to price. "We hope to attract institutional investors with a long-term view, such as life insurera and the national Swedish pension fund. They are very keen on having investments that offer real interest rates over a long period, as they often have to make payments to their clients in 20 or 30 years' time," he said, adding "some of them have already shown great

If the results of the first issue are satisfactory, "we will : probably continue issuing index-linked bonds to the institutional market, and may also issne bonds with smaller denominations to attract retail investors", he says. The first bond will probably be issued in denominations of SKr100,000 or

SKrIm. Liquidity in the index-linked sector will be limited at first, Mr Crona says. "I don't think the market will be as liquid as the big benchmark loans in the Swedish govarnment bond market, but it is our ambition to a create liquid market for index linked bonds as well."

NEW INTERNATIONAL BOND ISSUES



Investors optimistic on inflation

NEW YORK

In recent weeks, long-term US interest rates have climbed rapidly amid growing concerns about resurgent inflation and the concerns have spread to the stock market, where prices have struggled to make headway in spite of mostly builish news on the economy.

This week, the stock market will have the opportunity to judge for itself whether inflation is really on the rise again, and some good news should allow stocks to shake off their inflation fears.

Tomorrow, the February producer prices index is released, and a day later, the consumer prices index is published. Although analysts expect the two indices to show slightly stronger growth than in January (the brokerage house Donaldson Lufkin & Jenrette forecasts that both the PPI and CPI rose by 0.4 per cent last month), the inflation alarm bell is likely to stop ringing.

If analysts' forecasts prove correct, the annual consumer inflation rate will measure close to 2.4 per cent. That is a full point below the comparable rate recorded at the same stage of 1993, a remarkable reduction considering the economy over the past two months has been growing at a significantly faster pace than

in the same period a year ago.

A hint of how the markets are likely to respond to favourable inflation reports came last Friday. when after a poor start, share prices rose steadily on the back of declining bond yields. Stocks firmed on Friday as investors turned more optimistic about this week's inflation data. Above all, they were able to take a step back from some of the economic, and political, analysis that disrupted trading earlier in the week.
Yet, even if the inflation picture

INDICES AT A GLANCE

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Dow Jones Industrial Average

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Patrick Harverson

4 March 1994 Source: FT Graphite brightens, political problems that have unsettled investors recently are unlikely to fade into the background especially quickly. Most

of Wall Street agreed by the end of-last week that the fuss the bond market, and later the stock market, made over rumours swirling around the Whitewater affair was overdone, but the White House is unlikely to emerge from the clouds of the "scandal" particularly soon.

As long as the perception holds that President Clinton is politically

hampered by the growing inquiry into Whitewater, and by press revelations of a possible cover-up, then it is of concern to investors. Why? While that is not easy to answer, it is often said that if the President gets into deeper trouble, so does his political agenda, which includes such a market-sensitive

programmes as healthcare and

welfare reform. Politics aside, the stock market's immediate future depends on what happens next to long-term interest rates. The yield on the 30-year government bond has leapt more than 100 basis points, to 6.9 per cent, since October. While the yield may edge a bit higher from here, bond investors may soon realise the Treasury market correction has gone far enough. This scenario would give the stock market some much needed breathing room, and allow investors to digest the events of the past few weeks in a more considered fashion.

12

LONDON Terry Byland

Signs that confidence is recovering

The stock market is trying hard to revert to its traditional role as a measure of performance of Great Britain plc, but the process is not proving easy. Bond markets, both in Europe and the US, are still capable of throwing UK equities back on their heels and are likely to present fresh challenges this week. The problem appears to be one of general nervousness rather than simply of interest rate prospects, or what the Bundesbank or the Federal Reserve may or may not do. For equities, the warning is thet any tremor in the bond markets can still

wipe out the fragile recovery of confidence in the stock market. But there are clear signs that confidence is recovering as the flow of company results and, more importantly, of dividend statements, indicates that economic recovery is making itself felt.

There have been increased

dividends from the banking sector and from Glaxo and HSBC, two of the biggest companies in the market Last week's high-flyer, in terms of trading volume and share performance, was BTR, another dividend-boosted stock. NatWest Securities, noting that since last April, the gross dividend

base of the market has risen by 5 per cent, is lifting its own dividend growth forecast to 7 per cent for 1994, which, it calculates, represents a real increase of around 4 per cent. Significantly, NatWest now predicts a switch away from the consumer sector as the likely engine of economic recovery, preferring the diversified manufacturing stocks;

consumer-oriented sectors are still suffering a flow of downgradings. in profit forecasts.

Forecasts for earnings growth in

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OTHER MARKETS

FT-SE-A All-Share Index

.4 March 1994 Source: FT Graphite

the retail sector are, significantly, only around 13 per cent for this year, compared with about 16 per cent for the market as a whole. The likely impact next month of the Budge changes in taxation, the less confident view on domestic interest rates and the generally lackinstre image of some retail group managements, have combined to cast a cloud over

the sector. Dixons and Burton both have fallen out of favour in the market and are now seen in some quarters as yesterday's stocks. Dixons, having pleased the stock market and nation's high streets alike with its aggressive marketing of electronic goods, has never quite recovered after a disappointing statement on Christm trading. Now the spotlight has turned on the implications of the OFT investigation into warranties.

Burton is regarded as a victim of its policy of discounting at its Multiples chains, which are believed to have weakened hrand names. A similar cloud has fallen over the commercial property sector, where anticipation, at least on the part of some investors, continues to outrun performance. Confidence in a long-awaited recovery in office property in the City of London has en joited by the first of the

December results statements. For the near term, the focus will be on prospects in European property, with Brixton Estates and Hammerson reporting soon.

FRANKFURT

Thursday sees the last Bundesbank council meeting for a month. UBS says that after the welter of comments from the Bundesbank about the demotion of M3, it would seem that we are now in for a period of further cuts in repo rates, but in small steps, even with further progress in the wage round. UBS, however, does not expect any further cut in the discount rate until the end of April

Consensus estimates are for a 35 per cent fall in profits from BASF on Thursday and a 9 per cent decline from Bayer on Friday.

Schering is today expected to report a slight increase in sales for the start of 1994, but investors will be more interested to hear what the company has to say about the outlook for sales of its Betaseron multiple sclerosis treatment in the US.

AMSTERDAM

Ahold, the Netherlands' largest retailer and one of the top 10 largest food retailers in the US through ownership of four chains, reports on Thursday and consensus estimates are for a 13 per cent rise in 1993 net profit. Hoare Govett says the company will be one of the major beneficiaries of dollar strength while the scope for recovery in earnings at FNS East (now renamed Edwards) and at Finast Ohio is significant.

LVMH, the world's largest luxury goods group, reports on Thursday, and forecasts are for a 5-10 per cent decline in full-year net profit. BSN is seen posting a 5 per cent decline in 1993 net profit on the same day. Pinault-Printemps, the retail group which has triggered protests from minority investors with its all-share offer for full control of La Redoute, its mail order subsidiary, reports on Friday. Consensus estimates are for a 13 per cent decline in net profits.

Parmalat, the diary products group whose shares slid at the end of last week after it said it would seek a mandate from shareholders to raise up to L500bn over the next five years through bonds and warrants, is in Edinburgh today and London tomorrow with presentations to

TOKYO

Volatility may increase as more companies announce downward revisions of earnings forecasts for the year to the end of March.

RISK AND REWARD

Learning lessons from failed hedging strategies



for all budding risk managers. Your company has a problem. It has been very ambitious in developing sales of lts

which are all oil-based. Delivery commitments under fixed price contracts run as much as 10 years into the future. If the price of oil goes up, your com-pany will suffer.

Your predecessor as risk manager thought he had the answer. He bought futures and swaps to match the sales commitments, barrel for barrel. A good hedge? The problem is, there is liquidity only in short-term oil derivative contracts. So he placed all the hedges in short-term instru-

You can guess what hap-pened next oil prices plunged. With a position of around 160m barrels in the derivatives mar-kets, this led to some pretty big margin calls. In fact, the cash calls ran into hundreds of millions of dollars, banks had to be persuaded to save the company from bankruptcy, the chief executive was sacked.

This is where you come in. A new management has inherited the mess, and wants you to sort it out.

No prizes for guessing that this is Metallgesellschaft. The company sacked Mr Arthur Benson, the person it blamed for the mess. It replaced him with Ms Nancy Kropp, an oil trader with a history of firefighting (she had helped Deut-sche Bank, MG's main banker, with a similar - though lesser disaster at German company Kloekner in the 1980s.)

The first option facing you, as the new risk manager, is simply to do nothing. In your heart, perhaps, you think the oil price won't fall much fur-

The company has already taken the pain of meeting the margin calls. Also, if the oil price stays low, the future profits on contracts with customers will eventually match the come out in the wash. This was certainly the view of some derivatives experts when the MG problem hlew up last December.

The second option is to keep the existing positions, and buy another big hedge. This was Mr Benson's preferred route. His solution: buy a huge put option, to protect the company from any further fall in the oil price.

This, in the view of the new management, was akin to shut-ting the stable door after the horse had bolted.

The third option is to shrink both sides of the book: end some of the delivery contracts with customers and sell the matching "hedges," drastically reducing the company's positions. This is the route chosen by Ms Kropp. Mr Benson, who is suing MG

and Deutsche Bank, claims her approach has led to real losses, rather than just the paper losses incurred under his stra-tegy. She sold at the very bottom of the market, he says. Ms Kropp's decision appears

to have been based largely on the impracticality of running such a vast derivatives book. According to one person familiar with the new MG hedging strategy, rolling over the short-term hedges was causing losses (real, not paper) of \$50m a month: MG com-prised such a large part of the market that nothing it did was

As it lumbered forward, it was prey to other traders. "The position was self-defeating. With such a large position, you become the market. The whole market was watching."

The right answer? Who knows. MG is not about to reveal details of its remaining positions, or the cost of the partial liquidation.

There is one clear lesson from all of this, though: hedg-ing strategies that look fine on paper often don't work in prac-tice, particularly when they involve handling large volumes in thinly-traded markets.

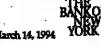
Richard Waters

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(incorporated with limited liability under the laws of the Cayman Island 4.5% Convertible Guaranteed Bonds Due 1998 Guangzhou investment Company Line (incorporated with limited liability under the laws of Hong Kong) Adjustment of Conversion Price

Notice is hereby given that as a result of a placement of 340,000,000 new shares by Guangzhou Investment Company Limited on 25th Pebruary 1994, the conversion price of the Convertible Bonds has in accordance with the Trust Deed dated 8th October 1993 been adjusted from HK\$2.48 to HK\$2.40 with effect from 25th Pebruary 1994.



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Bankers Trust Company, London

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PUBLIC NOTICES

New Quota Arrangements on Imports from China

Import of certain goods from China have to meet new quota arrengements throughout the Europeen Community from Tuesday 15 March 1994. The errengements replace existing netlonel

restrictions with a system of Commonity-wide limits on quantities of imports and a surveillance system of licensing which are administered in the UK by the DTI. Limits will apply on the quantities of imports of certain gloves, footwear, tablewars and kitchenwars made of porcelain and ceramics, glassware, radio-broadcast

ers and toys. receivers and toys.

Limits do not apply but surveillance licences are still required for certain food preparations, chemicals, tootweer, ceramics, glassware, zinc, bicycles, toys and brushes.

These products may be imported into the UK only under the authority of an individual import licence unless prior to their importation into the UK they were in free

circulation in the Community or unless they were already in transit from China before 10 March 1994. All other non-textile goods originating in China. North Korea and Vietnam which were previously subject to ilmit restrictions no longer need import licences so can be imported into the Community in any quantities from 15

These new arrangements put in place measures to harmonise the treatment of imports into the European Community following completion of the Single Market.

A Notice to importers giving full details of the new licensing arrangements will be published in

"Lloyd'a List" on 17 March 1994. Meanwhile, importers requiring further information should contact the DTI's import Licensing Branch: Telephone: 0642 364329/364337 Fax: 0642 533557.



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MONDAY

G7 targets unemployment



Finance and employment ministers from the G7 top industrial nations are joined in Detroit by Eurosocial affairs commissioner Padraig Flyn for a jobs sum

mit. The gathering, called by US president Bill Clinton (above), is the first of its kind specifically to address employment issues. The US is likely to press European countries to cut interest rates

US-Russian relations: Warren Christopher, US secretary of state at the end of his 10-day Asian trip, meets Andrei Kozyrev, Russian foreign minister, in Vladivostock.

They are likely to discuss Bosnia and the timetable of Russian troop withdrawals from Latvia and Estonia, as well as co-operation in peacemaking efforts in the Middle East and fall-out from the recent arrest of an alleged Russian spy in the CIA.

World environment: Negotiations on the restructuring and replenishment of the Global Environment Facility will resume in Geneva (to Mar 16). The objective is to tie up the \$2bn replenishment package and set up the Facility as the financial mechanism for administering the 1992 global environmental conventions.

European transport: The Second Pan-European Transport Conference, organised by the European Parliament and the European Commission, takes place on Crete, Greece. It will explore ways to develop a pan-European transport network, involving the many new countries that have emerged since the first conference in 1991.

Euro Disney, the hard-pressed theme park near Paris, holds its annual general meeting, which is expected to be stormy. Its shares stand at a third of their value a year ago.

India's prime minister, P.V. Narasimha Rao, on an official visit to Britain, meets Prime Minister John Major and Foreign Secretary Douglas Hurd in Downing Street. Talks will focus on the improving relations between the two countries, Indian economic reform and British investment in India. India's dispute over Kashmir with neighbouring Pakistan will also be aired.

Commonwealth Day: The Queen starts the Commonwealth Games Relay Message from Buckingbam Palace then attends Commonwealth Day Observance at Westminster Abbey.

Holidays: Much of the Moslem world celebrates the two-day festival of Eid

15

TUESDAY

EU enlargement crisis

European Union foreign ministers hold an emergency meeting in Brussels to discuss the enlargement crisis. The ostensible purpose is to try to hammer out an agreement on Norwegian entry to the Union, mainly a matter of settling fish quotas. However, the issue of admitting the four Efta applicants has raised the contentious question nf the distribution of power in an enlarged Union.

The dispute centres on national veto rights. While most member-states aupport a rise in the blocking minority in the council of ministers from 23 population-weighted votes out of 76 to 27 out of 90, the UK, backed by Spain, is opposing this move. The whole process of enlargement is at

US producer prices index: Markets will be watching this indicator and Wednesday's consumer prices index - for signs of inflationary pressures. If the figures turn out higher than the consensus forecasts, they will trigger fears that the Federal Reserve may increase interest rates

Romania's government has said It will introduce a new minimum wage of Lei58,000 (US\$37) a month from today, well below the Lei78,000-92,000 (US\$50-59) demanded by trade unions. The unions are threatening further strike action if the government fails to come up with a better offer.

Waste at sea: Japan, Russia and South Korea are to begin a survey on the effects of nuclear waste dumped in the Sea of Japan.

Finland's prime minister Esko Aho begins a two-day visit to Estonia, where he will hold talks with his opposite number Mart Laar.



Illinois holds gubernatorial and congressional primaries. National attention has been focused on the struggles of Democratic representative Dan Rostenkowski (left) to win a further

term, while undergoing a federal ethics World Aviation, Education and

Safety congress opens in Bombay (to Italian elections: The Pope is to pray for Italy ahead of next week's

general elections. Norway's National Gallery has been ainting The Scream by Edvard Munch. Following its theft last month, a

demand for \$1m has been received.

16

WEDNESDAY

UK economy in focus

Figures for UK unemployment in February are expected to show a fall, after the surprise 15,500 rise in January. Analysts predict a seasonally adjusted drop of around 20,000. A further rise would prompt serious doubts about the bealth of the UK recovery. With April's tax increases looming on the borizon, the markets will also

pay close attention to data on Fehruary's retail sales for evidence of consumer confidence. The consensus is for a 0.2 per cent month-on-month increase, making the annual rise 3.1 per cent, but recent retail sales data have shown a tendency to surprise.

Thatcher in Brazil:



Lady Thatcher (left), the for-mer British prime minister begins a visit to Brazil as guest of Banco Garantia (to Mar 19). Her trip is sandwiched between the recent tour of bankers

tillo, chief secretary to the treasury, and the arrival of Douglas Hurd, the UK foreign minister, in April. British exports to Brazil nearly doubled last year. Lady Thatcher will be preaching the virtues of privatisation.

Thafland's prime minister Chuan Leekpai begins an official visit to Vietnam (to Mar 19). Vietnam'a expressed desire to join the Association of South East Asian Nations will be on the agenda, ahead of a meeting of Asean foreign ministers in Bangkok, the Thai capital, in July.

Stena Line, part of Sweden's diversified Stena Group, holds an extraordinary general meeting in Gothenburg to secure the go-ahead for a rights issue to finance two ferries.

CeBiT, Europe's largest computer and communications show, opens in Hanover. The exhibition fills every hall in Hanover's vast showgrounds and is depicted as a shop window for European information technology. A traditional launching pad for new products, this year the list includes Texas Instrument's superfast multimedia chip, partly designed in the company's UK laboratories.

FT Survey: Information and Communications Technology.

Football: European Cup Champions' league group matches. in Group A. Barcelona (Spain) play Spartak Moscow (Russia) and Galatasaray (Turkey) play Monaco (France), In Group B. Werder Bremen (Germany) plays AC Milan (Italy) and FC Porto (Portugal) plays Anderlecht (Belgium).

Holidays: Indonesia and Malaysia (markets closed).

ECONOMIC DIARY

Partners in peace

US defence secretary William Perry starts a trip to Russia, Kazakhstan, Ukraine and Belarus. He will discuss military and other ties with the former

regular meetings between military and defence officials, training with

Bundesbank meeting: The policy-making council of the German central bank holds its regular fortnightly meeting, amid regular speculation as to whether it will reduce interest rates again.

Sky wars: US transport secretary Federico Pena is due to say whether he will approve extension of a "codesharing" arrangement between the UK's British Airways and USAir. Under the code-sharing deal, which lapses today, the two airlines market each Other's flights under the same ticketing code, making it easier for them to feed passengers to each other.

ening to scrap the agreement unless US airlines secure greater access to

Macedonia's president, Kiro Gligorov, holds talks in Bonn with President Gligorov will be hoping for Germany to put pressure on Greece to scrap its embargo on the fledgling former Yugoslav republic. Last week, Greece allowed a train of fuel tanker trucks to cross into its neighbour.

a national protest against plans to allow employers to take on the young unemployed at 80 per cent of the minimum wage. A quarter of those under 25 are out of work.

Wartime collaborator Paul Tonvier goes on trial in Versailles, Prance, on charges of crimes against humanity for picking Jewish hostages for execution by the Nazis during the second

St Patrick's Day:



Holiday in all parts of Ireland in honour of the patron saint. In London, the Queen Mother presents shamrock to Irish Guards. In the US, Irish premier

England and the West Indies begins in Georgetown, Guyana (to Mar 23). Also, the second test between South Africa and Australia begins in Cape Town (to March 21).

leading events of Britain's National Hunt horse-racing season, is run et Cheltenham.



THURSDAY

Soviet republics. The proposed links are to include

the US armed forces, and technical assistance

The Clinton administration is threat-

British airports, especially Heathrow. German foreign minister Klaus Kinkel.

French protest: Unions have called



Albert Reynolds is guest of honour at a dinner given by President Bill Clinton at the White House.

Cricket: Second test match between



While Gerry Adams of Sinn Fein seeks clarification, the IRA campaign of violence continues



FRIDAY

Apec gathering in Honolulu

Pinance ministers of the member countries of the Asia Pacific Economic Co-operation forum meet in Honolulu. The gathering is modelled after the regular meetings of finance ministers of the G7 industrial countries.

John Hume, a member of the British Parliament from Northern Ireland, is to address the US National Press Club in Washington.

Cuba in focus: Anticipating the New Cuha, a conference sponsored by the World Economic Development Congress, begins in New York.

Snain's ruling socialist workers' party begins its 33rd congress (to Mar 20). Against a background of recession. high unemployment and falling popularity, the differences between the pragmatic, market-orientated government and leftwing elements in the unions may come to the fore.

Science week: Britain begins a National Week of Science, Engineering and Technology. It is intended as a celebration and an illumi science and technology".

FT Surveys: Poland, Scotland

19-20

4:13

Tales ..

Literary ...

\$407 2" 1 X.

WEEKEND

Hosokawa visits China

Japan's prime minister Morihiro Hosokawa begins a two-day official visit to China on Saturday. He is expected to meet premier Li Peng and will be seeking to improve trade and diplomatic ties with Japan's second largest trading partner.

Five Nations rugby: England play Wales in London and Scotland play France in Edinburgh on Saturday.

Sunday sees a spate of elections. Tunisia holds presidential and parliamentary elections.

El Salvadoreans vote for a president, vice-president, a National Assembly and a full slate of mayors. Argentinians choose delegates for a constitutional assembly to consider allowing President Carlos Menem to

tinue his economic reforms. Schleswig-Holstein, Germany's northernmost state, holds local government elections.

run for a second term in 1995 and con-

Compiled by Patrick Stiles. Fax: (+44) (0)71 873 3194

Other economic news

Monday: February's producer price figures in the UK will be scanned for signs of inflation-ary pressures. Although the mooth-on-month Increase is likely to be 0.3 per cent, the annual rise is expected to drop to 3.5 per cent from January's 3.7 per cent

Tuesday: The Confederation of British Industry's distributive trades survey will be a prelude to the following day's retail sales figures. The two do

not always show the same picture: last month, the CBI said the balance of retailers reporting an increase in sales was the lowest for 12 months, while retail sales rose 0.6 per cent. Wednesday: UK average earnings figures, published alongside the unemployment statistics, are expected to show an increase in the year to January of 3 per cent. It has remained at this rate for several months. The public sector borrowing requirement is normally large at the end of the tax year. February's total is

the forecast £50bn. Friday: February's sterling M4 lending may have picked up to £1.8hn, from January's extremely low £100m.

expected to be £6.7bn, but the total for the financial year is still expected to undersboot

Statistics to be re

Dey Released	Country	Statistic	Median Forecast	Provious Actual
Mon	US	Jan business inventories	0.2%	0.0%
March 14	Jepan	Feb WPI~	-3.1%	-3.1%
	UK	Feb PPI input	-3.1%	-2.6%
		Feb PPI output**	3.5%	3.7%
	Sweden	· Feb unemployment	8.8%	8.8%
	Norway	Feb trade (exc. ships)	\$4.2bn	\$4.6bn
Tue	US	Feb PPI	0.3%	0.2%
March 15		Feb Industrial production	0.2%	0.5%
		4th quarter current account		-\$28bn
	Japan	Feb trade balance	\$11.6bn	\$8.1bn
	Finland	Feb CPI**	0.2%	0.2%
		Jan industrial production**		10.1%
Wed	UŞ	Feb CPI	0.3%	0.0%
March 16		Feb housing starts	1.32m	1.29m
		Feb real earnings		1.5%
	UK	Feb retail sales"	3.1%	3.5%
		Feb PSBR	£6.7bn	-£1.6bn
		Feb unemployment	-20,000	15,500
		Jan average earnings	3.0%	3.0%
	Austrobe	Fourth quarter GDP	1.8%	0.4%
		Jan manufact prices output"		1.1%
		Housing starts		3.1%
	Canada	Jan manufact new orders'	0.0%	6.2%
Thu	US	Initial claims w/e March 12	345,000	348,000

Money supply floures w/e March 7

Day Reicesed	Country	Economic Statistic	Moden Porecest	Provious Actual
Thu	Japan .	Feb money supply		
Mar 17		Jan industrial production		1.9%
(cont)	Sweden	Feb CP5**	1.8%	1.9%
	Canada	Feb CPI**	0.5%	1,3%
Fif	UK	Feb money supply figures		
Mar 18		Lending	£1,8bm	£200m
	Sweden	Feb trade balance		\$8.3bn
During t	his week		-	
	Japan	Fourth quarter GDP-SAAR	-3.4%	2.0%
	Germany	Jan retail sales real**	0.0%	-6.0%
		Feb WPi*	0.2%	n.8%
	itely	Dec EC trade balance	L1.5tr	LD.8tr
		Jan Industriel production*	0.4%	0.9%
		Jen PPI"	3.7%	3.7%
	France	Jan M3	0.5%	-1.5%
	Spain	Feb M4 annualised*	6.0%	5.3%
		Jan trade balance-FTA	Ptas-240bn	Pta6-222br
		Feb unemployment rate	18,2%	18.3%
		Jan PPI"	3.5%	3.3%
	Neth	Feb CPI"	2.1%	2.4%
		Feb unemployment	7.5%	7.5%
	Derumark	Feb CPI"	1.9%	1.8%
	Finland	Feb unemployment		21.7%
	Belgium	. Dec industrial production**		-7.2%

ACROSS

1 Make the connection, my 1 A Liberal member could 6 Spotlight (he diplomats caught by America (5)

9 Sailors having a party on front deck (a) 10 Furnish with material which will raise the case (9)
11 In a single column feature in May or June about oil spill

over Guernsey (101) 12 Avoid direct light outside hos-14 The SAS look round for protection against the elements

15 Last word on a sound bargain 13 Hood, somewhat corpulent. 17) produced a circular (5.5)
17 End of the road for an inexpe- 14 The magic part could be

rienced Rouco (3,4)
19 Lock away integral missing
16 Battle gear - it's capital! (9)
18 Wetter prince (7)
18 Wetter prince (7) 20 Fog at the motorway's junc- 19 Russian leader is traditionally

straight access to the school-ma'am (10) strength (51 23 Experimental bousing for a 24 Young salmon for Catherine Peronista comeback (9) 26 Put a stop to lt (5) 27 Shrink from the stockman?

28 Communist worker and Ger

man insert are not wanted is

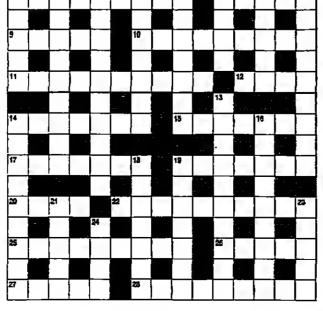
cause concern (5) The blackguard closed National Union of Railway. men's operation (9) 3 Final trick from Clive took us

March 17

with Vice-President Gore (7) 5 Relaying other people's views

footing (4) Get hold of the tune (5) 8 Tight circle in second mar-

fiery tempered (7) 22 Shows the wrong way to gain 21 Is coming up with fresh straight access to the school-



MONDAY PRIZE CROSSWORD No.8,403 Set by ADAMANT

A prize of a Pelikan New Classic 390 fountain pen for the first correct solution opened and five runner-up prizes of £35 Pelikan vouchers will be awarded. Solutions by Thursday March 24, marked Monday Crossword 8,403 on the envelope, to the Financial Times, 1 Southwark Bridge, London SE1 9HL. Solution oo Monday March 28.

Winners 8,391

Alexandra Thomas, Woking-Alexandra Thomas, Woking-ham. Berkshire
J.F. Chamberlain, Appleton
Roebuck, N. Yorks
K. Fenn, Baswich, Stafford
G.M. Kent, Caterham, Surrey
T.L. Richardson, London SW1
Mrs. J. Roberts, Brighton,
Surrey

Solution 8,391 PLEASURES RHOMS
O 5 0 5 E T A L A
RECAP STARTLING
C A H E M E V A
HELIOTROPE VEST
A M V E A
OUTCOME RECITAL
V O R C R L Fly Singapore **Airlines** and collect AIR MILES.



Singapore Airlines offers AIR MILES to British Airways Executive Club members. So when you fly Singapore Airlines First or Raffles Class, you can earn AIR MILES* by giving your Executive Club number at reservations or check-in. If you are t already a member of Executive Club or would like further information, call Singapore Airlines on 081 747 11007 of YOUR travel agent. SINGAPORE AIRLINES

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See how sweetly he puts your word onto bond. Selikan (*)

JOTTER PAD